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UK needs to sit  
out recession  
Page 13

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Board decides it is  
time for a change  
Page 15

NEWSPAPER  
of THE YEAR

# FINANCIAL TIMES

Thursday July 30 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

## Bundesbank's tight monetary policy condemned

The Bundesbank's tight monetary policy is astonishing and "absurd", according to the Berlin-based German Institute for Economic Research, which said the central bank risked undermining the entire east German restructuring process.

In the most outspoken attack so far on the latest Bundesbank move to raise interest rates, the institute warned that the discount rate rise from 8.0 to 8.75 per cent would increase, not curb, the growth of money supply. Page 14

**Shias under fresh onslaughts** Iraqi troops are intensifying attacks on Shia strongholds in the south of the country. Diplomats at the UN expect the Security Council to respond to the fighting within days. Page 14

**Nikkei continues fall** Japanese finance ministry officials said there was "nothing" the ministry could do to prop up stock prices as the Nikkei market average lost 330.69 to close at 15,095.99, its lowest level since April 1986. In London equities made sharp gains, inspired by Wall Street's new-found strength. The Dow Jones industrial average ended 45.12 up at 3,379.19, based on early and unofficial data. Tokyo's low, Page 3; London stocks, Page 23; World stocks, Back Page Section II; Lex, Page 14

**Ford Motor, US carmaker**, reported second-quarter earnings of \$502m, compared with a loss of \$34m a year ago. Higher sales across the industry, helping to increase buyer discounts, were a prime factor in the turnaround. Page 15; Ford of Europe results, Page 17

**German champion loses to 'superbike'** Defending world champion Jens Lehmann of Germany was defeated in the 4,000m individual pursuit by Britain's Chris Boardman, on a Lotus "superbike", to gain his country its first gold of the Barcelona Olympics.

In the tennis competition Sweden's Stefan Edberg, the second seed, was knocked out in the first round in straight sets by Andrei Chesnokov of the Unified Team. Olympics reports, Page 7

**Commerzbank**, smallest of Germany's big three banks, reported profit - excluding securities trading results - up 14.7 per cent to DM675m (\$397m) in the half-year to end June. Demand from domestic customers had been "persistently brisk". Page 15

**Toyota Motor** appointed as president Tatsuro Toyoda, 63, a member of the carmaker's founding family, but said the next incumbent would probably come from the group at large. Page 15

**International Business Machines** shares firmed after the computer maker said at least 32,000 people would go in its job-cutting plan this year, well above earlier estimates. Page 16

**BAT profits climb** Lower mortgage indemnity losses helped BAT Industries, UK tobacco and financial services group, raise pre-tax profits by 55 per cent to \$545m (\$1.24bn) in the six months to June 30. Page 17; Lex, Page 14

**KIO deal collapses** A \$2.5bn offer for the Kuwait Investment Office's industrial and property assets in Spain has been withdrawn by KIO's former Spanish partner, Javier de la Rosa. Each side blamed the other for the collapse. Page 20

**Denmark may avoid new referendum** Denmark's MPs may decide by qualified majority vote whether to back a new deal on the Maastricht treaty rather than putting the matter to another referendum. Danish voters rejected the pact last month. Page 2

**US coal suppliers may hit at EC** Washington may be asked by US coal producers to retaliate against the European Community for allegedly restricting US coal sales and disrupting world trade through subsidies to EC mines. Page 3

**UK repossession threat** UK mortgage lenders warned that building societies could not check the flood of borrowers at risk of having homes repossessed. Latest figures show 305,140 mortgage accounts more than six months in arrears against 275,350 at the end of last year. Page 14; Towering failures, Page 12; Samuel Brittan, Page 13

**BT, UK telecommunications concern**, is set to cut more than 35,000 jobs this year as it seeks to maintain profits in the recession. Pre-tax profits in the first quarter fell 27.5 per cent to \$590m (\$1.1bn). Page 7; Results, Page 17; Lex, Page 14

**STOCK MARKET INDICES**

FT-SE 100 2,422.2 (+49.8)  
Yield 5.15  
FT-SE 100 1,977.88 (+19.50)  
FT-A-Share 1,183.43 (+1.71)  
FT-A World Index 1,185.54 (+0.74)  
Nikkei 15,095.99 (-330.69)  
New York Dow Jones Ind Ave 3,379.19 (+45.12)  
S&P Composite 422.21 (+4.05)

**US CLOSING RATES**

Federal Funds 3.75 (3.5)  
3-mo T-bill 3.24% (3.25%)  
Long Bond 7.91 (7.62)  
Gold 376.15 (376.15)

**LONDON MONEY**

3-mo interbank 10.1/10.2 (10.1/10.2)  
Little long gilt return: 3.5p (3.5p)  
**WORTHY SEA OIL (Argus)**

West 15-day (Sep) \$28.675 (20.75)  
East 15-day (Sep) \$28.675 (20.75)  
West 15-day (Jul) \$28.675 (20.75)  
East 15-day (Jul) \$28.675 (20.75)

**STYERLING**

New York: 1.5215 (1.521)  
London: 1.5215 (1.521)  
DM: 1.917 (1.9285)  
Sfr: 2.945 (2.9425)  
FF: 1.01 (0.9925)  
Sfr: 2.923 (2.915)  
Y: 245.25 (245)  
Sfr: 92.5 (92.4)

**DOLLAR**

New York: 1.4815 (1.473)  
DM: 1.4815 (1.473)  
FF: 5.0010 (4.970)  
Sfr: 1.318 (1.3095)  
Y: 127.16 (127.4)

**London**

DM: 1.484 (1.474)  
FF: 5.0125 (4.98)  
Sfr: 1.321 (1.3095)  
Y: 127.16 (127.4)  
Sfr: 92.5 (92.3)

**Tokyo close** Y 127.08

**Asia**

Australia: 1.5215 (1.521)  
Hong Kong: 1.5215 (1.521)  
Singapore: 1.5215 (1.521)  
New Zealand: 1.5215 (1.521)

**Europe**

Belgium: 1.5215 (1.521)  
France: 1.5215 (1.521)  
Germany: 1.5215 (1.521)  
Italy: 1.5215 (1.521)

**South America**

Brazil: 1.5215 (1.521)  
Chile: 1.5215 (1.521)  
Colombia: 1.5215 (1.521)  
Cuba: 1.5215 (1.521)

**Other**

Canada: 1.5215 (1.521)  
Denmark: 1.5215 (1.521)  
Finland: 1.5215 (1.521)  
Greece: 1.5215 (1.521)

**FINANCIAL TIMES** FT No 31,823 Week No 31

## Former defence secretary indicted as part of probe into bank failure Key BCCI figures charged in US

By Alan Friedman in New York and George Graham and Matthew Kaminski in Washington

THE MOST SWEEPING charges to date against former executives, shareholders and associates of the collapsed Bank of Credit and Commerce International were brought yesterday by the US authorities in a carefully co-ordinated operation.

Those involved were accused of being part of a "sophisticated and corrupt criminal enterprise" which bribed and cheated its way across the world to gain power and money.

Among those charged in New York and Washington with fraud, bribery, conspiracy, larceny, and racketeering was Mr Clark Clifford, the 85-year-old former US defence secretary and a leading figure in the Democratic party.

Charges were also brought against Mr Agha Hasan Abedi, BCCI's ailing founder, Mr Swaleh

Naqvi, former chief executive of BCCI, and Mr Ghazi Pharoan, the Saudi Arabian financier.

The indictments also allege that "huge bribes" were paid by BCCI to bank regulators and senior central bank officials in Pakistan, Nigeria, Morocco, Senegal, Tunisia, Ivory Coast, Congo, Zambia, Argentina and Peru. These payments were allegedly made to ensure favourable treatment for BCCI and to cover up deceitful banking practices in which BCCI was engaged.

Mr Robert Morgenthau, Manhattan district attorney, said that, as a result of the bribes, frauds were perpetrated on the World Bank, the International Monetary Fund, the Nigerian National Supply Company and the African Development Bank.

Mr Clifford and Mr Robert Altman, his law partner who was also charged, were briefly placed under arrest in New York yesterday and indicted for criminal conduct, including receiving

PAGE 6  
■ The \$20bn global sting  
■ The BCCI indictments  
■ \$100m fine unlikely to be a burden to Adham

bribes, conspiracy and a scheme to commit fraud.

The charges against them stem from their roles in the allegedly illegal acquisition by a BCCI holding company of First American Bankshares, Washington's biggest bank. Mr Clifford and Mr Altman were respectively chairman and president of First American.

In a related development, it was disclosed that Sheikh Kamal Adham, former head of Saudi intelligence, flew from his home in Cairo to New York on Monday to sign a plea bargain agreement that allowed him to avoid more serious indictments.

Sheikh Kamal admitted in court that he was part of a group

which secretly and illegally gained control of First American's New York operations.

He pleaded guilty to violating New York banking law, agreed to pay a \$100m fine and promised to co-operate with US prosecutors and testify in the forthcoming BCCI trial.

The charges, filed a year to the day after the first indictments in the US, come as the Serious Fraud Office in London continues to conduct a detailed investigation into the UK aspects of the BCCI fraud.

The British government this week received a confidential report by Lord Justice Bingham which is expected to criticise the regulatory authorities, led by the Bank of England, for failing to monitor BCCI properly.

Mr Morgenthau said the indictment "spells out that this massive fraud was not just a criminal fraud scheme, as we charged last year, but a sophisticated, corrupt criminal enterprise, organ-

ised from the top down to do just this - accumulate money and gain the power and prestige that the money provided".

In Washington, Messrs Clifford and Altman were indicted on charges of conspiring to defraud the Federal Reserve Board and of concealing material facts relating to BCCI. At the same time, the Fed said it had begun civil proceedings to determine whether the two should be barred permanently from banking.

In addition to charges of grand larceny and bribery Mr Abedi, BCCI's former chairman, and Mr Naqvi, were also charged with racketeering along with Mr Pharoan and Mr Faisal Saud Al Fulaifi, a Kuwaiti businessman.

Mr Morgenthau said the four were "members of a corrupt enterprise, the BCC group, that set up and conducted BCCI as a criminal conspiracy that bribed central bankers, government officials and others to gain power and money".

## Pledge of \$152m for Yugoslav refugees

By Robert Mautner and Frances Williams in Geneva

GOVERNMENT representatives attending the special 60-nation conference on the refugee crisis in former Yugoslavia have pledged more than \$152m to help the stricken populations of the region.

Mrs Sadako Ogata, the United Nations high commissioner for refugees, who had launched the appeal for funds, said that it had been a good day for the refugees and displaced and distressed people of the former Yugoslavia.

The conference agreed to establish a follow-up committee which will study detailed solutions to the refugee crisis.

Most participants said they were prepared to keep open their borders to refugees and displaced persons, though no finite numbers were mentioned, Mrs Ogata said.

Baroness Chalker, the British overseas aid minister, said Britain was willing to take only special categories: such as orphans and wounded children.

The high commissioner said one of the most important elements of a solution agreed by the conference was that refugees should ultimately return to their land of origin and homes.

But there was continuing disagreement between most of the participants and a small group of countries led by Germany about Bonn's proposal that refugee quotas should be fixed country by country to ensure a more equitable distribution of the burden.

Britain and France were in the forefront of those against such a system, as were the US and the high commissioner herself.

While all of these countries were against a precise refugee distribution system, the US said that Bosnians were now eligible to apply for "temporary protected status", while France said it was ready to issue temporary permission for the victims of the fighting in Bosnia and other parts of the former Yugoslavia.

There was wide agreement, however, on giving priority to a solution under which the displaced would be encouraged to remain as close to their home territories as possible.

UN calls for big effort, Page 2

## Honecker flown to Berlin to face trial



Former East German leader Erich Honecker leaves the Chilean embassy in Moscow yesterday

By Leslie Coitt in Berlin, Quentin Peel in Bonn, and Agencies

THE UNDISGUILLED tug-of-war over the future of Mr Erich Honecker, the former East German communist leader and head of state, ended last night when he was flown to Berlin from Moscow to face trial for the manslaughter of East Germans shot while trying to escape to the west.

Months of negotiations between Germany, Russia and Chile, in whose Moscow embassy Mr Honecker took refuge for eight months to avoid extradition, came to a head when he was removed from the embassy and taken to a military aircraft at Moscow's Vnukovo airport.

The 78-year-old hardliner, who led East Germany for 18 years until his removal in 1989, landed last night at Berlin's heavily guarded Tegel airport and was expected to be taken straight to the city's Moabit prison.

Mr Honecker faces charges of manslaughter in connection with the deaths of 49 East Germans who were shot at the border while trying to escape to the west between 1961 and 1989.

He is accused of ordering border guards to prevent would-be

defectors from reaching West Germany by using all means at their disposal.

His wife Margot, who also faces possible criminal charges, remained in Moscow.

One question to be answered is whether Mr Honecker will be fit to stand trial, having undergone an apparently successful operation for cancer of the kidneys in 1990. He was due to be given a medical examination at Moabit prison.

The other doubt concerns the legal basis of the charges against him.

A 300-page indictment has been drawn up by the Berlin department of justice, accusing Mr Honecker and five fellow leaders of the communist government of complicity in the killing of would-be refugees at the Berlin Wall and the border with West Germany.

The problem is to make the charges stick in terms of the law of East Germany which was prevailing at the time.

The Berlin authorities have levelled the charges on three fronts: that Mr Honecker and his colleagues, including Mr Erich Mielke, the former head of the

Continued on Page 14

## Italy's emergency economic package clears main hurdle

By Robert Graham in Rome

THE ITALIAN government's L30,000bn (\$26.3bn) emergency economic package cleared its main hurdle yesterday when the chamber of deputies approved the measures by a simple majority in a motion of confidence.

However, the troubled state of Italian party politics was underlined by the resignation of the Christian Democrat Mr Enzo Scotti as foreign minister.

His resignation was prompted by a long-running feud within the Christian Democrat party over a controversial decision demanding that all cabinet members renounce their parliamentary seats.

Mr Claudio Vitalone, the foreign trade minister, also under pressure, decided to give up his senate seat rather than his ministerial portfolio.

Mr Scotti in particular was deeply unhappy about resigning his seat in Naples. Parliament was due to decide yesterday on the position of the 10 Christian Democrats in the 24-strong cabinet

net who were meant to resign their seats. A former interior minister, Mr Scotti was never at ease in the foreign ministry.

It was not clear whether his move yesterday was an attempt to persuade the party, which has yet to agree on a new secretary-general, to reverse its decision, or indeed whether he could be persuaded to change his mind.

Now that the chamber of deputies has approved the economic package, which mixes revenue cuts with increased taxes and a one-off tax on bank deposits, ministers are confident it will also be passed by the Senate.

That would clear the way for planning the 1993 budget. This is due in September and will seek to raise an extra L30,000bn next year in revenues and spending cuts to reduce Italy's huge public sector deficit. It was revealed yesterday. The 1992 deficit is likely to be L150,000bn against the original L128,000bn.

The lira strengthened to 755.9 against the D-Mark yesterday in anticipation of a favourable outcome. This compared with nearly

751 a week ago, not far off its 755 floor within the exchange rate mechanism.

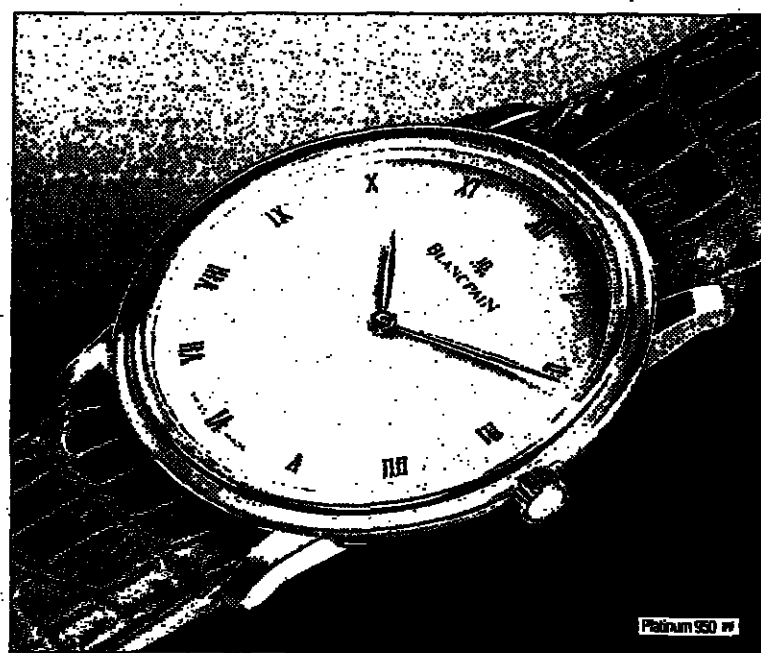
The month-old government, headed by Mr Giuliano Amato, imposed a confidence vote on the chamber of deputies in order to speed up implementation of the package. Opposition deputies had put forward 651 amendments, but these were ruled out by the main 318-245 vote.

In the 630-seat house, the government coalition of Christian Democrats, Socialists, Social Democrats and Liberals has a 15-seat majority and a three-line whip was enforced by the government. The comfortable margin was largely due to abstention by deputies of the breakaway communist grouping, Reconstructed Communism.

Parliament must now turn its attention to discussion of special powers being sought by the government to address reforms of the health service, the civil service, pensions and local government finance.

Resignation details, Page 2

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## NEWS: INTERNATIONAL

# California and a right-wing pundit give White House warning

## Setback for Bush on two fronts

By Jurek Martin in Washington

US PRESIDENT George Bush's struggling re-election campaign was hit by more bad news from the West and from the right yesterday.

A Field Poll in the state of California found Governor Bill Clinton of Arkansas, the Democratic nominee, leading Mr Bush by 62 per cent to 38 per cent. In the survey's 45-year history, this is the largest margin at this late stage of a presidential race. In previous hypothetical match-ups, Mr Bush usually held a comfortable edge over Mr Clinton, though both trailed Mr Ross Perot before he pulled out. Republi-

can candidates have carried California in five of the last six presidential elections. The rest of the West, where Mr Clinton has been campaigning hard in the last few days, has been less solid. It now looks even more fragile if another state poll this week. In Washington, it is any guide. It found Mr Clinton ahead by 56 to 33 per cent.

The discontent from the right, already patent, came yesterday in the shape of a newspaper column by George Will, known conservative pundit, whose fustian against Mr Bush have been growing ever more thunderous.

Calling Mr Bush "a figure of genuine pathos" and his

administration "tired and arrogant", Mr Will in effect called on the president to give up the re-election ghost.

"For Republicans," he wrote, "the grim paradox is that the reason he should not run is the reason he will. He should not, because he has no reason to, other than an ambition eerily disconnected from any agenda. But he will run because he regards a public purpose as ornamental, as a mere fill-in on a quest for office."

If Mr Bush pulled out, Mr Will went on from his Washington pulpit, "two things would happen. The intellectual claustrophobia of this city and the Republican Party will be instantly dissipated. And the

Clinton-Gore bandwagon would be eclipsed until after the Republican convention ends on August 20."

Mr Will did not say who should succeed Mr Bush as Republican candidate. Nor did Mr Al D'Amato, the Republican senator from New York, who also said earlier this week that the president might well not run again. Mr D'Amato, it was thought, was merely trying to put a little distance between himself and the president so as to help his own re-election campaign.

It has been very fashionable on the right to say that the real problem on the Republican ticket is not the vice-president, Mr Dan Quayle, whose future

has been the subject of speculation, but the president himself. Some have been arguing that it would be better for the conservative movement for Mr Clinton to make a mess of things as president rather than to have four more years of drift under Mr Bush.

The Bush campaign has been trying to shore up the conservative base. Mr Jack Kemp, the housing secretary, now probably will get a speaking slot in Houston, as may Mr Pat Buchanan, the early primary challenger.

The former president, Mr Ronald Reagan, is to kick off the convention with an opening night keynote address on foreign policy.

## NEWS IN BRIEF

## German warning on right-wing terrorism

THE radical right-wing in Germany now presents as big a threat to internal security as left-wing urban guerrillas once did, the government said yesterday. Reuter reports from Bonn.

At least 4,400 of the 40,000 right-wing extremists in Germany are prone to violence and some may want to stockpile weapons for possible terrorist attacks, it said in a written answer to a query in parliament. "The government takes the dangers to internal security arising from right-wing extremism and xenophobia as seriously as the left-wing extremist attacks of the 1970s," it said.

Skinheads make up 4,200 of the 4,400 violent right-wingers identified by Bonn's internal security watchdog, the Federal Office for the Protection of the Constitution (BfV). The Ku Klux Klan from the US was also active in providing neo-Nazi propaganda, the government said.

## Yeltsin to seek stronger powers

The Russian president, Mr Boris Yeltsin, said yesterday that he wanted a new constitution to be passed in 1993 granting him the right to rule by decree and appoint top executives for a transitional period, Reuter reports from Moscow.

Mr Yeltsin told a constitutional commission meeting in the Kremlin that the existing constitution hindered Russia's reforms. He presented an eight-point list of proposals, including the abolition of Russia's highest legislature, the Congress of People's Deputies, which has impeded Mr Yeltsin's reforms in the past.

## US aircraft join hunt for Escobar

Six US military aircraft with surveillance equipment yesterday joined the search for escaped Colombian drug baron Pablo Escobar, Reuter reports from Bogotá.

Their search was concentrated around the city of Medellín where Escobar headed his powerful cocaine cartel, and from where he escaped from jail with nine others last week.

## Romanian sell-off makes progress

The Romanian government yesterday approved by decree the statutes of the five Public Ownership Funds which, together with the recently created State Ownership Fund, form the basis of the country's privatisation scheme, writes Virginia Marsh in Bucharest.

The National Privatisation Agency (NPA) can now press ahead with hiring staff and setting up the funds which will manage and hold the equity of the 6,200 commercial companies due to be privatised over the next seven years.

## French truck siege amnesty

France's Justice Ministry yesterday asked state prosecutors to drop charges against most lorry drivers who paralysed roads earlier this month with a 10-day strike, Reuter reports from Paris. But the justice minister, Mr Michel Vauzelle, told prosecutors in a letter to continue to press charges against protesters who used violence.

He asked that charges for blocking highways be dropped "for the sake of calming the atmosphere" in negotiations now under way.

# UN calls for big international effort to aid Yugoslav victims

By Frances Williams and Robert Mauthner in Geneva

THE United Nations yesterday called for concerted action by the world community to assist victims of the conflict in the former Yugoslav republics.

Mrs Sadako Ogata, United Nations High Commissioner for Refugees, urged countries to extend temporary protection for refugees and called for the "massive mobilisation" of international assistance for victims of the conflict, in and outside the war zones.

In a paper presented to ministers and officials of more than 50 countries, attending an international conference in Geneva on the refugee crisis, Mrs Ogata said political solutions must be founded on humanitarian principles, in particular the right of refugees to return to their homes "in safety and dignity".

The paper outlines seven basic humanitarian principles on which international action should be based.

A detailed plan of action will be worked out by a co-ordinating committee comprising a "core group" of countries directly involved, to include the former Yugoslav republics, neighbouring states and the European Community. The committee is expected to start work today.

The UNHCR's seven principles begin with respect for basic human rights and humanitarian law, to be reaffirmed by all parties in the conflict and a plea for preventive action wherever possible to prevent expulsions and persecution.

The number of aid workers in areas of tension should be increased, the paper says, adding that relief workers must have access to those in need and guarantees of safe passage.

The UNHCR also argues for provision of on-the-spot medical treatment wherever possible to minimise the need for evacuation of sick and injured people, including children.

Governments are urged to give temporary protection without restriction or discrimination to those fleeing the conflict. Because of the large numbers involved, UNHCR believes "it is not practical to use individual asylum procedures".

Although needs have yet to be assessed in detail, the UNHCR calls for urgent support for countries overwhelmed by huge inflows of refugees, funding for winter shelter and fuel for at least half a million people within the republics.

Reuter adds from Bonn: Germany agreed to take in another 5,000 Bosnian refugees before the UN ended its emergency conference on helping displaced people in former Yugoslavia.

The 16 federal German states, already caring for 5,600 Bosnians brought by special trains to Germany at the weekend, agreed to accept a second wave as soon as possible.

# Armenians 'advance in Karabakh'

ARMENIAN fighters in the disputed enclave of Nagorno-Karabakh have recaptured several villages and killed about 100 Azerbaijani troops, Armenian reports said yesterday, AP reports from Moscow.

The Armenian side suffered six dead and 16 wounded over the last two days while recapturing five villages in the Mar-dakert district of Nagorno-Karabakh, the reports said.

In addition, three people were killed and two wounded in Azerbaijani shelling of two Armenian villages before dawn yesterday, the reports said. The Azerbaijani losses in the fighting are said to have con-



Yugoslav Prime Minister Milan Panic said yesterday he would go to Sarajevo again to try to stop the fighting between the Muslim, Croat and Serb factions, Reuter reports from London. Mr Panic was speaking after meeting Mr John Major, his British counterpart. Both men are pictured above in Downing Street.

Meanwhile, leaders of Bosnia's factions agreed to set up an international committee to help organise a ceasefire, exchange prisoners of war and oversee other humanitarian relief.

# UN chief endorses further security duties in Croatia

By Michael Littlejohns, UN Correspondent, in New York

MR BOUTROS Boutros Ghali, the UN secretary-general, yesterday proposed a further enlargement of the world body's responsibilities in Croatia, despite his earlier complaint that it was already over-extended in former Yugoslavia.

He endorsed "with some misgiving" a recommendation by General Satish Nambiar, the UN force commander on the ground, that his staff be authorised to control civilian entry to UN-protected areas and exercise immigration and customs functions at their borders.

Also, the secretary-general said there was a possibility of establishing a UN military presence in the Prevlaka Peninsula, between Dubrovnik and

Serbia-Montenegro, to ensure that it stayed demilitarised. In seeking a Security Council mandate, he stressed that his recommendations illustrated how the situation in former Yugoslavia had brought about the UN's involvement in "quasi-governmental functions which go beyond normal peace-keeping practice".

This had "major resource implications" and might stimulate demands for yet deeper UN involvement in this troubled region. He voiced his reservations about this, in the light of the many other demands on the UN's attention and resources, but Gen Nambiar had made a strong case and, on balance, he believed this must be accepted if the effort already invested in Croatia were not to be undermined.

For the new duties, he recommended an increase in the civilian staff attached to the force and promised a report on the financial implications shortly.

The operation is already more than \$80m in the red. Croatia and Serbia have agreed on the release of all prisoners from their conflict in Croatia, the International Committee of the Red Cross (ICRC) said yesterday, Reuter reports from Geneva.

The ICRC said Mr Milan Panic, the Yugoslav prime minister, and Mr Mate Granic, the Croatian deputy prime minister, had agreed to release the remaining 1,200 prisoners under ICRC auspices by August 7. The ICRC said it had already helped secure the release of 4,000 prisoners from the conflict.

The Commission has also outlawed contract clauses which set unreasonably high sales requirements, and restrict the sale of perfumes between authorised retailers.

EC competition rules allow luxury perfume to be sold through selected distributors.

# Denmark's MPs may decide on Maastricht pact

## Approval of treaty assured in Greece

By Hilary Barnes in Copenhagen

DENMARK'S parliament may take responsibility for approving any new deal on the Maastricht treaty rather than putting the matter to another referendum. It suffered a humiliating defeat when Danish voters rejected the pact - which it had supported strongly - in a referendum early last month.

However, several leading politicians said yesterday after a meeting of the Folketing's powerful Market Affairs Committee that when Denmark's future relationship with the European Community had been worked out, MPs might settle for approval by a qualified majority vote in the Folketing.

Denmark is likely to seek a deal which enables it to opt out of those parts of the Maastricht treaty to which the electorate is thought to be most strongly opposed, while participating in other parts to which the electorate is thought to be less averse.

For example, Denmark will not agree to participate in any form of European defence policy and will not commit itself to economic and monetary union (EMU) or to the treaty's clauses on police and legal co-operation. But there is no objection to the sections on environment policy or the so-called social dimension.

The Danes' negotiating position with their partners is quite strong, as the treaty cannot be implemented without the signatures of all 12 member states.

The exact shape of the agreement they are seeking is still very much a matter for speculation and discussions in the country are only in the early stages. The other 11 EC member states will begin to react only when they have seen what the Danes propose.

However, two things can be ruled out. First, there will be no new referendum on an unchanged treaty text. Second, Denmark will not demand a completely new Maastricht treaty. An official of the prime minister's office denied yesterday a news agency report that the country would seek a new basis for the treaty.

Since the referendum, the two-party conservative-liberal minority government headed

A RECORD 76 per cent of French voters believe they are badly governed, a level of discontent that could affect the September referendum on European union, according to an opinion poll published yesterday, Reuter reports from Paris.

The BVA-Paris Match poll did not ask about voting intentions in the September 20 referendum on the Maastricht Treaty, but Mr Pierre Giacometti, BVA political director, said the Socialist government's deep unpopularity could trigger a protest vote.

Asked whether they were satisfied or discontented with the way France was governed, 39 per cent said they were very discontented and 46 per cent rather discontented. Seventeen per cent said they were rather satisfied and only one per cent said they were very satisfied.

The number of people with a good opinion of President François Mitterrand fell by three points to 55 per cent and Prime Minister Pierre Bérégovoy's rating fell by seven points to 41 per cent.

by Mr Poul Schlüter has closely involved all eight parties represented in the Folketing - including the two "No-to-Maastricht" parties, the right-wing populist Progress Party and the left-wing Socialist People's Party - in the discussions on what Denmark's next step should be.

A more precise idea of what Denmark wants will emerge when a white paper setting out the options is published in the autumn, some time after the French referendum on September 20.

Significantly, the opposition Social Democratic Party (pro-Maastricht) and the Socialist People's Party (anti-Maastricht) do not rule out parliamentary, as opposed to popular, approval. Constitutionally, this would be in order. A treaty devolving sovereignty to an international organisation must be approved either by a five-sixths majority in the Folketing or by a referendum.

As the kind of deal which Denmark will probably seek is unlikely to involve new devolution of sovereignty, even a majority of less than five-sixths would be sufficient.

THE GREEK opposition has assured the conservative government of an overwhelming majority in favour of the Maastricht treaty in a parliamentary vote tomorrow by giving the pact its backing.

Mr Andreas Papandreu, the Greek opposition leader, told a parliamentary debate that he supported ratification despite concerns about Greece's ability to participate in European union.

He said Maastricht gave Greece an opportunity to compete in "a difficult and unfair race. Unfair because we are last on the starting block and because the treaty defines the interests of the north."

With the support of Mr Papandreu's Panhellenic Socialist Movement (Pasok), the government is assured of the majority. Only seven hardline Communist deputies in the 300-member house are expected to vote against ratification.

Pasok's decision should also make the Economy Ministry's task easier when it launches fresh austerity measures aimed at achieving convergence with the rest of the EC by 1997. A consensus, however grudging, on the need for reform is expected to soften the impact of continued wage cuts, pension cuts and higher unemployment as jobs disappear in the public sector.

The government has brought the ratification process forward by several months. It was originally due to happen in November, when Greece's application to join the Western European Union is likely to be approved. Speeding up the timetable is intended to underline Greek appreciation of EC support for its view that the former Yugoslav republic of Macedonia should not be recognised under its present name, according to government officials.

The government also hopes to distract attention from what most Greeks will consider a serious double defeat over accession to the WEU. By joining the WEU, Greece had hoped to secure a guarantee against the perceived threat to its security from Turkey, its NATO ally. Under Article 5 of the pact, WEU members are obliged to assist each other if attacked. But last month the WEU ruled that the assistance clause does not apply to wars between allies.

# Brussels ruling on perfume marketing

By Andrew Hill in Brussels

THE European Commission has outlawed the establishment of an elite list of top brands of scent which could restrict competition in the distribution of luxury perfumes.

But at the same time Brussels has underlined its basic approval of the way in which high-prestige, image-driven perfumes are sold in the EC through selected distributors.

The Commission yesterday redefined the system operated by Parfums Givenchy, the French luxury scent company.

Its investigation found that Givenchy was preventing its distributors from stocking competing brands which were not on a list drawn up by the manufacturer.

The practice could have restricted the prestige market to an elite dozen or so brands, but Givenchy and its competitors will now have to delete such clauses from their distribution contracts.

Under a deal with the Commission, Givenchy cannot prevent new distributors from joining the network except on quality grounds, such as their location or the cleanliness of the store.

The Commission has also outlawed contract clauses which set unreasonably high sales requirements, and restrict the sale of perfumes between authorised retailers.

EC competition rules allow luxury perfume to be sold through selected distributors.

# Lufthansa to scrap some US flights

LUFTHANSA, the German state-controlled airline, plans to reduce services between the United States and Germany, a company spokesman said yesterday, Reuter reports from Frankfurt.

# Foreign minister resigns in Italy

By Robert Graham in Rome

ITALY'S foreign minister, Mr Enzo Scotti, resigned his portfolio yesterday.

His resignation was prompted by a long-running feud within the Christian Democrat party over a controversial decision demanding that all cabinet members renounce their parliamentary seats.

Mr Claudio Vitalone, the foreign trade minister, also under pressure, decided to give up his senate seat rather than his ministerial portfolio.

Mr Scotti had been deeply unhappy about resigning his seat in Naples. A former interior minister, he was never at ease in the Foreign Ministry. However, it was not clear whether his move yesterday was an attempt to persuade the party, which has yet to agree on a new secretary-general, to reverse its decision, or indeed whether he could be persuaded to change his mind.

If Mr Scotti's resignation is accepted, Mr Giovanni Amato, the prime minister, will be forced into awkward discussions with the Christian Demo-

crat leadership on who should succeed him. The cabinet was based on a careful balance of Christian Democrats, Socialists, Social Democrats and Liberals backed by six "technical ministers".

At the end of June, just prior to the formation of the government, the Christian Democrat party leadership introduced a controversial rule that all ministers entering the government had to resign their seats. The move was intended to demonstrate a minister's independence from the parliamentary party.

However, many Christian Democrats felt the move was unnecessary and at the same undermined the confidence of the electorate which had voted specifically for them as parliamentary candidates. Mr Renato Altissimo, leader of the coalition, the Liberals, said Italy was now used to frequent crises caused by the Christian Democrats' party wranglings. "The worst thing that could happen is if this story turned into a stumbling block for the government," he said.

# Debt forces out Finnish minister

THE Finnish trade and industry minister, Mr Kauko Juhantalo, asked by his Centre Party to stand down after reports he was being sued for debt, sent an open letter of resignation to President Mauno Koivisto yesterday, Reuter reports from Helsinki.

"I hereby respectfully request I be relieved of membership in the cabinet," he wrote. Mr Koivisto is scheduled to accept Mr Juhantalo's resignation on Monday, when he will also appoint his successor. The Centre Party meets today to nominate the replacement.

Mr Juhantalo, 50, confirmed that companies of his were being sued for more than \$1m in a local court.

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## NEWS: INTERNATIONAL

# Market in Tokyo falls to fresh low

By Robert Thomson in Tokyo

THE Japanese government watched nervously yesterday as the Tokyo stock market average neared the 15,000 level, once viewed within Japan as the lower limit for a stock price fall that began two and half years ago.

Ministry of Finance officials said there was "nothing" it could do to prop up stock prices. The "market must decide" if the Nikkei average was to continue its fall. Yesterday the Nikkei lost 330.69 to close at 15,095.99, the lowest level since April 1986.

The continuing lack of confidence prompted Mr. Kiichi Miyazawa, the prime minister, to call on government ministers to speed preparations for a supplementary budget due next month.

However, the Finance Ministry, responsible for the budget,

said it would be difficult to achieve. The extent of the budget is still unclear, though estimates have ranged from ¥5,000bn (\$40bn) to ¥8,000bn (\$64bn). Most of the money will be used for infrastructure. The ministry also rejected a suggestion by Mr. Michio Watanabe, deputy prime minister, that government organisations purchase land to bolster a still weakening property market.

The government's main concern is the stock market, which failed to draw encouragement from a cut in official interest rates on Monday or a convincing performance by the ruling Liberal Democratic party in an Upper House election on Sunday.

Brokers said many feared the Nikkei average would drop sharply once the 15,000 level was passed but financial institutions appeared to enter the market to try to stem the fall.



A tired Japanese trader rubs his eyes on the Tokyo stock market. Brokers fear the Nikkei average could fall well below the 15,000 mark over the next few days, despite intervention from financial institutions.

## Japan may take tougher action on monopolies

By Robert Thomson

THE Japanese government will promise to be more vigilant in policing anti-monopoly laws and to reform the country's convoluted distribution system. The promise is contained in a review of the Structural Impediments Initiative (SII)

agreement, expected to be released by Japan and the US today.

However, the two countries were still negotiating late last night on what should be done about the *keiretsu*, the Japanese corporate groups which, the US argues, tend to exclude outside suppliers.

Japan says the groups are not exclusive but are conducive to stable business contacts and long-term profitability.

The US was also not satisfied with progress in reforming Japanese land use laws or the balance between savings and investment. As these arguments suggest, the SII is

intended to deal with "structural" issues that Washington believes are behind Japan's persistently large current account surplus.

A senior US administration official said yesterday consumer demand had to be encouraged in Japan, in the long and short term.

During the two-day talks Washington maintained that slowing domestic economic growth had increased the country's trade surplus and urged Tokyo to adopt policies to stimulate the economy as quickly as possible.

Japanese officials berated the US for having kept virtu-

ally none of the promises it made two years ago, when the two countries finalised the SII agreement.

They complained about the burdensome US budget deficit and US corporate culture, which they said was too focused on the next quarter and lacked long-term planning.

## Coal producers in US consider anti-EC action

By Andrew Hill in Brussels

US COAL producers may ask Washington to retaliate against the EC for alleged restriction of US coal imports and disruption of world trade with hefty subsidies to Community coal mines.

The National Coal Association (NCA) of the US is considering action because British Coal has complained to the European Commission about alleged "dumping" of cheap US coal in the European market. That complaint has been stalled in Brussels since February because of the political sensitivity of the case.

But the NCA has now raised the temperature with a letter to Mrs. Carla Hills, the US trade representative. In the letter, it denies the dumping charge and says it is examining possible "defensive action" under Section 301 of the 1988 US trade act, which provides for retaliation against third countries.

The NCA adds that it is considering "the option of an anti-trust claim" against British Coal and other EC complainants, although the basis for such a claim is unclear.

If the NCA asks Mrs. Hills to look at EC subsidies under Section 301, she will have to launch an investigation, although it is up to President George Bush to decide whether retaliation would be politically advisable.

A formal investigation would certainly increase trade tension with the EC and add to a

growing list of bilateral disputes between the trading partners over such issues as oilseed subsidies, steel dumping, and public procurement legislation. It could also damage the chances of agreement in the Uruguay Round of world trade talks.

The European Commission is acutely aware of its vulnerability to counter-claims on coal subsidies. Most European producers charge well above the world market price for coal, with German and Spanish mines among the most heavily subsidised.

The framework policy for such aid expires at the end of next year and the Commission's energy directorate has prepared controversial proposals for a replacement system which would try to bring the highest coal production costs in the Community down to the 1992 average of around Ecu10 (£7.77) per tonne by 1997.

France and Britain are already producing coal at below the average cost, but Germany - which produces at Ecu137 per tonne - and Spain would both have to cut costs. If they failed they would be disqualified from further operating aid until they had closed inefficient mines.

The Commission - which also wants to introduce greater transparency into aid schemes - is likely to approve the new scheme and submit it to EC ministers in the autumn, but it will then require the unanimous approval of member states.

## NEWS IN BRIEF

## Australian inflation rate falls to 1.2%

Australian inflation fell to an annual rate of 1.2 per cent in the three months to June, compared with 1.7 per cent in the previous quarter, the government said yesterday. Kevin Brown reports from Sydney.

Officials said inflation was at its lowest since March 1984. The announcement also gives Australia one of the lowest rates of inflation in the Organisation for Economic Co-operation and Development (OECD). Analysts said the unexpectedly sharp reduction in the annual rate would allow the Reserve Bank of Australia to consider further cuts in interest rates.

Rates have fallen 12 times to 5.75 per cent since peaking at 18 per cent in early 1990. Mr. Paul Keating, the Labor prime minister, said the outcome was "a marvellous result" which showed that the government had "broken the inflation stick".

The conservative opposition, which leads the government in opinion polls, said the fall in inflation reflected the depressed state of the economy following a weak recovery from nearly two years of recession. The consumer price index fell by 0.3 per cent in the June quarter following a zero increase in the three months to March.

## Sino-Russian aircraft barter deal

A private Chinese company traded 500 train wagon-loads of light industrial goods for four TU-154M passenger jets from Russia in a deal worth \$300m, the New China News Agency said, Reuters reports from Beijing.

The official agency did not give a date for the deal, which it called the biggest single-contract non-governmental barter trade between China and Russia. It said the company involved was the Nante Economic Group, which yesterday joined with a state-owned foreign trade company, New Times, to form a group aimed at boosting business with the Commonwealth of Independent States and eastern Europe.

The new organisation comprises more than 100 state enterprises from all over China, the agency said.

## Mexican threat over Irish beef

The Mexican government is threatening to confiscate and destroy about 5,000 tonnes of Irish beef, worth about \$10m, which has been exported to Mexico by meat export companies in Denmark, Ireland and Britain, according to Mr. Niels Junil, of the Danish Bacon and Meat Council, write Hilary Barnes in Copenhagen and Damian Fraser in Mexico City. The beef, from EC intervention stocks, is at present either in cold store in Mexico or on ships waiting in the Mexican port of Tampico.

However, a Mexican official denied yesterday that the government intended to destroy or confiscate the meat. Of the shipment, 524 tonnes would be allowed to be sold; 2,300 tonnes would have to be sent back immediately, and the rest at a later date, to Ireland. Samples of the meat had been tested and found biologically contaminated. In the EC view, increasing resistance among Mexican farmers to beef imports from European stocks appears to be behind the Mexican action.

## UN plans airlift for Somalia

The United Nations special envoy in Somalia said yesterday that the international airport in war-shattered Mogadishu would be reopened for an emergency airlift and that 50 UN military observers would be deployed in the city soon, Julian O'Sullivan writes from Nairobi.

Mr. Mohamed Sahnoun, a UN ambassador who on Tuesday met one of Somalia's feuding warlords, appears however to have made little headway with negotiations to send in 500 UN guards to protect humanitarian operations in Somalia, where up to 4.5m people are in need of food aid.

## UK wins Turkish contract

Taylor Binnie and Partners, the UK water consultant, has been asked to design the next stage of the \$3m Greater Istanbul sewerage project, writes John Murray Brown in Ankara. Taylor Binnie will design a major treatment centre at Riva, on the Black Sea, together with a 28km sewer to serve the Asian side of the Bosphorus. The contract is part of a World Bank-funded project.

## Madagascar coup plot foiled

Gunmen in Madagascar yesterday staged a bizarre three-hour coup attempt which was reported in the press before it happened but they surrendered to the armed forces when it failed to win popular support. Reuters reports from Antananarivo.

The prime minister, Mr. Guy Willy Razanamasy, said he had known about the coup attempt on Tuesday night and taken security precautions, and blamed a "foreign power" he did not name.

"There is nothing to fear," he said on national radio a few hours after gunmen who had announced the downfall of President Didier Ratsiraka had been arrested with hardly a shot fired.

## Israel links Jewish settlements policy to economic growth

By Hugh Carnegie in Jerusalem

ISRAEL'S new government has warned that a freeze on new building in Jewish settlements in the occupied territories will also curb economic growth in the short term and delay a fall in unemployment, currently running at a record 11.5 per cent, writes Hugh Carnegie in Jerusalem.

The Labour-led coalition which took power this month is committed to shifting resources from the territories to Israel "proper" and increasing infrastructure investment in an attempt to generate high growth sufficient to cope with mass immigration from the former Soviet Union.

A freeze on 6,000 settlement housing units, and restrictions on construction within Israel, are a first step towards implementing this policy. This week, the government has also taken steps to rescind government incentives from industrial plants in Jewish settlements.

The actions are expected to help secure \$10bn in US loan guarantees Israel wants to finance immigration absorption. But Mr. Yitzhak Rabin, the prime minister, and Mr. Avraham Shochat, the finance minister, have both warned that a short-term effect will be to limit growth.

Mr. Shochat told parliament's finance committee that gross national product in 1993 was unlikely to grow significantly.

"The fruits in employment and investment will be seen in 1994-95," he said.

The Vatican and Israel yesterday pledged to work towards diplomatic ties in an historic first step that could end decades of chilly relations between the Roman Catholic Church and the Jewish state. Reuter reports from Vatican City.

The Vatican said it did not expect negative reaction to the move from Palestinians and other Arabs because Middle East peace talks had made it easier to take the step. The Vatican has set up a high-level permanent commission with Israel aimed at establishing diplomatic ties with the Jewish state, which was born in 1948.

## ANC warns on detainees

By Michael Holman in Johannesburg

THE African National Congress (ANC) yesterday warned that South African security force members who assault people in their custody face prosecution under "a future democratic government".

The warning follows a pathologist's accusation at the weekend that police had killed scores of detainees in recent years. Since the collapse, a further two men in police custody have died, one in a police station.

The police came in for further criticism this week when the Goldstone commission of inquiry into political violence said the force had failed effectively to prosecute perpetrators of violence on black commuter trains. The commission said it had been unable to say who had been responsible for the killings, adding that "victims were members of various black ethnic groups".

The police, meanwhile, launched a "peace offensive" yesterday to restore their authority in black townships around Johannesburg.

Mr. Hennis Kriel, the law and

order minister, said 5,000 police and troops would take part in the "stabilisation" operation in 15 townships.

Some of these are sliding into anarchy. Between July 1991 and April this year, 139 people have been killed and 261 injured.

Mr. Cyrus Vance, the UN envoy visiting South Africa, yesterday held talks with Mr. Nelson Mandela, the ANC leader, and later toured Bolpaat, the township where 42 residents were massacred last month.

Mr. Vance returns to New York tomorrow.

## Fears in Manila for IMF credit

By José Galang in Manila

CONCERN is growing in the Philippines that failure to meet money supply targets could cut off access to much-needed International Monetary Fund stand-by facilities.

The IMF, which last February resumed a stand-by credit facility to Manila, wants the government to keep to its money supply targets, exceeded since May. Failure to do this will halt Philippine drawdowns on the last tranche of the stand-by facility, and could freeze transactions under the \$4.8bn debt restructuring package signed with the commercial bank creditors on Friday in London.

Also, official credit, particularly from Japan, the country's main donor, is now linked to Manila's adherence to the IMF programme.

However, Mr. Ramon del Rosario, the finance secretary, and Mr. José Cuisia, governor of the Central Bank of the Philippines, yesterday expressed confidence that the IMF ceilings would be met through the increase in Treasury-bill floats starting this weekend.

Mr. Cuisia acknowledged that currency in circulation had surged since May, thanks to rises in foreign-exchange remittances and in foreign investments in the local stock market. Government spending also rose during May, pushing the budget deficit above another IMF ceiling.

Mr. MacSharry said after the talks at Dromoland Castle in the west of Ireland that he remained optimistic that the Uruguay Round would be successfully concluded by October this year, but said that many issues remained to be resolved.

The major problem is still export volume, he said, referring to the need to cut both the volume and the value of subsidised EC farm exports, especially cereals.

He and Mr. Madigan were making "a big effort" to avoid a trade war between the EC and the US, he said. The latest discussions had been a "stock-taking exercise" during which

## Farm trade deal eludes Madigan and MacSharry

By Tim Coone in Dublin and Nancy Dunne in Washington

TWO DAYS of informal talks between Mr. Ray MacSharry, the EC agriculture commissioner, and Mr. Edward Madigan, the US agriculture secretary, aimed at averting farm trade conflicts between the US and the EC ended inconclusively in Ireland yesterday.

The two sought a compromise over the Uruguay Round of world trade liberalisation proposals - blocked for 20 months by a US-EC dispute over cuts in farm subsidies - and the US threat to impose punitive tariffs on \$1bn worth of EC exports in retaliation for damage done to US farmers by the EC's oilseed subsidy scheme.

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He and Mr. Madigan were making "a big effort" to avoid a trade war between the EC and the US, he said. The latest discussions had been a "stock-taking exercise" during which

both sides had reviewed the other's positions on the General Agreement on Tariffs and Trade and the oilseeds dispute.

In the oilseeds dispute, the US government is expected to publish in three weeks' time the final list of \$1bn in EC agricultural exports which will be subject to punitive tariffs if the EC does not reform its oilseeds subsidy regime. Two GATT dispute panels have supported a US claim that EC oilseed subsidies have harmed US soyabean farmers.

The most recent EC proposals for a compensation package were rejected by the US in Geneva on Monday. Mr. Robert Green, US Agriculture Department under-secretary, this week told the American Soybean Association (ASA) that the EC compensation offer was unacceptable because it provided no advantage to injured soyabean producers.

The Bush administration is expected to proceed with sanctions unless the compensation is satisfactory to the ASA.

Mr. MacSharry, the Irish appointee to the EC Commission, has been angered that some \$200m of Irish products have been targeted in the initial US "hit-list" published in June. This would cause a disproportionate share of retaliation to fall on Irish producers and prove particularly damaging for the Irish dairy processing industry, officials say.

## Moment of truth for Zimbabwe reforms

Tony Hawkins previews a budget of all-round cuts when the economy is at its weakest

ZIMBABWE'S moment of fiscal truth arrives today when Mr. Bernard Chidzero, the finance minister, delivers his budget to parliament.

After 18 months of painfully slow implementation of structural economic reforms, the man who has presided over the country's descent into low-income from middle-income status, is committed by agreement with the International Monetary Fund and World Bank to announce spending cuts, subsidy reductions and tax increases.

The timing could hardly be worse. The country is experiencing its steepest fall in output since the depression of 1981. Official forecasts are for gross domestic product to fall 9 per cent this year, largely because of a 35 per cent decline in agricultural production after the worst drought in living memory.

The macro-economic aggregates are almost uniformly horrendous: the country has a balance of payments deficit of more than \$1bn, or 20 per cent of GDP; inflation, now 39 per cent, is likely to exceed 40 per cent for a month or two before

peaking; and 75,000 retrenchments are planned over the next year - 5 per cent of the employed workforce - when unemployment is already 1m, or 20 per cent of the labour force.

The business community, which at first enthusiastically embraced the structural adjustment programme sponsored by the IMF and World Bank, is hurting. It is critical of heel-dragging by the government especially in the field of parastatal and public sector reform. The government's claim that it is eliminating parastatal sub-

sidies is accurate but the method - allowing state enterprises to indulge in an orgy of cost-plus pricing - is, along with a 46 per cent devaluation last year, largely responsible for escalating production costs. Industrialists complain bitterly that no efforts are being made to improve efficiency and productivity in state-owned monopolies.

Industry is caught in a classic cost-price squeeze; demand at home - and increasingly in the region - is collapsing because of the drought and a weak South African economy

- the country's main market for non-traditional exports. Companies are reporting cost increases of more than 40 per cent over the past year.

The government's enhanced structural adjustment facility loan from the IMF stipulates that Zimbabwe's central bank maintain positive real money market interest rates (the 90-day rate for negotiable certificates of deposit). With inflation about to move above 40 per cent, interest rates are set to rise further.

Some banks are warning the government of overkill, but with all escape routes closed, other than to the IMF and World Bank, an unparalleled spell of monetary and fiscal discipline is looming. Past promises to cut spending during Mr. Chidzero's 10-year tenure at the finance ministry have come to naught, but this time, the terms of the IMF deal will force him to do what he should have done years ago.

Mr. Chidzero is committed to cut government spending to 42 per cent of GDP from 48 per cent last year. This implies cutting spending by some \$22bn (US\$400m) to be achieved by

postponing capital projects, reducing most spending programmes, slimming the cabinet and retrenching 14,000 public servants by mid-1993. Subsidies are due to be cut by 45 per cent.

Businessmen already question whether Mr. Chidzero can deliver his promise, partly because he is locked into heavy debt-service expenditure as a result of past fiscal follies. Interest charges will absorb about 20 per cent of total spending this year after devaluation and the rise in interest rates. When education (22 per cent), defence (14 per cent) and health (6.5 per cent) are taken into account, there is scant room for manoeuvre. Had the tough fiscal and monetary medicine been imposed sooner rather than at a time of severe drought-induced deflation, the economy would have been far better able to withstand the difficulties.

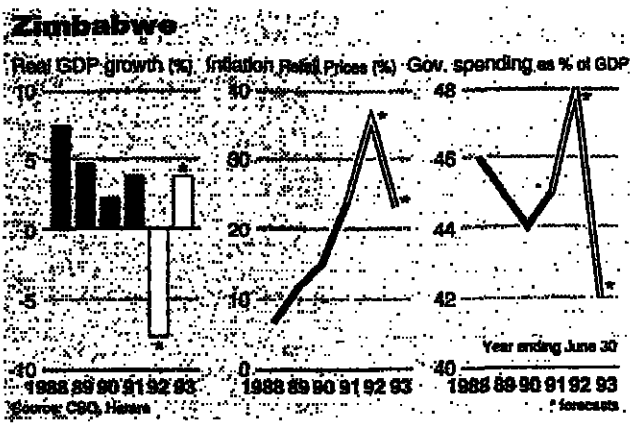
President Robert Mugabe's government is half way through its third term in office and must go to the polls early in 1995. By then living standards in Zimbabwe will be no higher than at independence 15 years previously and lower



Chidzero: bound by deals

than in the 1975 boom during Mr. Ian Smith's unilateral independence regime.

If drought can be blamed for part of this dismal performance, the World Bank repeatedly affirms that ill-conceived economic policies and weak economic management are ultimately to blame. With no viable political opposition in sight, Mr. Mugabe must take risks now if he is to win in 1995. But there is little in the government's record on public spending to justify the belief that this time Mr. Chidzero really means what he says.





## NEWS: LATIN AMERICAN DEBT CRISIS

Ten years ago next month the Latin American debt crisis broke — and threw the world financial system into turmoil.

On these pages writers who followed the story for the Financial Times from the outset analyse how the crisis was handled. And they pose the question: Is there life after debt?

## Solution passes the test of time

ON August 20 1982, Jesus Silva Herzog set in motion an international crisis of grand proportions.

The Mexican finance minister announced to an audience of bankers, gathered at the Federal Reserve Bank of New York, that repayment of principal on bank loans was to be halted for three months. Debt payment problems quickly spread to Brazil, Argentina and several other countries. Ten years later, none of the loans has been repaid.

The crisis posed a threat to the stability of the industrialised world, where large banks faced collapse. For Latin Americans, the sudden break in the flow of foreign finance began a decade of economic austerity, social problems and political battles over the direction of economic policy.

Although borrowers resisted pressure to club together or to default, their relationship with the industrialised world was sorely tested. Within creditor countries, calls for costly grand solutions to the debt problem, reducing the burden on borrowers, were countered by resistance to taxpayer bail-outs of banks.

The financial implications of the crisis were appalling. Debtor countries — which had borrowed heavily to finance rapid economic growth amid a frenzy of competition among banks to lend — faced default on a huge scale, with the prospect of being cut off from external funding for years.

For governments and banks in the industrialised world, the situation was horrifying. The capital of the largest US banks was exceeded by their loans to the largest borrowers.

More immediately alarming was the extent to which foreign branches of Latin American banks had used the short-term money market as a source of funds. As banks balked at renewing credit lines to them, central banks struggled daily to keep the world's payments system going.

It was in an atmosphere of hysteria that the leading financial officials and bankers met

in Toronto in September 1982 for the annual meetings of the International Monetary Fund and World Bank. What was to be done?

Remarkably, the strategy devised to handle the crisis in its earliest days proved a durable one, still employed although with modifications.

It was hatched by Mr Paul Volcker, chairman of the Federal Reserve Board, the US central bank, and Gordon (now Lord) Richardson, governor of

the Bank of England, along with Mr Jacques de Larosière, director of the IMF, and Mr Fritz Leutwiler, chairman of the Swiss National Bank and the Bank for International Settlements. Mexico's approach — telling banks that it would defer principal payments while continuing to pay interest — also contributed.

The essence was to buy time: stretch out the problem so that debtors could introduce economic changes necessary to restore creditworthiness, and allow creditors to build up their capital sufficiently to absorb the shocks.

It was essential for banks that debtors paid interest. If they did not, losses would quickly become intolerable. So, controversially, debtors would receive new loans to enable them to pay interest. At the same time they would reschedule principal repayments on debt of longer than a year's maturity, and embark on economic policies agreed with the IMF.

Close collaboration between the main parties was required, and each financing package

needed months of tense negotiation.

As the long-term nature of the problem became clear, maturities were lengthened and amounts of deferred debt increased under "multi-year rescheduling agreements". The initiative launched by Mr James Baker, as US Treasury secretary in 1985, recognised the need for debtor countries to grow, and led to greater emphasis on structural adjustment of economies.

It also forced banks to accept lower interest rates and stretch maturities further.

Banks' desire to reduce their problem by trading out of it led to a series of innovations which culminated in the initiative launched by Mr Nicholas Brady, Mr Baker's successor, in 1989.

The underlying principle was that, if banks treated debt as below face value, by trading loans at a discount, debtors should benefit. Under the Brady Plan deal — the latest of which, for Brazil, was agreed this month — banks voluntarily exchange loans for bonds with either lower face value or lower interest rates, thus reducing the cash burden on debtors.

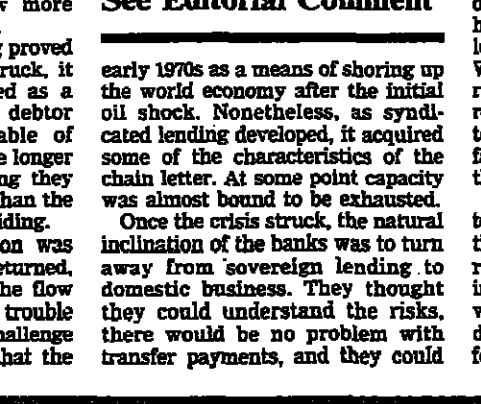
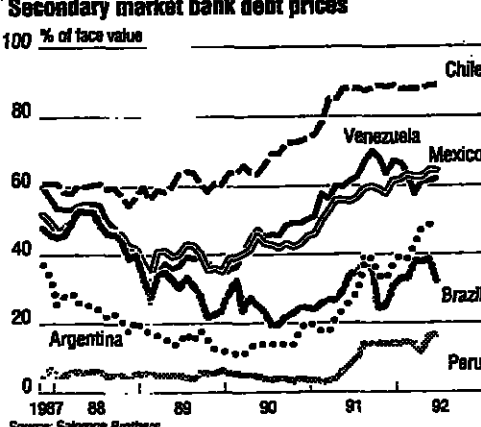
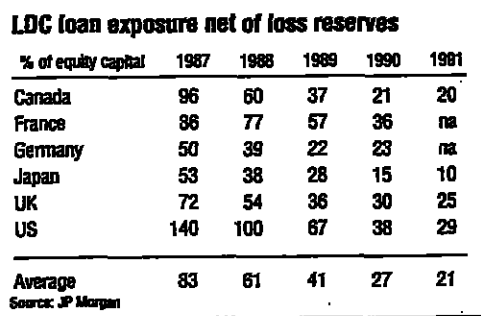
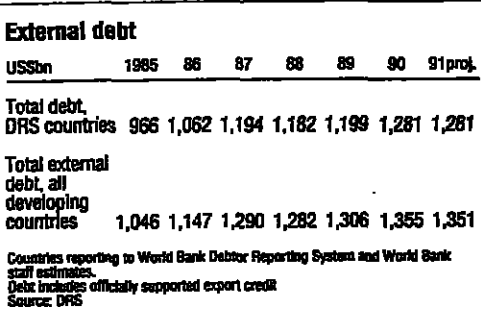
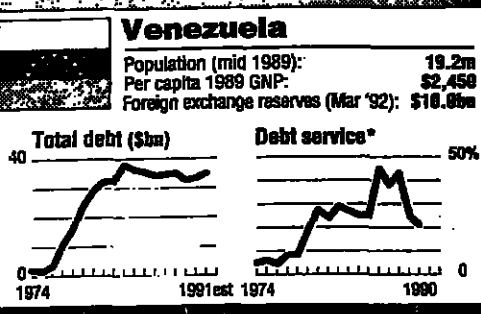
In retrospect, the strategy took a natural course, resulting in gradual diminution of the problem and eventually in the restoration of countries to creditworthiness. But few participants would claim it was all predictable.

Each new step brought confrontation and required a phased acceptance of reality by both debtors and creditors. Banks had reluctantly to accept the necessity for, in turn, new lending to delinquent debtors, rescheduling over long periods, leading at below-market rates, large loss provisions (after nearly five years) and finally debt relief.

But with Latin America now growing and borrowing again, and banks' capital shored up under new requirements, it may justly be said that the strategy worked.

Alexander Nicoll

### The biggest debtors



## Two principles of 1970s lending that now seem dubious

MANY an international bank director must have grimly muttered "never again" when Mexico declared itself unable to meet its international debt obligations. Ten years later, as those self-same bankers ponder the losses they have notched up on property loans, they must be wondering whether they can ever exercise the right degree of self-control in lending.

Perhaps one lesson from the past 10 years is that banks are condemned to lose money. Market pressures to lend are such, and credit-worthy borrowers so few, that bankers will never learn to cope with risk. In that sense, the developing country debt crisis was only a manifestation of a deep natural flaw in the banking industry.

The philosophy underlying the boom in syndicated lending to developing countries in the late 1970s rested on two principles that now appear highly dubious.

The first was the claim,

expounded by Mr Walter Wriston, head of then mighty Citibank, that sovereign borrowers can never go bust.

The second was the belief that an ever-increasing volume of loans could be syndicated indefinitely to an ever-widening community of banks. By the time Mexico finally ceased paying 10 years ago, big US money centre banks were hawking Mexican credits to domestic banks in Thailand.

At a time when US inflation was well into two digits, real interest rates were negative and commodity prices were rising, the argument that countries could never default seemed seductively convincing. Mr Wriston used to claim that governments could come and go, but countries — the real debtors — would always survive. They had assets which could be seized if necessary.

Only a few officials, such as Mr Henry Wallich, the late Federal Reserve Board governor, voiced

doubts. He memorably described the notion of sovereign immunity from default as being as elusive as the smile on the vanishing face of the Cheshire cat.

Of course, no one really ever expected the borrower countries actually to repay debts. The idea was simply that they should always be seen as creditworthy enough to ensure they could borrow more when old loans became due.

Yet the sense of well-being proved illusory. When the crisis struck, it was fashionably interpreted as a problem of liquidity. The debtor countries were still capable of repaying their debts over the longer term, but for the time being they simply required more cash than the market was capable of providing.

The underlying assumption was that as soon as confidence returned, the market would restore the flow of credit. Even after the first trouble struck there was no real challenge to the central assumption that the

banking system could generate an infinite amount of credit.

The process whereby new lenders bought out old ones had come to be seen as perfectly acceptable. The rush of lending to developing countries had been encouraged by industrial country governments in the

### See Editorial Comment

early 1970s as a means of shoring up the world economy after the initial oil shock. Nonetheless, as syndicated lending developed, it acquired some of the characteristics of the chain letter. At some point capacity was almost bound to be exhausted.

Once the crisis struck, the natural inclination of the banks was to turn away from sovereign lending to domestic business. They thought they could understand the risks, there would be no problem with transfer payments, and they could

more easily take security. The problem was that the banks themselves had become less creditworthy than many of their best customers. Top corporations were able to borrow in the commercial paper market at rates lower than the banks charged each other for deposits.

Where banks continued to lend domestically they were thrown back on lesser credit risks, which may help explain the headlong rush into leveraged buyout lending in the US. Where they wanted a continued relationship with better-quality borrowers they were thrown back on to techniques such as note issuance facilities which were borrowed from the securities market.

Such facilities allowed borrowers to raise long-term funds by the continuous issuance of short-term securities. The paper was placed with investors by the same leading banks which had once dominated the syndicated loan market. The attraction for the arrangers was the genera-

tion of fee income through a service which did not necessarily use up space on the balance sheet.

The attraction for investors, which often included smaller banks, was that they were under no obligation to repurchase the securities every three or six months as they fell due. Their portfolio thus became more liquid.

It all looked like another wonderful wheeze, but the catch was that the managing banks also had to promise to provide back-up credit to ensure that the borrower could always redeem the short-term securities even if his financial position unexpectedly deteriorated. Suddenly the world's largest banks were piling up multi-billion dollar contingency obligations which were not carried in their balance sheets and against which they had no formal obligation to provide capital.

Worry about these hidden obligations was an important driving force behind the establishment in

the mid-1980s of the so-called Basle ratios for bank capital. The ratios, however, will doubtless also be seen as a lasting legacy from the debt crisis. Agreed under the aegis of the Bank for International Settlements, they are meant to ensure banks have enough capital not just in relation to total assets but also to reflect the type of risk they are running on and off the balance sheet.

One hope was that this would encourage banks to price business more directly in relation to risk. To judge by the way in which even the most reputable of international banks, such as Barclays and Hongkong and Shanghai Banking Corporation, have burned their fingers on property lending, the stricter Basle ratios have failed to persuade the industry to take this point on board.

The debt crisis itself is on the wane, but the central bankers may not yet have had their last word.

Peter Montagnon

### CHRONOLOGY OF EVENTS: 1982 - 1985

#### 1982

MEXICO, facing foreign borrowing requirement of more than \$20bn (\$10.4bn) for the year, raises \$5bn in first quarter, although at higher interest rates than previously. Outflow of dollars prompts several sharp devaluations of peso during year. Inflation accelerates rapidly and oil revenues decline.

April - Argentina's invasion of Falkland Islands provokes conflict with Britain and slows new lending to Latin America. Mexico draws on swap line with US Federal Reserve and meets difficulties in arranging loans from banks.

August - Mexico introduces exchange controls, seeks emergency finance from US and international financial institutions. On August 20 finance minister

meets creditor banks in New York and announces three-month moratorium on \$10bn of debt principal repayments. Central banks agree \$1.85bn emergency loan to Mexico "to ensure continued smooth functioning of the international financing system". US provides \$2bn credit. Mexico to seek International Monetary Fund and bank loans. Creditor banks form advisory committee chaired by Citibank.

September - Mexico nationalises banks and imposes total exchange control. Central bank heads consider Latin American payment problems. One says: "To say that we are concerned could be an understatement." International Monetary Fund and World Bank hold annual meetings in Toronto in atmosphere of panic.

October - Brazil arranges

emergency short-term bank loan, sells gold.

November - IMF managing director Jacques de Larosière tells bank chairmen he expects them to make new \$5bn loan to Mexico and \$1.5bn loan to Argentina, to support economic policies under International Monetary Fund programmes.

December - Banks commit to Mexico loan. Brazil arranges \$1.5bn in emergency loans from US and says it will seek new "jumbo" bank loan. But, as year ends, Brazil also halts repayment of debt principal.

#### 1983

January - Pattern emerges for handling LDC debt problems. Key elements are: IMF agreed economic programme and IMF loan, rescheduling of some debt

principal repayments to banks and governments, and large new loans. This involves close co-operation among debtors, international institutions and creditors. Packages under way for Mexico, Argentina, Brazil, Yugoslavia and, soon, Chile and Peru contain all these elements. Bridging loans tide borrowers over until the full agreements are signed.

February - Brazil signs \$4bn new bank loan and \$4.8bn rescheduling, but suffers severe difficulties in maintaining short-term interbank lines of credit to foreign branches of its banks, a crucial element of financing programme. It misses first-quarter International Monetary Fund economic targets. Interest payment arrears build up to \$2bn by August. Economic programme and rescue package

have to be re-drawn.

March - Mexico's banks sign \$5bn new loan (agreed in 1982) and, in August, agreements rescheduling \$20bn of debt principal falling due to banks in 1983 and 1984.

September - At International Monetary Fund annual meeting, Brazil agrees in principle with creditors on \$11bn rescue package involving \$6.5bn new bank loan, rescheduling of debts falling due up to the end of 1984. Leading creditor banks and central bankers embark on successful worldwide "roadshow" to persuade other creditor banks to join the deal. Brazil begins to reduce interest arrears.

#### 1984

Argentina builds up interest arrears of \$2.7bn by end-March.

Impasse in Argentina's negotiations with IMF and banks means US banks must count loans as "non-performing" for first time in debt crisis.

June - Banks agree in principle to provide "multi-year rescheduling agreement" (Myra) for Mexico, lowering interest rates on rescheduled debt and stretching out six years' maturities, totalling \$48bn. Poland signs Myra in July. In September, Venezuela agrees in principle on \$21bn Myra. In December, Argentina agrees in principle on \$14bn Myra and agrees to cut interest arrears, and International Monetary Fund endorses economic programme.

#### 1985

International Monetary Fund suspends loans to Brazil and

Argentina as economic targets missed. In negotiation of new targets, Brazil seeks greater flexibility from International Monetary Fund — but in August, finance minister and central bank governor resign in frustration over lack of economic austerity policies, and government embarks on expansionist approach. Peru announces unilateral limit on debt service payments: 10 per cent of export receipts. Argentina agrees new economic stabilisation package with International Monetary Fund as inflation reaches 1,000 per cent. In July, Mexico introduces new austerity package as oil revenues drop and misses International Monetary Fund targets. In September, earthquakes devastate Mexico City. Brazil seeks International Monetary Fund "monitoring of economy"

rather than full agreement.

September - At International Monetary Fund annual meeting in Seoul, US treasury secretary James Baker unveils new approach to debt, known as Programme for Sustained Growth or Baker Plan. Key elements are:

- Economic reform by debtor countries to promote growth and balance of payments adjustment, and to reduce inflation.
- Increased structural adjustment lending by multilateral development banks as well as continued central role for IMF.
- Increased lending by commercial banks; net new lending of \$20bn over next three years to heavily indebted middle-income countries.
- Maintenance of case-by-case approach to debtors.

Larger debtors and creditors give qualified support to Baker Plan.



## NEWS: LATIN AMERICAN DEBT CRISIS

## Bouncing back from disaster in tigerish style

SELDOM have economic fortunes changed so rapidly. From being regarded as a financial disaster zone two or three years ago, Latin America has emerged as hot financial property. Some Latin countries are now regarded as the likely economic "tigers" of the 1990s.

Capital has started to flow into the region again for the first time since the "Mexico weekend" put a sudden stop to capital inflows 10 years ago. Net inflows were estimated last year at \$36bn-\$40bn, three times the level of the previous year. This year, the figure is expected to be considerably higher. Latin stock markets put on record-breaking performances last year, while the region's governments and companies have found once more that they can raise money on the world's bond markets. Multinational companies in Europe and the US have begun to increase their direct investment in the region.

Most important, the inflows have helped rekindle economic growth, stunted during the decade of debt.

Much of this money is responding to changes in government economic and trade policy. Governments have welcomed international capital, opened their economies to outside influence by lowering trade barriers, and slimmed bloated and inefficient public sectors.

In part, these shifts reflect the transformation in the global ideological map after the collapse of the Soviet Union. Mostly,

however, the shift has represented a pragmatic, rather than an ideological, response to the debt crisis.

In the early stages of the crisis - viewed initially as a balance of payments phenomenon - governments suppressed imports, then tried to expand exports, in order to create current account surpluses. This led to trade liberalisation and export promotion policies. The problem was that the current account surpluses were being channeled up by the private sector, which thus owned the foreign exchange, while the debt was owed by the public sector, which needed the foreign exchange.

Governments were limited in their ability to secure that foreign exchange. The debt crisis had more or less cut off external finance, and the tax systems in most Latin countries were so inefficient that most governments could not secure domestic funds with which to buy foreign exchange. Some resorted to issuing domestic debt or printing money to obtain the foreign exchange. Both courses had inflationary consequences, since domestic government debt often became regarded as a liquid asset and was soon treated like currency.

The "successful" Latin governments of the late-1980s have been those that have put their fiscal houses in order, through tax reform, through cutting out subsidies to state-owned industries, and through privatisations.

## A revived inflow of investment has reinvigorated the region

This allowed non-inflationary service of the foreign debt, while the burden of servicing that debt fell in most countries. With exports rising, debt service became a smaller and smaller proportion of foreign exchange receipts. Furthermore, the Brady initiative from the US in 1989 paved the way for negotiated reductions in national foreign debts.

The debt service savings Brady has brought about have been modest (except for Costa Rica, where a deep discount was negotiated), but the initiative has provided an important stimulant to economic and financial confidence in the big debtor countries. This has been enough to confirm an end to the debt crisis, although - in part because Brady addressed only the bank debt and some countries owe most debt to other governments and the multilateral institutions - not to confirm an end to every country's debt problem.

This more optimistic outlook, however, owes a significant amount to the rapid fall in US interest rates over the last two or three years. This has dramatically reduced debt service burdens, since a large portion

of the debt remains in US dollars at floating interest rates.

Low US interest rates have had another effect. With deposits in US dollars earning only 4 per cent, against 8 per cent two years ago, investors have been forced to seek the higher returns available in the capital-starved region to the south.

So far, much of the returning money has been "hot" - footloose capital often parked short-term in banks or triggered by companies borrowing abroad rather than in their more expensive domestic markets. A lot of money is also going into the region's stock markets - hence an explosion in stock market values, to the benefit of a narrow group of speculators. But, with the notable exception of Mexico, Latin American countries have not yet been able to raise much new equity capital. In the international market for shares, some investors have also begun to express concern about the low standards of disclosure of Latin companies while, in the bond market, some corporate and bank borrowers have been distinctly second-rate.

Mr Pedro Pablo Kuczynski, a former

minister of mines and energy in Peru, is among those who believe that the owners of this capital will not repeat the banks' mistakes of the 1970s. Because it is in private hands, it gives "some protection to the always present risk that governments will repeat in the 1990s the mistakes of the 1970s". However, the challenge is to attract some of this capital into productive investments in the region - such as rebuilding infrastructure which has fallen into disrepair in the 1980s, so that growth is not restrained by bottlenecks.

This dilapidated infrastructure is part of Latin America's so-called social debt that emerged in the 1960s. In the "lost decade", per capita income in the region fell by close to a fifth (albeit from unsustainable debt-inflated levels at the start of the decade).

The pressure poverty places on the governments of what is now, more or less, a democratic continent is extraordinary. Governments, even in their new, slimmed roles, are essential to solving these social problems, but there are questions about how well-equipped they are for the task.

Most Latin American governments have now come to terms with the need to encourage both foreign and domestic investment as the main stimulus to economic growth. Growth, as the World Bank's chief economist, Mr Larry Summers, has pointed out, "can raise a lot of boats".

As reminders of the fragility of Latin American democracy, Venezuela suffered a coup attempt in February, from which the government is still reeling. Faced with a destructive guerrilla war, the Peruvian president suspended Congress in April, in effect appointing himself dictator. Brazil, whose economy makes up half of Latin America's, is suffering a political crisis, its president beleaguered by corruption allegations.

The new wave affair between international finance and Latin America may prove to be more than just a brief flirtation, bound to end in tears, but it is by no means certain that it represents the start of a long relationship that will benefit both parties.

History suggests caution. Mr Victor Bulmer-Thomas, a historian of Latin America at London University's Queen Mary College, points out that the region has suffered debt crises at approximately 50-year intervals since the 1820s. Each crisis - in the 1820s, 1870s, 1930s and 1980s - triggered a tremendous shift in economic policy and, after each one, creditors were forced to recognise that the debts would not be paid in full.

"If any of my grandchildren go into banking, I shall recommend some serious reading of economic history as the year 2030 approaches," he says.

Stephen Fidler

## THE KEY INTERNATIONAL PERSONALITIES

## JACQUES DE LAROSIERE

## 'A great deal was at stake'

ALL the ingredients of a systemic crisis were present when the international debt crisis broke out in August 1982.

The combined foreign debt of the three largest Latin American countries alone came to nearly \$230bn and the portion of this debt owed to commercial banks stood at \$150bn.

Comparing this figure to the capital of the international banks that had the greatest exposures in Latin America, we can see that their financial structures were in no way capable of withstanding unilateral and chaotic suspension of payments by the three leading Latin American debtors.

It was calculated that, in 1982, the claims on Mexico alone accounted for 44 per cent of the capital of the nine largest US banks. In August 1982, the debtor countries were faced with an acute liquidity crisis. The maturity structure of their external bank debt had become much shorter, at a time when the economic climate was marked by recession, high interest rates and falling commodity prices.

A great deal was at stake for all the parties concerned.

For the banks with the largest exposures, their very survival was in question. The fact that these banks played a key role in the international financial system meant that the system itself was ultimately in jeopardy. You can imagine what the consequences of a failure of the financial system would have been.

The stakes were equally high for the debtor countries, even though the risks they incurred were less obvious to some. A unilateral breach of contractual commitments would have

led to a loss of credibility. This would have cut them off from sources of international finance for a very long time, in view of the importance of external capital for these countries' long-term economic development.

It was clear to me that it would have been a major mistake for them just to stand by and let the crisis develop without taking any action.

The strategy drawn up in August 1982 was simple: it has been developed and further refined with the passing years. It was based on the idea that there are two parties to each debt problem - the debtor and the creditor - and that both parties should be part of the solution.

As the problem mainly seemed to be one of liquidity, and not solvency, the solution was to:

1 - Ask debtor countries to adjust their economic policy so as to eliminate the sources of the deficit that led to the debt in the first place. This called for strong macro-economic stabilisation measures, involving fiscal and monetary policy, and structural adjustment policies aimed at making their production system more flexible by freeing prices, opening markets to international trade and privatising industries.

2 - Ask creditors to give these tighter economic policies and adjustment programmes time to work.

This assumed that the banks and public sector creditors would agree to reschedule principal repayments, and even supply new money, so that the debtors could meet their interest payments, which must never be interrupted.

This strategy had at its hub the International Monetary Fund, which was to play a crucial role in reaching agreements with debtor countries on adjustment programmes, backed by IMF resources, and in arranging and catalysing the finance needed for the transition period, whether it came from creditor states, banks or development institutions.

One of the fundamental rules applied to the approach chosen was that each problem and each country had its own individual characteristics. Therefore, it was not a matter of finding a universal and uniform solution, but of addressing the problems on a case-by-case basis.

Most of the ideas I have just spelled out seem self-evident today. At the time, though, they were hotly contested in some circles, particularly among academics. It was said that the problem was so intractable that it called for universal solution of debt relief or forgiveness, but nobody would say just who should come up with the financing needed. Furthermore, it was predicted that a "cartel" of defaulters would be created and the programmes negotiated by the IMF were seen as too harsh.

For once, events actually moved in a constructive and favourable direction.

The success in the handling of the crisis was due to four main elements: a good concept (diagnosis and treatment), strong leadership, speed in execution, and intensive co-operation among different players.

Mr de Larosiere, governor of the Bank of France, was managing director of the International Monetary Fund in 1978-86.

## A former managing director of the IMF underlines the perils of the problem

## PAUL VOLCKER

## 'I didn't count on it taking so long'

"I DIDN'T think it would be caused overnight, but I didn't count on it taking as long as it has to resolve. You squirm because it took 10 years," says Paul Volcker. As chairman of the Federal Reserve Board from 1979 to 1987, he had a central role in dealing with the debt crisis from the outset, writes Stephen Fidler.

He believes the agreement in principle recently signed by Brazil and its bank creditors signals an end to the debt crisis. "Latin American debt is no longer a threat to the financial system, nor are the problems of most Latin American countries caused by their foreign debt. Brazil has lots of problems but they don't stem from its foreign debt."

Did industrialised countries share the blame for the crisis, because they encouraged pri-

vate banks to "recycle" Opec oil surpluses during the 1970s? "I think it's fair to say that the [recycling] was looked upon benignly for a while. But, once momentum of this sort starts, it's very hard to slow it down. One cannot cut it off and it's very hard to modulate it."

However, Mr Volcker - now chairman of James D. Wolfensohn, a New York investment bank - does not believe that the euphoria about Latin America, recently developed in international financial markets, is not a cause for concern. "It still has something of a central banker's mentality, which is the mentality of a puritan - they have a haunting feeling that somebody, some place, might be happy. But I don't think there is an imminent danger."

## ANGEL GURRIA

## 'For us Mexicans, the crisis is over'

"THE debt issue was not the cause of the crisis, it was the end result. It was only a manifestation of a long period of overspending and overvaluation of the currency," says Mr Angel Gurria, under-secretary for international financial affairs at Mexico's Ministry of Finance, writes Stephen Fidler.

Mr Gurria was a leading negotiator for Mexico from the beginning of the crisis. "Everybody thought that oil prices would continue to rise and we counted on a conventional wisdom which didn't materialise. We had a commodity that was scarce and highly valued, and it looked as if it was going to stay that way for ever. We had a public deficit equivalent to around 16-17 per cent of GDP and a current account deficit financed with public debt."

"All this left no doubt as to what the next administration should do... The agenda was very clear."

When reserves dwindled, as a result of falling oil prices and capital flight, Mexico made a key decision in August 1982 to approach the debt issue as a political one, involving the governments of the rich countries, whose banking systems would be threatened, rather than as a purely financial problem, Mr Gurria says.

Now, he declares: "For us, the debt problem is over. The foreign debt of Mexico is now equivalent to 31 per cent of GDP, and it was as high as 76 per cent. The public foreign debt is 24 per cent of GDP, and was 60 per cent. With domestic debt at 13 per cent of GDP, all our public debt is equivalent to 38 per cent of GDP."



CRUCIAL QUARTET IN THE CRISIS: clockwise from top - Volcker, de Larosiere, Gurria, Rhodes

## WILLIAM RHODES

## 'Fear brings people together'

"IF GREED often drives people apart, fear often brings them together." So says Mr William Rhodes, now vice-chairman of Citicorp, who led the international banking community's response to the debt crisis, writes Alexander Nicoll.

With Citibank the biggest lender to Latin America, Mr Rhodes was chairman of advisory committees - formed by banks to lead their negotiations - for Mexico, Brazil, Argentina, Peru and Uruguay.

Recalling the IMF meeting in September 1982 in Toronto being compared to rearranging the deck chairs on the Titanic, he says a sort of partnership swiftly developed among central bankers, heads of international institutions and commercial banks. "The resulting co-operation ultimately overcame the widespread fear that the international system would collapse."

Mr Rhodes attributes the containment of the

debt problem to this co-operation, and to political leadership in Latin America. Also important was the approach to debt problems on a case-by-case basis, and the fact that no solution was imposed on banks.

Economic reforms by Latin American governments are useful examples for other developing countries: "The formula entails a strong head of state, a viable economic plan, an economic team that works together, a belief in the plan by all senior officials involved, and - this is most important - a method to convince all levels of society of the benefits of economic reform."

However, in retrospect, Mr Rhodes feels that the return of Latin American borrowers to the markets might have been accelerated if structural reform - such as privatisation, deregulation, and improvement of trade policies and tax systems - had been attempted sooner.

## IMF's craving for role satisfied

IT IS an ill wind that blows no one any good. The debt crisis was, indeed, an ill wind: between 1982 and 1990 consumption per head fell at an average annual rate of 0.3 per cent in the World Bank's list of 15 "severely indebted middle-income countries".

Yet the crisis also blew some good. It transformed policy in many indebted countries, mostly for the better, and gave international financial institutions, particularly the International Monetary Fund and the World Bank, new tasks.

For the World Bank this was hardly necessary: long-term development is task enough. For the IMF, however, the debt crisis was a godsend.

Having lost its empire in the collapse of the Bretton Woods system of fixed exchange rates in the early 1970s, the IMF had been consistently searching for a role. A series of unpleasant surprises - the twin oil shocks of the 1970s and the debt crisis - gave the institution the role it craved.

The Fund became the principal interlocutor on macro-economic policy between the Group of Seven leading industrial countries, on the one hand, and developing countries on the other.

It is, however, an agent rather than a principal. The central decisions - the initial response to the Mexican crisis in the summer of 1982 and then the Baker and subsequent Brady plans - were taken by policy-makers of the G7.

But the IMF, assisted by the World Bank, has played a valuable role: giving its seal of approval to policy changes in debtor countries; bringing together creditors and debtors; cajoling creditors; and, in the end, helping to underpin the comprehensive debt reduction packages agreed under the Brady Plan.

While the IMF focuses on macro-economic policies, resolution of the debt crisis required more than macroeconomic policy change.

In all countries that have resolved their debt problems, structural reform has been essential: reform of institutions, reform of trade policies, and reform of tax systems. This is why the World Bank's view - articulated in the structural adjustment lending that has reached a quarter of total World Bank lending - has been as important as the work of the IMF.

Martin Wolf

## CHRONOLOGY OF EVENTS: 1986 - 1992

## 1986

June - Mexican finance minister Jesus Silva Herzog resigns as oil revenues drop and economy worsens. In July his successor Gustavo Petricoli agrees growth-oriented economic programme with International Monetary Fund, clearing the way for negotiations with banks. At International Monetary Fund annual meeting, a year after Baker Plan announced, banks and Mexico agree in principle on \$7.7bn new loan and \$54bn loan rescheduling, first under the plan, with 20-year maturity and 11 percentage point interest margin - seen as too concessional by some banks. By December banks' commitments to loan are sufficient to put the International Monetary

Fund's rescue package into effect.

## 1987

February - Brazil halts interest payments on \$68bn of debt to banks. April - Argentina agrees with banks in principle on Baker Plan deal for new loan and \$24bn rescheduling on terms similar to Mexico's. Package features first "menu of options", including choice for banks to convert loans into "exit" bonds. May - Citicorp, biggest lender to third world, adds \$3bn to loan loss reserves and says it will seek to "liquify" third world loan portfolio by selling loans and using instruments such as debt/equity swaps. Its share price rises. Other US banks follow with similar loss provisions.

August - Bank of England issues guidelines to UK banks on loss provisions.

September - Brazil proposes to convert \$34bn of bank debt into securities, taking advantage of discount at which loans trade in secondary market. It is rebuffed by Mr Baker. He proposes new International Monetary Fund funding facility to compensate debtors for unforeseen shocks which could undermine Fund programmes. November - Brazil and banks reach interim agreement to end halt in interest payments. Brazil agrees to seek accord with Fund on economic programme. December - Mexico and J.P. Morgan, the US bank, announce innovative plan to retire \$20bn of debt in exchange for securities with principal backed by US zero coupon Treasury bonds held by

Mexico. Banks invited to tender loans competitively - those putting the highest discount on their loans to win bonds.

## 1988

March - Mexican exchange auction results in issue of only \$2.5bn of bonds in exchange for \$3.6bn of bank debt, an average discount of 33 per cent. Brazil holds first debt-for-equity auction. June - Brazil's creditor banks agree in principle on \$5.2bn loan and \$61bn rescheduling. October - US makes \$3.5bn emergency loan to Mexico, again suffering liquidity problems following drop in oil price.

## 1989

March - US Treasury secretary Nicholas Brady announces

controversial "suggestions" on debt problems, dubbed the Brady Plan. Key new element embraces concept of allowing debtors, provided they pursue approved economic policies, to reduce outstanding debt. However, this should be on a voluntary basis for creditors - along lines of Mexico/Morgan offer. International Monetary Fund, industrialised countries and leading bankers give debt relief qualified backing.

July - Mexico and banks agree first Brady Plan deal covering \$52bn of debt, including options for banks to exchange loans for collateralised floating rate bonds at a 35 per cent discount, exchange loans for bonds of same par value but lower fixed interest rate, or advance new money to finance Mexico's interest payments.

September - J.P. Morgan adds \$2bn to loan loss reserves, bringing them to a level equalling its medium- and long-term lending to countries which have restructured debts. It says increase reflects rising expectations about the size of debt reductions possible under Brady initiative. Its share price rises. US President George Bush appeals to banks to support Brady Plan.

November - UK banks increase provisions against third world debt losses. Lloyds Bank says 15 of 29 problem countries are not paying interest and that it has made 100 per cent provisions for more than half of the 29. Peru, which had cut itself off from the International Monetary Fund and built up \$800m of arrears to the Fund, agrees to resume payments to International Monetary Fund

and accept economic programme.

## 1990

Of Mexico's creditor banks, 49 per cent choose to exchange \$22bn of debt for lower interest, fixed-rate bonds of same face value, and 41 per cent choose to exchange \$20bn of debt for floating-rate bonds at 35 per cent discount to face value, saving Mexico a total of \$1.3bn per year. Costa Rica, the Philippines, Uruguay and Venezuela agree Brady debt reduction deals.

## 1991

April - Brazil reaches preliminary agreement on settling \$80m of interest arrears to banks. September - International Monetary Fund approves Peru economic programme.

October - Mexico's Nafinsa issues 10-year Eurobond, longest maturity for Latin American capital market issue since debt crisis began.

## 1992

April - Argentina reaches outline agreement on Brady deal covering \$23bn of debt and \$8bn of interest arrears. July - Brazil reaches outline deal on Brady deal covering \$44bn of debt. Brady says after Brazil agreement that more than 90 per cent of the commercial bank debt of big debtor countries would be dealt with. He says: "It represents a milestone in finally putting the Latin American debt crisis behind us."

Alexander Nicoll



## NEWS: THE BCCI INDICTMENTS



INDICTED: Robert Altman (pictured with his wife, Wonder Woman actress Lynda Carter) and Clark Clifford, being sworn in at a Senate hearing on BCCI



## \$105m fine unlikely to be a burden

By Richard Donkin

THE US plea-bargaining with Saudi former intelligence chief Sheikh Kamal Adham, who admitted violating banking laws and agreed to pay a \$105m fine, was settled after long negotiations understood to have involved some political manoeuvres because of his past importance to US administrations.

The fine is unlikely to trouble Mr Adham, who has acquired considerable wealth through prominent Middle East deals. His biggest coup is believed to have been a \$400m commission 20 years ago, agreed by a group of Japanese oil companies seeking a foothold in Saudi Arabia.

The BCCI charges might have appeared to many Americans to have involved big money, but it would have been the equivalent to taking the paper clips for Adham, said an Arab former banking official yesterday.

In the UK, where Mr Adham is regarded as an old friend of British intelligence interests, he agreed this year to act as a witness in cases being compiled by the Serious Fraud Office.

The 61-year-old Mr Adham is viewed as something of an *émigré* in Egyptian society. Like many other prominent Arabs, he is an old boy of Victoria College, Alexandria, and many of his business connections relating to the Bank of Credit and Commerce International stem from old school acquaintances.

Mr Adham, with Dr Ghazi Pharaon, a Saudi businessman, and Mr Roger Tamraz, a banker who recently turned out to be the champion of an alternative BCCI liquidation plan, emerged as the purchasers in 1975 of the Detroit-based Bank of Commonwealth.

Two years later, Mr Adham headed a new takeover for the bank that would become known as First American.

He made a brief and unprofitable foray into British banking in 1975 when First Arabian Corporation bought a 25 per cent stake in the troubled Edward Bates Bank, which was caught up in the UK's secondary banking crisis.

Mr Adham and his partners were persuaded to supply a letter of comfort that needed to be drawn upon almost immediately. Some £70m is thought to have been ploughed into the bank by Arab interests. The bank was later taken over by an Arab consortium, joined by a 20 per cent stake from Barclays Bank, and renamed Allied Arab Bank.



Sheikh Kamal Adham: trained by the CIA

The key to Mr Adham's standing in the west, however, is his long and distinguished pedigree in Middle East intelligence operations. He was trained by the CIA.

A half-brother of Ifrat, favourite wife of the late King Faisal of Saudi Arabia, Mr Adham became one of the few advisers to win the king's complete trust. Mr Adham was never so close to King Khalid, Faisal's successor, who dismissed him in 1979 when he discovered that Mr Adham had been a mediator in bringing Egypt and Israel together in the Camp David peace accord.

## BCCI WEB OF CORRUPTION

● Zambia: BCCI loan used to pay \$35m World Bank debt which led to new \$60m loan.  
● Pakistan: loan to government enabling it to avoid World Bank credit restrictions and a devaluation of the rupee.  
● Corrupt payments allegedly made to:

● Senegal: central bank officials.  
● Nigeria: governor and other central bank executives between 1981 and 1984. Further payments made to chairman of Nigerian National Supply Company, state food importer in same period.  
● Cameroon: ministry of finance employees.  
● Ivory Coast: import/export officials.  
● Congo: ministry of finance staff to ensure payment of debts to BCCI banks.

● Morocco: employees of two commercial banks in return for deposits into BCCI Paris bank.  
● Tunisia: employees of two commercial banks in return for their banks depositing money with BCCI.

● African Development Bank: treasurer and other officials in return for deposits in BCCI.  
● Economic Co-operation of West African States: cheap loans and gifts to the officials in return for a \$30m to \$35m deposit in the BCCI Paris branch.

● Colombia: use of Colombian nominees to obtain illegal ownership of Banco Mercantil.  
● Peru: president and general manager of central bank in 1985 in return for deposit of hundreds of millions of dollars of government reserves with BCCI.

● Argentina: president and a director in 1983/84 of the central bank to help establish a BCCI branch in the country.

The main fraud indictment said that from BCCI's inception, the group had been

## Officials bribed worldwide

Richard Donkin traces the global trail of fraud and corruption alleged in yesterday's charges



BCCI was involved in a vast web of corruption across the Third World, according to US indictments yesterday.

Court documents listed 12 countries, three organisations and numerous specified officials as beneficiaries of the fraud which spiralled away some \$5bn from BCCI coffers, including money from depositors.

The documents outlined a number of deceptions perpetrated on the World Bank and the IMF. In one of these schemes BCCI officials enlisted the help of Pakistani government officials in 1979 to hoodwink the IMF into believing Pakistani national reserves were higher than they were.

A secret BCCI loan to the government enabled it to avoid credit restrictions and a devaluation of the rupee. In another Pakistan-based scheme BCCI violated Pakistani central bank controls to earn preferential banking rates.

The main fraud indictment said that from BCCI's inception, the group had been

undercapitalised and had granted large and numerous loans to favoured associates of the defendants. The documents named Sheikh Kamal Adham and Mr Sayed Jawhary, Mr Adham's accountant, as the beneficiaries of some of these uncollectable loans.

The alleged schemes are said to have included frauds on the regulators of Washington-based Financial General Bankshares, the National Bank of Georgia, the Independence Bank of Encino, Banco Mercantil in Colombia.

Members of the criminal enterprise at BCCI, said prosecutors, made systematic efforts to intimidate and influence the press with pay-offs. They spent depositors' money on charities to garner public praise and increase the political power of BCCI. They hired politicians and government officials to court influence in countries where they wanted to set up operations.

At the same time assets, it is alleged, were being bought with depositors' funds and maintained quite separately from the BCCI group. The assets are said to have been bought in the names of Mr

Adham, Mr Jawhary, Dr Ghazi Pharaon, a Saudi businessman, Mr Faisal Saud Al Fulaj, a Kuwaiti businessman and Mr Mohammed M Hamoud, a Lebanese businessman who, the indictment said, "reportedly died" in 1990.

"When the major BCCI group banks were closed in July 1991," the indictment said, "these nominees were in a position to assert title to the assets purchased with depositors' funds. Assets purchased by the BCCI group in this manner included US banks, real estate, and a major oil company in Pakistan."

Two BCCI-controlled Cayman entities, ICIC Overseas and ICIC Holdings were allegedly used to maintain the sham. ICIC Overseas was used

to create false records concealing BCCI group liabilities and presenting false assets; ICIC Holdings to conceal stolen monies.

According to the US documents, the fiddling of BCCI's loan books appears to have run the whole gamut of fraud. Records listing some loan agreements were prepared for auditors but the picture was distorted and disguised. Deposits were not always recorded and others were incorrectly recorded.

During the period covered by the indictment, September 1, 1977 to August 18, 1991 - intriguingly after the date that the Bank of England moved to close down BCCI - it is alleged that members of BCCI enabled nations such as Pakistan, Senegal, Zambia and Nigeria to evade fiscal restraints placed upon them by the World Bank and the IMF.

Against this background, BCCI officials, specifically Mr Abedi and Mr Swaleh Naqvi, his right-hand man, were plotting to deliver cash and other benefits to various finance ministers, heads of state, central banks and senior executives of international and

regional organisations, all with the aim of increasing deposits - the life-blood of the fraud.

While the indictment did not name names, it matched the catalogue of corrupted officials to the Congo, Nigeria, Cameroon, Morocco, Senegal, Tunisia and the Ivory Coast, Argentina and Peru.

The indictments against Mr Clark Clifford and Mr Robert Altman his Washington law firm partner, outlined how they ran First American Bank. The documents list a number of occasions when Mr Abedi or Mr Naqvi at BCCI were involved in the appointment of senior executives at the Washington bank and the selection of board members.

A presentation at London's Inn on the Park in 1983 in Altman presented plans to have the New York branch of First American as its flagship bank.

The meeting discussed what they called the "joint personality" of First American and BCCI in all the documents list 60 "overt acts" to support the allegation of conspiracy to defraud federal bank regulators.

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## CONTRACTS &amp; TENDERS

## ARGENTINA and URUGUAY

Buenos Aires Colonia Bridge Bi-National Commission  
INVITATION FOR EXPRESSION OF INTEREST

The Governments of Argentina and Uruguay are inviting expressions of interest to the Comisión Binacional Puente Buenos Aires-Colonia (herein called the "Commission"), by firms that may wish to participate in development of a major project to build, operate and transfer (BOT) concept, as described below.

## Project Description

The project, which is to support the economic integration process expected to take place under the MERCOSUR agreement, consists of a fixed link between Buenos Aires (Argentina) and Colonia (Uruguay) over the La Plata River. Based on the known characteristics of the region and its terrain, the crossing is likely to be a causeway structure. Depending on the alignment selected for this crossing, its length over water may vary from 45 to 55 kilometers. At crossing of major channels, bridges will have to be constructed with proper clearances for safe navigation. To add to the economic and financial viability of the undertaking and to encourage traffic on the crossing, the concession for this project may include complementary facilities, such as touristic, transport, housing and industrial developments.

The Governments of Argentina and Uruguay intend to provide necessary assurances to create conditions that will attract capital for investment in the project and that will enable the concessionaire to manage the crossing in the most effective way possible, even though assurances of traffic volumes will not be provided.

## Meeting for Expressions of Interest

A meeting to receive expressions of interest in the project will be held in the city of Buenos Aires on September 8 and 9, 1992, at a location to be advised, in response to inquiries to offices of the Commission, at the addresses given below. A program of activities for the meeting and other information will also be available at these offices.

The meeting on September 8 will begin with a presentation by the Commission of general information on the proposed project and on a range of background studies to be initiated in the near future. Following this, there will be opportunities for individual meetings by the Commission with each group of potentially interested parties.

The interested parties will also receive draft Terms of Reference for the proposed background studies, which will be contracted by the Commission with qualified, international consultants, to be financed by the World Bank.

One of the principal objectives of these background studies is to provide prospective concessionaires with an analysis of the major variables that investors should take into account in their decision to support the project.

At the meeting, interested groups will have an opportunity to make suggestions on the Terms of Reference for the background studies, which the Commission may consider when the Terms of Reference are finalised.

Requests for invitations to the meeting on September 8 and 9 by the Commission and for additional information on the project may be addressed to:

Comisión Binacional Puente  
Buenos Aires-Colonia  
(Delegación Argentina)  
Leandro N. Alem 449 1er P 1003  
Buenos Aires, Argentina  
Tel. (541) 313 3031/2935  
Fax. (541) 312 1735

Comisión Binacional Puente  
Buenos Aires-Colonia  
(Delegación Uruguay)  
Rincón 561 Of.105  
11000 Montevideo, Uruguay  
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## LEGAL NOTICES

## MAGNUM SALES LIMITED

Notice is hereby given, pursuant to Section 98 of the Companies Act 1985, that a Meeting of the shareholders of the above-named company will be held at 3rd Floor South, Thompson House, 150-160 Great Portland Street, London W1M 5PD on Monday 3 August 1992 at 2.30pm for the purposes mentioned in Sections 99, 100 and 101 of the said Act.  
A list of names and addresses of the company's shareholders will be available for inspection, free of charge, at the above address of the company, on the 29th and 31st July 1992, being the two business days immediately preceding the date of the meeting.  
Signed this 26th day of July 1992  
BY ORDER OF THE BOARD  
S.M. JACOBS  
DIRECTOR

## ENERPAC LIMITED

Registered No. 833720  
Notice is hereby given in accordance with Section 175 of the Companies Act 1985 that the above-named company has approved a payment out of capital for the purpose of acquiring its own shares by purchase. The amount of the permitted capital payment for the shares in question was £1,700,000 and the date of the resolution under Section 173 of the Companies Act 1985 was July 23 1992. The statutory declaration of the directors and the auditors' report required by Section 179 of the Companies Act 1985 is available for inspection at the company's registered office at 44/47 Bloomsbury Square, London WC1A 3RU, and any creditor of the company may at any time within the five weeks immediately following July 23 1992 apply to the court under Section 176 of the Companies Act 1985 for an order prohibiting the payment.  
Teresa M. Lane, Secretary  
July 27 1992

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## BT redundancy scheme to cut 33,000 jobs

By Diane Summers and Roland Rudd

ONE OF British industry's largest redundancy programmes was stepped up yesterday when British Telecommunications (BT) said it would shed more than 33,000 jobs this year.

About 19,000 staff will leave on Friday. A further 15,000 jobs a year may be cut over the next four years as BT continues to streamline its organisation.

The company's workforce could be reduced from 210,200 at the start of this financial year to 120,000 by 1996.

Expected job losses this year are well above figures originally announced by BT. It had been expected that 24,000 jobs would be shed - 20,000 through voluntary redundancies and 4,000 through natural wastage. These figures have now been increased by 9,000 following unexpected demand for redundancy.

About 20,000 employees are being refused the generous terms because of over-subscription. Unions claim that many of their members were misled

into thinking they would be able to take redundancy but were turned down.

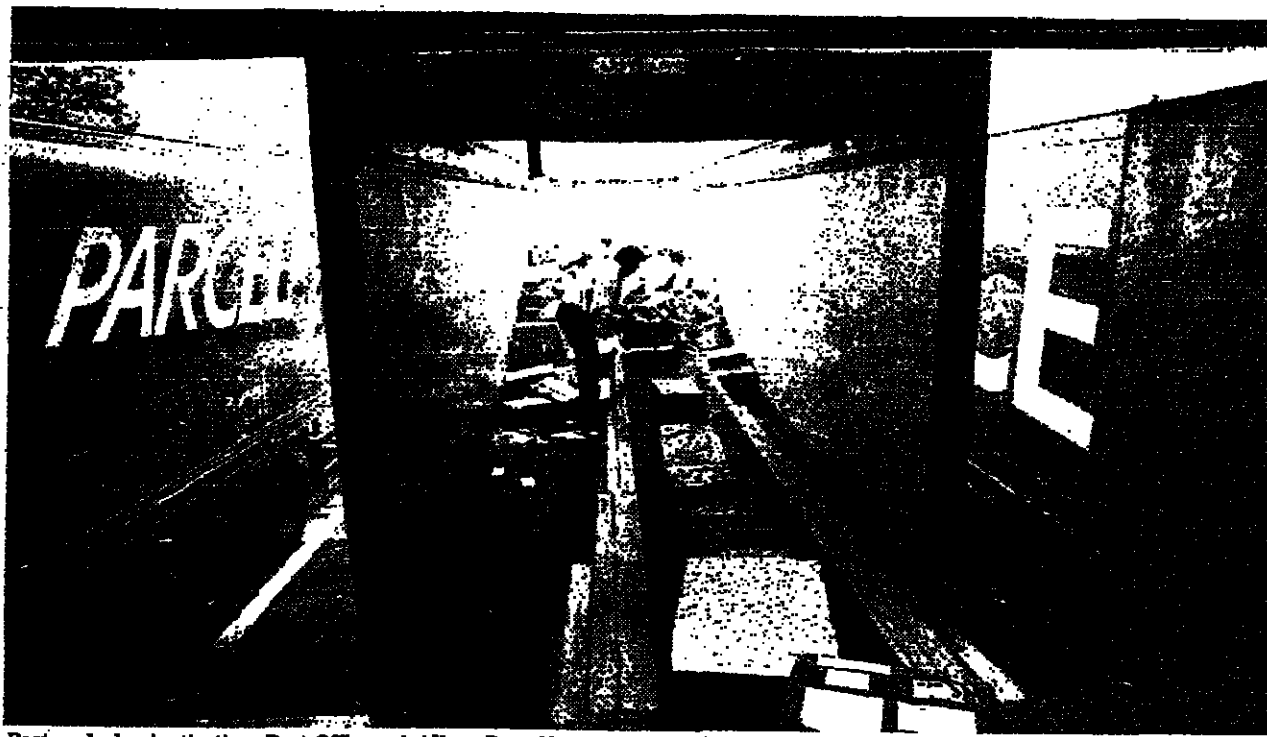
BT said yesterday it had now been able to let go more of those who wanted to take voluntary redundancy.

The package, called Release 92, provides for payments as high as £100,000 plus pension entitlement, although the average sum is likely to be about £30,000. At least three months' guaranteed work through an employment agency, plus £1,000 in training vouchers are also being offered.

The 19,000 staff leaving at the end of this week will qualify for a bonus payment of 25 per cent of salary.

The main BT union, the National Communications Union, warned the company "not to underestimate the depth of resentment felt by those who were assured by management that they would be released and who were later refused". The Union of Communication Workers, which represents BT operators, said the redundancy programme had artificially deflated profits.

BT results, Page 17



Postmarked privatisation: Post Office subsidiary Parcelforce is expected to be sold off under Mr Heseltine's plans

## Sell-off fears in Post Office shake-up

By Roland Rudd and Tim Lawrence

THE POST OFFICE may be privatised after a wide-ranging review of its organisation and structure announced yesterday by the government.

In a departure from previous policy, Mr Michael Heseltine, trade and industry secretary, put privatisation of the Post

Office firmly on the agenda.

He said he had no pre-conception as to the outcome of the review and did not rule out leaving the corporation in the public sector. But he claimed public ownership meant the Post Office was "shackled" with its market "creamed off" by competitors.

"There is growing interest world-wide in the potential

advantages of freeing-up of postal markets," he said.

Mr Heseltine reiterated the government's commitment to proposals on the Post Office in the Citizen's Charter. These suggested lowering the its monopoly on all letters under £1 to a level closer to the price of a first-class stamp (24p).

He said the Royal Mail title would be kept, and said two

companies had expressed interest in the possibility of bidding for Parcelforce.

Mr Alan Johnson, general secretary of the Union of Communication Workers, the largest union in the Post Office, said: "We are afraid that the government is about to embark on a pre-meditated carve up of a respected and efficient public service."

## Britain in brief



### Company start-ups hit by recession

The number of new companies being formed continues to fall, according to a survey which will heighten worries about the impact of the recession.

According to Jordans, a business information group, 56,022 companies were created in the first half of this year, a drop of 3.1 per cent on the 57,788 formations in the same period last year.

Though the year-on-year fall is lower than early in the recession, the figure indicates how the weak economy has reduced opportunities for entrepreneurs.

### Japan hails UK companies

UK companies under-rate the standing in which they are held by Japanese customers, according to a survey by Touche Ross accountants.

The analysis of 100 companies which were either Japanese or British selling goods to the Japanese showed that all felt relations had either been stable or improved in the last five years with greater trust and understanding.

The Japanese companies said UK suppliers had improved their communication skills, quality and attention to customers in the last five years.

### Lotus seeks bike partner

Lotus Engineering, the consultancy design and engineering arm of General Motors' UK sports car subsidiary, is looking for a partner for the production and distribution of a roadgoing form of the "supercycle" used by gold medalist Chris Boardman of the UK in the Olympic pursuit cycling in Barcelona. It wants versions of the "LotusSport"

pursuit cycle incorporating the basic concept of a one-piece moulded monocoque frame, on world markets next year.

Failure to do so, it fears, would risk losing the benefit of the unexpected publicity for the machine. "We could lose the market to makers of replicas which might look the same but lack its integrity and performance," Lotus spokesman Mr Patrick Peal said.

### Auction house sales decline

Sotheby's and Christie's, the world's two largest fine art auctioneers, have announced sales figures for the 1991-92 season, which is just ending. They reveal a further but slowing decline in turnover. Sotheby's reported sales of \$1.13bn, a fall of 15 per cent over the previous season. For Christie's 1991-92 sales totalled £309m, 8 per cent down on 1990-91. A year ago both salesrooms were recording reductions in turnover of almost 60 per cent compared with 1989-90.

### Sponsor likely for FA Cup

The England Football Association has confirmed it is in the early stages of negotiation with several potential sponsors of its FA Cup soccer competition. Such a deal will probably resemble the type of sponsorship practised at the Olympic Games. Reports that Coca-Cola are due to announce a major football sponsorship on Friday are understood to be unconnected with the FA Cup.

### Norton Rose leads advisers

Norton Rose, the City solicitors' firm, was the leading legal adviser to companies and financial advisers involved in UK public takeovers during the first half of 1992.

The firm heads the takeover advice table for the first time, as a result of its part in 10 bids with a combined value of £4.5bn.

The table, produced by Acquisitions Monthly, places Clifford Chance second with seven deals worth £3.9bn and Herbert Smith third with five deals worth £1.2bn.

## Warning call on tour groups

By David Owen

THE UK government is to seek early warning of tour operator collapses by asking insurers if they are refusing to trade with particular holiday companies.

The move follows the disclosure that General Accident stopped taking policies from Land Travel, the failed coach tour operator, some two days before the company went into liquidation last Friday.

The collapse left about 30,000 people who had booked holidays with the west of England company with no prospect of recovering their money.

General Accident, the Scottish-based insurance company,

said yesterday that it withdrew Land Travel's authority to issue policies on July 22 after the company stopped a "fairly substantial" cheque due on that day. It was still owed "a substantial amount of money" by Land Travel, the insurer said.

The government also undertook yesterday to look again at proposals to improve protection for holidaymakers. A European Community directive that makes bonding compulsory for tour operators is due to be implemented on January 1.

Defending the government's attitude to last week's collapse, Baroness Denton of Wakefield, a junior trade and

industry minister, held out no hope of compensation for those affected but said her department would "continue to monitor the situation carefully".

In a letter to Mr Nigel Griffiths, Labour's consumer affairs spokesman, she admitted that the Department of Trade and Industry was not aware that one of the principals of Land Travel had previously been a director of a travel company which had gone bankrupt.

Her comments were seized on by Mr Griffiths who claimed that the government's monitoring of companies in trouble was "almost non-existent".

## Labour attacks policy on EC

By Ivo Dawney, Political Correspondent

MR JOHN SMITH, the new leader of the Labour party, yesterday attacked the "failure" of Mr John Major, the prime minister, to use Britain's presidency of the European Community to seek co-ordinated action on jobs and interest rates with the UK's Community partners.

That charge appeared to win implicit endorsement from the Confederation of British Industry yesterday when it also called for action across Europe to cut interest rates to boost economic recovery.

The industrialists' prescriptions included investment

incentives and a call for a stimulus to the housing market.

Mr Smith's criticism stopped short, however, of pressing for a revaluation of the D-Mark in the EC's exchange rate mechanism - a move that he had hinted might win his backing during the three-month-long Labour leadership election.

Instead, the opposition leader put the stress on the need to tackle rising unemployment and the fear of unemployment which was sapping confidence and undermining investment.

Labour party officials said that the leadership recognised there were no instant solutions but claimed that the government's "there is no alterna-

tive" message was highly vulnerable to systematic criticism.

Chairing the first meeting of his new "shadow cabinet" team, the Labour leader urged colleagues to use every opportunity to call the government to account for "sitting on their hands" as unemployment continues to rise.

"Unless the government takes action the lack of confidence that pervades Britain will continue," Mr Smith said in a statement released after the two hour meeting.

"Unless they recognise that unemployment is not just a tragedy for the unemployed themselves, but for the country as a whole, there is no prospect of confidence returning."

## THE BARCELONA OLYMPICS

# Dream Team fantasy worth every dollar

Peter Berlin peers beyond the hype to see what makes America's basketball players the toast of the Games

SO FAR the matches in the men's Olympic basketball tournament have followed a simple formula: A team with one man who plays in the National Basketball Association - the top US professional league - will beat a team with no NBA players. A team with two NBA players will beat a team with one. And a team with 11 NBA players pulverises everyone.

The German team offers a perfect example of the power of the NBA. It has one NBA player: Detlef Schrempf. Last year Schrempf was voted the league's best "sixth man". In a sport in which teams have five men on the court, this is a dubious honour. Schrempf would no doubt prefer a more prominent role but on a strong team, such as his Indiana Pacers, the sixth man is important.

Schrempf cannot walk on air like Michael Jordan, sink impossible shots like Larry Bird or conjure passes like Magic Johnson. He does not dominate under the basket like Patrick Ewing. But he is versatile. He jumps, shoots, passes and rebounds better than the average NBA player and a lot better than any of his German team-mates.

After two games, Schrempf leads his team in practically every statistical category. He has played nearly every minute. He has scored 35 per cent of their points. Schrempf is responsible for nearly half his team's defensive rebounds and half their steals.

Against Spain, Germany trailed early on. Schrempf sparked their

recovery. Against unfancied, unknown Angola, Germany were behind by seven points at half-time. Schrempf led the fight back, though in the dying minutes Angola steadied themselves.

Predictably the smaller, quicker Angolans made Germany look ponderous and unimaginative. But the Angolans were also making the Germans look stupid. The agile, brave Jean Copie attacked the basket at every opportunity. When the Germans fell back to block his routes, Manuel Sousa and Anibal Moreira used the space and time to score with three-point shots.

German defenders began to shout at each other. But Schrempf stayed cool. He sank his shots while team-mates missed and rallied the defence. As Angola's last-second surge ended in a collision of bodies, Schrempf stood alone beneath the basket coolly clapping the ball and a one-point win in his hands.

On Monday, Croatia took on America's Dream Team.

"I never saw that kind of defence before," said a Croat when the US won 103-70. The only Croats who looked comfortable against the Americans were Drazen Petrovic, even though he tried to do too much himself, and the 7ft 11in, 18-stone Stojko Vrankovic, in his limited role of the beast under the basket.

The quality in depth of the US Olympic team is unprecedented. As a team it is capable of a level of play unseen even in the NBA. There are many critics who would rather it



Michael Jordan of the US: helping to beat up smaller nations

remained unseen. In part, this is because the US team has carried the once-amateur Olympics to new commercial extremes.

One of the US Olympic Committee's sponsors, Reebok, has designed an especially garish track suit for

Americans to wear at medal ceremonies. "And I will be watching to make sure there is compliance," said John Krinsky, the committee's deputy secretary-general.

"He can watch as much as he likes," countered Jordan, who has a

contract with Nike, "but there is no way in the world I would wear a suit made by Reebok."

"You are not dealing with a sports team, but seven or eight rock stars," said Dick Pound, the International Olympic Committee member responsible for the Olympics' more aggressive commercial approach and certainly not a critic of the Dream Team. "We may have to give some thought as to whether we go the rock star route or have a rock star quota."

Olympics administrators are not the only ones to view the Dream Team's appearance in Barcelona as an experiment. As one US journalist said: "The test of whether this has been worth it for the players will come next spring after they have been playing for 18 months non-stop."

Even Olympic team-mates feel ambivalent. Mike Barrowman, the US swimmer, said: "This is the Olympics, not the NBA. I love these guys. I want them to kill everybody. But this is our chance to come through for our country. We only get that chance every four years. They get it every day."

"Americans get excited if they win anything. It doesn't matter if the Dream Team take on a girls' high school team, they enjoy it. NBC's ratings seem to grow with the Dream Team's margin of victory. It is certainly disturbing that the people of the world's only superpower enjoy seeing their boys beat up small, weak nations, but it is hardly

the team's fault."

After beating Croatia, Jordan said: "There is not a single team in the tournament that can beat us." While the Croatians may secretly hope to ambush the US in the final, they know that Jordan is right. Even so, they want the Dream Team in Barcelona.

After Tuesday's game Peter Skansi, Croatia's coach, said: "We have players with the talent to play against the NBA players. But to do that they must play in the NBA. Kukoc can't play better in Europe. He is the very best player here. Not there."

The fans want the Dream Team in Spain, too. They roared when Croatia staged small rallies. But when the Americans replied by producing their most breath-taking play, the response was tellingly different. The roar was replaced by gasps and by the shutter-snap of 1,000 cameras.

The Dream Team's games are unlikely to produce the wrenching tension of Germany's win over Angola or Spain's 101-100 victory against Brazil.

But when the US players do things the spectators never imagined humans could do; when Magic makes the ball disappear behind his back and materialise in a team-mate's hands, and when Charles Barkley, the pantomime villain, slam-dunks and swings on the rim against the backdrop of a Milky Way of twinkling flashbulbs - why, then, the Dream Team provides the fantasy that sport should offer.



## Sadovyi snatches third gold

Evgeny Sadovyi of the Unified Team shattered the world record in the men's 400 metres freestyle when he won his third Olympic swimming gold medal. The shaven-headed Russian edged out Kieren Perkins in a dramatic last-length battle as both dipped below the Australian's world mark.

Sweden's Anders Holmertz led from the start until the final length but had to settle for bronze.

Meanwhile Nick Gillingham won Britain's first Olympic swimming medal when taking the men's 200m breaststroke bronze with a new Commonwealth record of 2 min 11.29 sec. Mike Barrowman of the US took gold with a world record of 2:10.16. Norbert Rozsa of Hungary was second.

### \$1m Spanish gold

Spanish gold medalists at the Games are to receive \$1m pensions from the Barcelona bank headed by International Olympic Committee president Juan Antonio Samaranch. Team officials said the incentive scheme offered by La Caixa, whose chairman is Samaranch, ranged from Ptas100m (€246,400) for an individual gold to Ptas20m for fifth place.

### 1m tickets unsold

About 1m tickets are still available for Olympic events, a spokesman for Barcelona's organising committee said. Pedro Palacios said more than 3m tickets had been sold.

### Gold for Armenia

Weightlifter Israel Militsian of Armenia beat arch-rival Yoto Yotov of Bulgaria in the lightweight (67.5kg) class.

## Eventing: killer heat and rock-hard ground test British grit

Keith Wheatley describes the complex equations that determine physical survival and success in Olympic equestrianism

FEW sports demand the individual bravery and team discipline of three-day event riding. Over a cross-country course that can kill horses and riders, a competitor must weigh the needs of his horse, his own life and limbs - and the points on the team board.

Britain's Richard Walker was shaken when he came off the cross-country course at El Montanya yesterday. His horse Jacanda had refused and thrown him head first over the 5ft 13in fence. "I changed his stride to find the right spot and when I pressed the accelerator the revs weren't there," said Walker, 41. "I'm very frustrated. Jacanda didn't make a mistake. The problem

was between the hat and the saddle." The pressure on Walker had been enormous. Britain had entered the second phase of the three-day event in first place after a totally unexpected success in the dressage section.

Walker's role as lead of the four British riders was to ride a conservative clear round, building a platform for team-mates to take a few chances, cut times and increase the team's lead.

Mary Thomson, this year's Badminton winner and the team's rookie, had expected to be given this sometimes frustrating spot.

"You tend to forfeit any chance of the individual gold medal if you ride

first, since you must just stay out of trouble and go for a clear round, not really watching the clock," she said.

She was among the first to console the unhappy Walker as he unsaddled among the olive trees that shade the assembly area. Given the topography, it is scarcely surprising that the course has far more rise and fall than is usual at international events. "The climbs are quite severe and at the top the horse doesn't expect to have to put maximum effort into a jump," said Walker.

Although he fell at the 16th, it was at Hell Hole, the tiered 13th, a terrace culminating in a water splash, that Walker's problems began. Jacanda stumbled into the pond and

Walker fell sideways from the saddle, balanced for a second between disaster and recovery.

Although experts rate the fences tough, it is the combination of factors that made El Montanya a Waterloo for eventers. The ground was rock-hard, while heat and humidity made it impossible to push horses to the limit. As Walker said: "I have to look to the future with this horse as well as try to win at the Olympics." The course vet fought to save the Russian horse Dakoz after it collapsed with heat exhaustion.

After Walker's mishap, the British team met for an urgent re-think of strategy. It was decided that Dixon and Thompson, riding third and

fourth respectively, would take the "chicken routes" at the more daunting fences, losing time but increasing the chances of a clear round.

Britain's main rivals were not so constrained. Current world champion Blyth Tait of New Zealand scored a blistering clear round on Messiah, heading the leader board on 13 minutes 22 seconds, the day's fastest.

Yet Walker's bad luck did have some bonuses for his team. The 16th fence made them wary. Most opted for the long route after Walker, although few had before. Sweden's Erik Duvander was thrown heavily at the same spot and thereafter most competitors treated it with care.

It was at the same spot, rounding the pond, that Karen Dixon suffered her bad luck. As Get Smart leaned into the turn the much-loved horse threw a hind shoe. Nevertheless, Dixon was able to complete a clear round that even with time penalties kept her in the top six.

Final British rider Ian Stark on Murphy Himself rode the same disciplined pattern, in the baking heat of afternoon.

Overall, it was a superb effort that left Britain in second place on 248 points, eight behind NZ with Australia third (273). Mary Thomson's first-rate ride put her in third place individually, with today's show-jumping still to come.



## MANAGEMENT: MARKETING AND ADVERTISING

John Thornhill explains how Sainsbury's turned crème fraîche into a smash hit with shoppers

## Whipped-up taste for sour cream

Catherine Zeta Jones smiles seductively at the camera and purrs: "It's irresistible."

The actress, who is the sweetheart of the tabloids after her performance in the television series *The Darling Buds of May*, is describing the attractions of crème fraîche in the latest of a series of "celebrity recipe" advertisements run by J. Sainsbury, Britain's biggest grocer.

She has demonstrated how to make a fresh fruit brulée using one of Sainsbury's new products, crème fraîche, described as having the smooth texture of double cream with a pleasant sharp flavour.

The recipe seems to have tickled the taste buds of the nation and has been cooked for countless dinner parties as hosts attempt to beat the Joneses with their culinary skills.

But the product also illustrates the marketing power of the big grocery chains and their ability to change the nation's eating habits.

Sainsbury's is coy about releasing sales figures for fear of giving its rivals sensitive information. But Mr Tom Vyner, managing director, describes them as "astronomic".

"If a brand manager developed a product that sold £1m in the first month and £12m in the first year he would be happy", he says. Crème

fraîche is selling more than that, he adds.

Each year, Sainsbury's, Tesco and Sainsbury's launch more than 1,000 own-label lines apiece and are powerfully placed to control a product's development from initial conception to in-store promotion. Their position in the market gives them valuable knowledge of consumer spending patterns and increasingly pitches them into competition with the big consumer products companies, such as Nestlé.

Last year, Sainsbury's spent £15m supporting its brand image in television and press advertising. Its arch rival, Tesco, laid out £24.9m, outspending every other consumer product brand in the UK. It, too, has created new markets almost overnight and cites the example of free-range chickens backed by television advertisements featuring a clucking Dudley Moore.

Ideas for new products stem from many different sources, according to Mr Robin Whitbread, Sainsbury's marketing director. The company's buyers visit stores abroad to see what sells well. Its suppliers suggest possible new lines and its market research department sifts piles of data. "We are looking for what does not sell in the UK," he says.

The idea for selling crème fraîche came from one of its buyers who visited D'Isigny, a French food manufacturer in Normandy.

Sainsbury's conducted trials to assess whether crème fraîche was acceptable to the British palate using a panel of 100 volunteer tasters.

"We thought that the product was absolutely right for the JS customer and complemented the rest of our dairy range," says Whitbread.

Last year, crème fraîche was launched at selected Sainsbury's stores under D'Isigny's own label. Initially, it was promoted solely by means of shelf-edge labels describing where the product came from and how the French used it.

Once Sainsbury's became convinced that the product had mass appeal, it decided to launch its own-label crème fraîche last March. The company's designers created the package and wrote an accompanying recipe leaflet. A press release attracted comment from food writers and magazine advertisements were also placed. Crème fraîche was launched in 170 of its 320 stores at a specially-reduced price of 69p for a 200ml tub. The regular price was set at 75p or 4p less than the D'Isigny branded product, which was subsequently withdrawn.

As seen on TV



Tasteful advertisement: Catherine Zeta Jones describes the attractions of Sainsbury's crème fraîche

After an encouraging response, crème fraîche was extended to all Sainsbury's stores and in May the company began supporting it with television advertisements.

"The celebrity is important but the food is the real hero," Whitbread says. "The campaign works both from a strategic and a tactical point of view. It emphasises both the values of the JS brand but also the attractions of individual products."

Some of the celebrity recipe advertisements have generated more than tenfold increases in sales of particular products and necessitate close liaison across all functions of Sainsbury's business: the

buying department has to step up orders of related ingredients; the distribution experts have to push more products through the system; and the store staff have to know about various promotions to answer customer inquiries.

Over the past 20 years, Sainsbury's has increased its number of lines by four times tempting the British middle classes with new products as varied as mangoes and pink champagne. The company claims it was also the first grocery chain to introduce fromage frais in 1984 helping prepare the palate for crème fraîche. Total UK sales of fromage frais are now £38m a year.

But new food products and con-

cepts do not always work. For example, Sainsbury's was disappointed with the results of its first experiment with ready-made chilled meals in 1985-86 - although it has since expanded its range with greater success.

Other retailers would attest to the truth of that remark. Although Sainsbury's claims it was the first to sell crème fraîche in the UK market, the product was briefly appeared on Marks and Spencer's shelves four years ago. "We think it was ahead of its time," the company said, adding that it was likely to reappear in its stores over the coming months as a result of its success elsewhere.

## Games war on the cards in Barcelona

American visitors at the Barcelona Olympics could be forgiven for being confused about their choice of credit cards, writes Gary Mead. Should it be Visa, or maybe American Express?

The arch rivals traded punches during February's Winter Olympics at Albertville where Visa - one of 12 leading official sponsors sanctioned by the International Olympic Committee (IOC) - accused Amex of "ambush marketing".

Visa is believed to have paid \$20m to join the IOC's sponsorship programme. In return, Visa may use the five Olympic rings on its advertising and promotional materials.

Visa complained that although Amex was paying nothing, its advertising implied a close association with the Games.

In February, Amex was sued by the IOC for alleged improper use of Olympic symbols. The French courts found against Amex on one count but rejected the IOC's claims on another, related accusation.

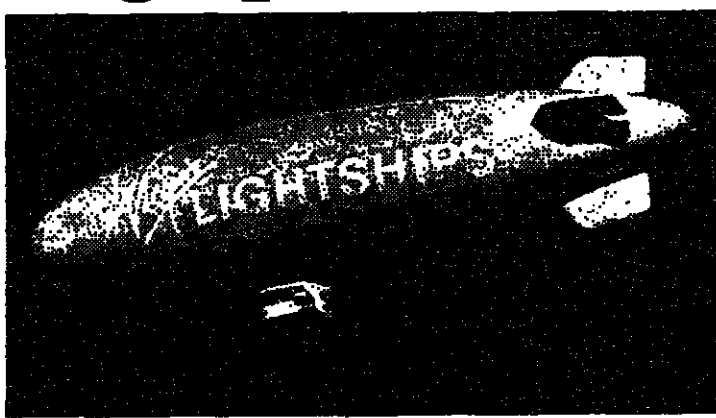
The recriminations have now resurfaced. In the US, where comparative advertising is king, Visa is exploiting its \$20m payment with television advertisements which hint that not only does Visa have an exclusive connection with the Barcelona Olympics, but that its main competitor, the green Amex card, is positively unwelcome.

Thus Visa has run a series of 30-second commercials showing a range of field and track, wrestling and basketball events. The commercials cut from sport to disgruntled clerks behind a grille, with the voice-over commentary: "You think they're tough? Wait till you see the guys at the ticket window if you don't have your Visa card. Because once again the Olympics don't take American Express."

To combat that truth-economical slogan, Amex have replied with their own Barcelona-connected television ads. One commentary begins: "American Express first came to Barcelona in 1921 and quickly runs through all its Spanish-based services. It concludes: "So if you go to Barcelona, take the American Express card - obviously we are here for more than just the fun in games." Another Amex ad puts it more bluntly: "Remember, to visit Spain you don't need a visa."

A word of warning to US readers, cash does very nicely in Spain.

## High-powered commercial slogans reach for the sky



When the Boston police received several telephone calls last week reporting UFO sightings, they knew what to tell the panicked sky watchers - the strange object was not a UFO, it was a Virgin Lightship blimp.

Dirigibles are making a comeback. Ten years ago, only Goodyear Tire and Rubber clung to that form of advertising. More recently two companies - Virgin Lightship and Airship International - have begun hiring out blimps as an advertising tool. Fuji Film now owns and runs its own dirigible, and Goodyear has added two more to its fleet.

The popularity of dirigibles is

based on more than just the romance of the past. Virgin Lightship runs three in the US and Europe. Besides Virgin Atlantic, clients for the dirigible include McDonald's restaurants of Canada, the telecommunications group MCI, Coca-Cola, Renault cars and the Daily Star of London.

Virgin Lightship, which is based in Orlando, Florida, and Telford, England, was the brainchild of Richard Branson, a well-known balloon aficionado. Though smaller than others in the market, the company's dirigibles are the only ones lit from within, making them easily visible at night. The company's

main competitor is Airship International, operating dirigibles for Metro Life Insurance and Anheuser Busch, which uses the blimp to advertise its Budweiser beer brand and Sea World, its amusement park in Florida.

The Virgin blimp is producing results. The awareness of the airline in Boston, where the blimp was to be seen, after a month of marketing was four times greater than in Los Angeles, where it was not seen.

Goodyear has also found its blimps effective. "Name recognition for our company goes up at least 10 per cent after our blimp has spent two to three weeks in a city," said

Micky Wittman, manager of the company's airship programme.

"We get a lot of attention from the press," said Ms Ingraham of Virgin Atlantic. "And, of course, we love the UFO sightings."

Dirigibles are expensive to operate - between \$150,000 and \$250,000 a month. But companies say the money is worth it because of deals with television companies.

Dirigibles make perfect television camera platforms. They are petrol-efficient, can stay up almost indefinitely, and are steadier than helicopters.

Victoria Griffith

## TECHNOLOGY

### Paul Taylor outlines the advantages and prospects of multimedia packages CD-I ushers in new era of training

In the UK it is hardly possible to pass a poster site without noticing Philips touting its new CD-I (Compact Disc-Interactive) technology. By plugging a CD-I player into an ordinary television set, customers gain access to a world of multimedia programmes which can entertain, teach and train.

Using five inch diameter optical discs to store sound, video images, text and graphics, CD-I technology promises to reshape corporate training methods, providing savings and improving effectiveness.

CD-I is a new form of the interactive video (IV) technology which has become popular for company training programmes. IV training packages or "courseware" need a separate desktop computer, but CD-I's digital discs can be played back on an inexpensive, compact and portable CD-I player and a TV set.

Trainers can control the pace of lessons, make choices by mouse pointer, and get feedback.

Interactive video software is a proven training medium. Advocates claim its advantages include higher levels of learning success, more flexible learning, and a sharp reduction in training time.

Bigger savings are claimed for the CD-I technology of Philips, Sony



Seizing a rare opportunity: Futuremedia's managing director, Derek Moore, left, with chairman Peter Copeland

and Matsushita. Player prices start at about \$500 in the UK and are expected to fall.

Peter Copeland, founder and chairman of Sussex-based Futuremedia, a multimedia software pioneer, says CD-I discs may cut training costs.

Software suppliers like Futuremedia are racing to deliver the first CD-I training packages. Copeland's 10-year-old company, with 80

employees and a turnover of more than £5m, built its business producing, publishing, and distributing interactive video discs and conventional computer-based training (CBT) titles.

With 46 interactive discs, including 11 CD-I titles, in production, Futuremedia claims a pivotal position in the multimedia training software industry. Titles include a three-disc programme with Thames

Valley TEC and the National Retail Training Consortium.

Lloyds Bank, British Gas, the Post Office, Glaxo, IBM and Ford saw interactive video as a way to cut training costs and improve effectiveness.

The first Ford interactive video programme, to pass training in statistical process control (SPC) to shopfloor level, has involved more than 400,000 people so far.

Interactive video courseware will remain the backbone of Futuremedia's business for the present. The company has more than 100 IV titles in its catalogue of which it has produced about 20 per cent.

Copeland hopes however that CD-I software sales will help attain a target of £7.5m in sales this year and £100m by the end of the decade.

The UK market for multimedia training is estimated at about £250m, from a total professional training market, including hardware, of about £200m.

Having proved the concept of interactive computer-based training with optical videodisc, and with CD-I about to burst on the market, Copeland believes that multimedia will swiftly replace traditional corporate training methods and "industrial-age classroom training."

the mouse would return the student to the street scene.

Other developments being planned for Eloquent include using foreign language satellite broadcasts which the workstation could receive via telephone or cable. The broadcasts could then be sampled, allowing the student to select his or her own programme.

It is the cost of the Eloquent system, however, which has most excited the language learning establishment. The basic cost of an Acorn workstation, disc and other software, will be less than £2,000. However, it is estimated that about 65 per cent of UK schools and colleges already use Acorn computers, so upgrading these existing computers will greatly reduce costs.

Eloquent's initial budget of £1m will be half-met by the EC, with the remainder coming from the consortium partners: City Technology College, Acorn Computers and Crystal Presentations from the UK. Dida-EI (Italy), Link (Germany), Multi-Media Systems Institute (Greece) and Lernout and Hauspie (Belgium).

### BRITISH ENTREPRENEURS

## Betting the farm to construct a network

Louise Kehoe continues a series profiling risk takers whose 'can do' attitude is yielding dividends



Robert Madge freely admits that he knows nothing about computer networking when he formed Madge Networks in 1986. "But I recognised the business potential of the technology," he recalled, in the course of an interview at the 200-year-old Buckinghamshire farm that houses Madge Networks' engineering offices.

He attributes the success of Madge Networks, which is expected to more than double its 1991 revenues to surpass £7m this year, to a mix of "common sense, business sense and good luck."

Focusing on IBM-compatible Token Ring network systems, Madge has developed a range of adapter cards, routing bridges, and cabling hubs - the critical "plumbing" elements of computer networks as well as software programs that optimise the performance of networks.

Madge set about creating his own business after the computer games company that he was working for went into bankruptcy; a setback that only served to harden his determination to be his own boss.

It was literally a case of "betting the farm". Madge mortgaged his property to fund the new venture, taking on "considerable personal financial risk" to hire four former colleagues and to develop from scratch products that would compete with International Business Machines' own networking systems.

"Others were concerned about competing with IBM, but we had nothing to lose," Madge recalls. "We didn't know how wide our market niche could be, but it was clear that Token Ring technology would be a success." IBM's endorsement of Token Ring networking, which works on the principle of passing blocks of information or message "tokens" between computers, all but ensured a large scale market.

From the outset, Madge wanted to build an international business. In 1987, slightly more than a year after the UK company was founded, Madge established its US subsidiary, based in San Jose, California,

in the heart of Silicon Valley. The decision proved critical to Madge Networks' success. "The US pioneers the use of new technology. Our products were very quickly accepted there and sales went up like a rocket ship. Last year, 40 per cent of Madge sales were in the US."

Madge Networks does not hide its British origins; at trade shows, US guests are given fish and chips and bawler hats. Many customers, however, think of Madge as an American company, he acknowledges. "That is an advantage."

In international markets, there is a broad perception that US high technology companies are more likely to develop quality products.

However, Madge himself has eschewed venture capital. "In 1988 we tried to raise venture capital. We got one offer from a British venture capital group, but the valuation that they put on the company was terrible."

Instead, Madge turned to a US technology partner, 3COM, with which it had formed a development alliance. 3COM took a ten per cent stake in Madge Networks, paying 20 times as much for its shares as the venture capitalists were willing to offer.

Although the 3COM alliance, which also involved Microsoft, did not live up to expectations, partnerships are now an important part of Madge's business strategy.

What's next for Madge? With almost 200 employees worldwide, Madge is hiring at a rate of two or three people per month. The company is developing products for faster networks based on fibre distributed data interface technology, as well as broadening its base in PC networking to include UNIX workstations.

"Our goal is to provide the best networking products for large corporations to perform enterprise critical applications."

"We intend to become one of the largest specialised networking equipment companies in the world," Madge insists.

The series will continue next week.

A mighty mouse is pushing back the walls of the language laboratory, writes Christopher Price

The months and years of struggling to learn a foreign language using books and tapes may be numbered. A plan to develop Europe's first low-cost digitalised language learning laboratory has recently won EC backing, with the specific aim of making language learning easier, interactive, and more affordable.

The European project, named Eloquent, will design and produce software for a computer workstation which can operate as a stand-alone unit or within a network.

"The traditional language learning experience is highly inefficient," says Prof Stephen Hagen, Eloquent's project director. "We intend to create a system that gives flexible and open learning, freeing both student and tutor from their conventional roles."

Traditional language teaching methods and materials often fail to address the very different learning requirements of individual students.

Recent research by the National Council for Education Technology

## Eloquent idea stresses that learning is a verb

found that, on average, students only absorb 10 per cent of what they read; 50 per cent of what they hear and see; 70 per cent of what they say themselves; and 90 per cent of what they do themselves.

"The NCET study is further evidence that the student has to be actively participating and using all his or her senses to learn effectively. The multi-media option of Eloquent offers this solution," says Prof Hagen.

The Eloquent workstation is based on Acorn A5000 and A540 computers. The language programme is written onto high-density CD-ROM (compact-disc read only memory) and optical read-write discs are used to record the student's responses, either spoken or written.

A record of the student's progress is recorded on disk. If a number of

workstations are connected in a network, a tutor can access any of the units while the students are working, interacting and giving guidance.

A French lesson, for example, might provide the student with a colour video of a busy Paris street. The film scene would hide several "hot spots". With the click of a computer mouse, the student can select parts of the program to explore.

Thus, a click over the baker's shop in the video will provide the student with a more detailed view of the inside of a baker's shop, either in moving or still pictures. The student may then be asked to identify certain items, make a purchase or hold a conversation. These are recorded and filed, either for a tutor to check later, or for the student to return to. A double click on



## FT LAW REPORTS

## Oil grant is allocated

**TOTAL OIL MARINE PLC AND ANOTHER V AMERADA HESS LTD AND OTHERS**  
Court of Appeal  
(The President, Lord Justice Staughton and Lord Justice Scott)  
July 23 1992

**GRANTS FOR capital expenditure** incurred in the construction of an oil terminal by pipeline groups under agreements providing for participation adjustments to be made by proportional debiting and crediting of expenditure and receipts each year, is allocated between groups in proportion to their participation when it is received, not when the capital expense was incurred, and is deducted from expenditure in the calculation of participation adjustment payments.

THE Court of Appeal so held (Lord Justice Scott dissenting) when dismissing an appeal by BC United Kingdom Inc and other defendants from Mr Justice Saville's decision on preliminary issues relating to the allocation of regional development grant, in an action by Total Oil Marine plc and another, against Amerada Hess Ltd and others.

LORD JUSTICE Staughton said the Sullion Voe terminal in the Shetland Islands was supplied with oil and gas by two pipelines from the North Sea.

The oil was collected from wells owned by a number of companies.

The Ninian pipeline, owned by the Ninian Pipeline Group, was operated on behalf of the companies by BP Petroleum Developments Ltd. The Brent pipeline, owned by the Brent Pipeline Group, was operated by Shell UK Ltd.

Membership of each group and the shares of each group and each participating company varied from time to time.

Massive capital expenditure was incurred in the construction of the terminal between 1975 and 1980. It qualified for a 5534m grant under the Industry Act 1972. The grant was paid in four amounts between March 1983 and November 1984.

On preliminary issues tried in November and December 1990, Mr Justice Saville declared that (a) as between

the two pipeline groups, grant should be appropriated in proportion to their respective participation at the time it was received; and (b) grant should be taken into account as negative capital cost in the calculation of participation adjustment payments when received.

Mr Stammer for the appellants argued that grant should be allocated in the proportion prevailing when the capital expenditure was incurred; and should not be brought into account in the adjustment to past capital expenditure.

A "terminal participants' agreement" and a "terminal construction" agreement between the two pipeline groups on behalf of themselves and the member companies, were executed on June 28 1976. Each had some retrospective effect.

In the participants' agreement, Article V regulated the extent to which each pipeline operator was to bear the cost of capital expenditure in any year. Article VI was concerned primarily with payment to be made by one pipeline group to another when and as often as there was a change in the proportion that each was using or was capable of using the terminal.

Article V regulated who should bear capital expenditure on general support facilities, such as main roads in the terminal, in any year. By Article VI whenever there was a change in the proportion of one operator's peak pipeline capacity, there was to be a valuation of all the general support facilities. The operator whose proportion had increased had to pay an appropriate percentage of the value to the operator whose proportion had decreased.

The treatment of common facilities, such as pipes and pumps was similar.

For both the general support and the common facilities, the procedures required calculation of the "depreciated replacement value" in accordance with a formula based on replacement value previously determined ("item A"), capital costs expended since that previous determination ("item B"), and an escalation factor based on average earnings and costs ("item C").

By clause 6.06 in Article VI the procedures were to be

reviewed from time to time "to ensure that all pipeline operators shall always bear an equitable share of the cost of the said facilities".

Under the construction agreement BP was appointed constructor. There was to be a joint account by which accounting records were to be sub-divided to enable "costs and receipts" to be allocated to groups in accordance with the terminal participants' agreement.

Attachment C, headed "Accounting and Control Procedures", provided by clause 3.11.3 that all applications for grants should be channelled through the constructor and credited to the relevant sections of the joint account.

The first question was how regional development grants received should have been distributed?

The whole tenor of the financial provisions was that there was to be a running account in each year, and that with one exception all expenditure and receipts were to be debited or credited to it in the proportions prevailing that year.

Receipts mentioned in Attachment C were meant to be credited in the proportions prevailing during the year of receipt. It seemed a clear inference from clause 3.11.3 that participants should account for grant to operators in the proportions prevailing at time of receipt.

In agreement with the judge, it was held that by the terms of the two agreements grant was to be allocated to pipeline groups in the proportions prevailing when it was received.

The second question was whether grant was to be taken into account as a deduction or negative capital expenditure, in calculating participation adjustment payments.

Common sense suggested that it should be, since the apparent aim of the provisions was to transfer the burden of past capital expenditure to new entrants, or to those whose participation was increased.

The agreements contemplated not only grants, but also other receipts such as the proceeds of sale of surplus.

It would seem unfair if a new entrant had to pay the historic cost of assets when they had been sold and the proceeds had been received by his predecessor. The inference in clause

6.06 was that it was intended to provide for equitable sharing.

When assets were "removed, replaced or abandoned", the depreciated replacement value was to be adjusted for the future, presumably by removing that element of it which represented the cost of the asset.

It would not be right to deduct proceeds of sale when calculating item B in the formula.

Owners of the asset would have lost their credit for depreciated replacement value and would have received the proceeds of sale in the proportions currently prevailing. But they should not also have to suffer a deduction of those proceeds of sale from their shares in the value of the remaining assets.

It was held that item B in the formula for calculating depreciated replacement value should be subject to a deduction for grant received in the period in question.

It followed that, on the next occasion the calculation was made, item A would also be a net figure.

The appeal was dismissed.

LORD JUSTICE Scott dissenting said that taken overall the provisions in the construction agreement regarding receipts did not support the proposition that grant should be allocated in receipt proportions.

The legislative system did not contemplate the benefit of grant being passed on to subsequent purchasers of the asset.

Since the contractual provisions did not provide an express answer to the issue, a contractual intention that grants should be allocated in contribution proportions should be imputed to the parties.

His Lordship would have allowed the appeal on both questions.

THE PRESIDENT agreed with Lord Justice Staughton.

For the appellants: Sam Stammer QC and Steven Gee (Herbert Smith)

For BP: Anthony Grobner QC and Laurence Robinson (Gary Hodgson)

For Total: Michael Burton QC and Julia Dias (Denton Hall Burpin & Warrens)

For Amerada: Marion Simmons (Roe & Moss)

## Rank fills a gap



The death of Sir Patrick Rank earlier this month ended one of the best-known partnerships at the top of British business. Hence Rank Organisation is not going to be hurried into finding a long-term replacement for Sir Patrick, who had been chairman since 1983.

Rank announced yesterday that Sir Leslie Fletcher, who has been a non-executive director since 1984, has been appointed chairman. However, since Rank's non-executive

directors normally retire on reaching the age of 70, and Sir Leslie is less than three months away from his 70th birthday, the assumption is that he will only be doing the job temporarily.

Sir Leslie, a chartered accountant who went into merchant banking with Helbert Wagg & Co, is a well known industrialist. He was chairman of Clywed International between 1971 and 1986, and is currently chairman of Westland and deputy chairman of RMC Group.

Rank's chief executive Michael Gifford, who along with Sir Patrick, is credited with revitalising a group which had lost its way in the early 1980's, dismissed suggestions yesterday that he might accept the chairmanship. He said that it was not appropriate to combine the jobs of chairman and chief executive and he thought it was very difficult to bring in a new chief executive if the chairman had been doing the job before. Gifford said that Sir Leslie had "been around and done it all".

Roger Little, md of Waterford Wedgwood Australia, is appointed group sales director and joins the board of WATERFORD WEDGWOOD UK; he succeeds Hugh Gledhill who has retired.

David Lovett, president of Blue Circle America Inc, is appointed a director of BLUE CIRCLE INDUSTRIES.

Tony Stanworth, personnel director of Superdrug, has been appointed personnel director of B&Q. Joan Howard, formerly personnel controller at Woolworths, takes his place on the Superdrug board.

John Roussel, formerly an independent consultant who was at one time md Europe of Wardair, has been appointed head of sales and marketing of LAUDA AIR.

Michael Harvey has been appointed head of WIMPEY Environmental's minerals consultancy services. He has worked for the NCB, ECC Ball Clays and most recently with ECC International where he was responsible for mining and waste disposal activities in Brazil, Spain and France.

Claude Brice, previously head of exploration and production for North and South America, has been appointed md of TOTAL OIL MARINE.

Hugh West, chief executive

of Peterborough Development Agency, has been made md of HERTFORDSHIRE DEVELOPMENT ORGANISATION.

Chris Swarbrick has been appointed md of MASSEY PERCUSION FINANCE France; his position as UK director - sales north and east is taken by Stewart Pirnie.

Michael Carroll, formerly md of Glaxochem, becomes group operations director of SCOTIA PHARMACEUTICALS.

Mike Stacey, divisional md of MEGGITT's aerospace division, moves onto the main board.

Stephen Jones has been appointed a director of WAV-ERLEY CAMERON.

Tony Pickford, formerly merchandise director of Macarthy Retail, has been appointed marketing and merchandise director of POUND-STRETCHER, an operating subsidiary of Brown & Jackson. Pat Lofthouse, formerly with Hull Health Authority, joins as human resources director, and Steve Ross, who has been working with the company as a part-time consultant, joins as development director.

Peter Rusby, finance director of STIRLING's Bentwood subsidiary, has been appointed group finance director.

Brian Kent, who has combined the role of chairman and chief executive of Staveley Industries for the past four years, has appointed Roy Hitchens from BOC to take over as chief executive from October.

Kent, who says he was never totally happy combining the two roles, will be 61 years old in September, and intends to remain full-time for just another twelve months, and thereafter function as a non-executive chairman.

Currently managing director of the UK gases division of BOC, Hitchens, 51, has also been involved for 13 years in BOC's international health care division. Kent says that the "mental map" Hitchens has formed - which also includes experience in process and mechanical services contracting at Matthew Hall and process engineering at GEC - prepares him well for Staveley's three lines of business: minerals, measurement, and mechanical and electrical services.

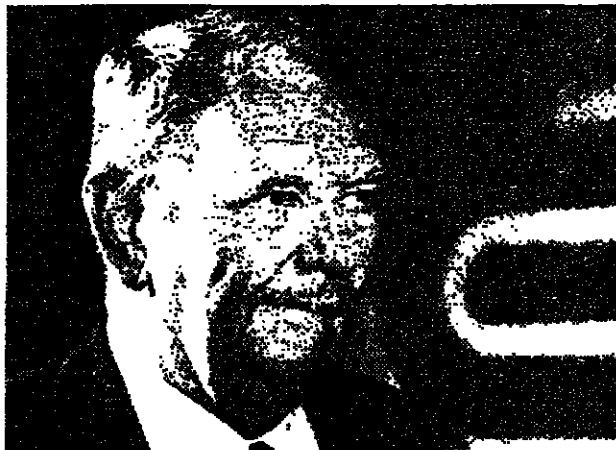
While Staveley reported its

first fall (by 13 per cent) in pre-tax profits for nine years during the financial year ending March 31 1992, Kent says the balance sheet is very strong, giving Hitchens six months to get to know the business before deciding on what Staveley's next strategic move is to be.

More fresh blood at British Rail. Just a day after announcing that former Rank Xerox (UK) man Iain Livingston is to head its total quality management programme, BR has hired another outsider, Gerald O'Keane, to take charge of the £1.5bn annual spend on equipment, materials and services.

O'Keane, 43, is currently manager of marketing logistics for GE (US) Medical Systems in Paris. He takes over as BR's director of procurement and materials management at a key moment: two weeks ago the corporation announced tough new rules for its 27,000 suppliers, requiring them to achieve specific standards of safety, quality and reliability.

## Swiss first to Black Bob

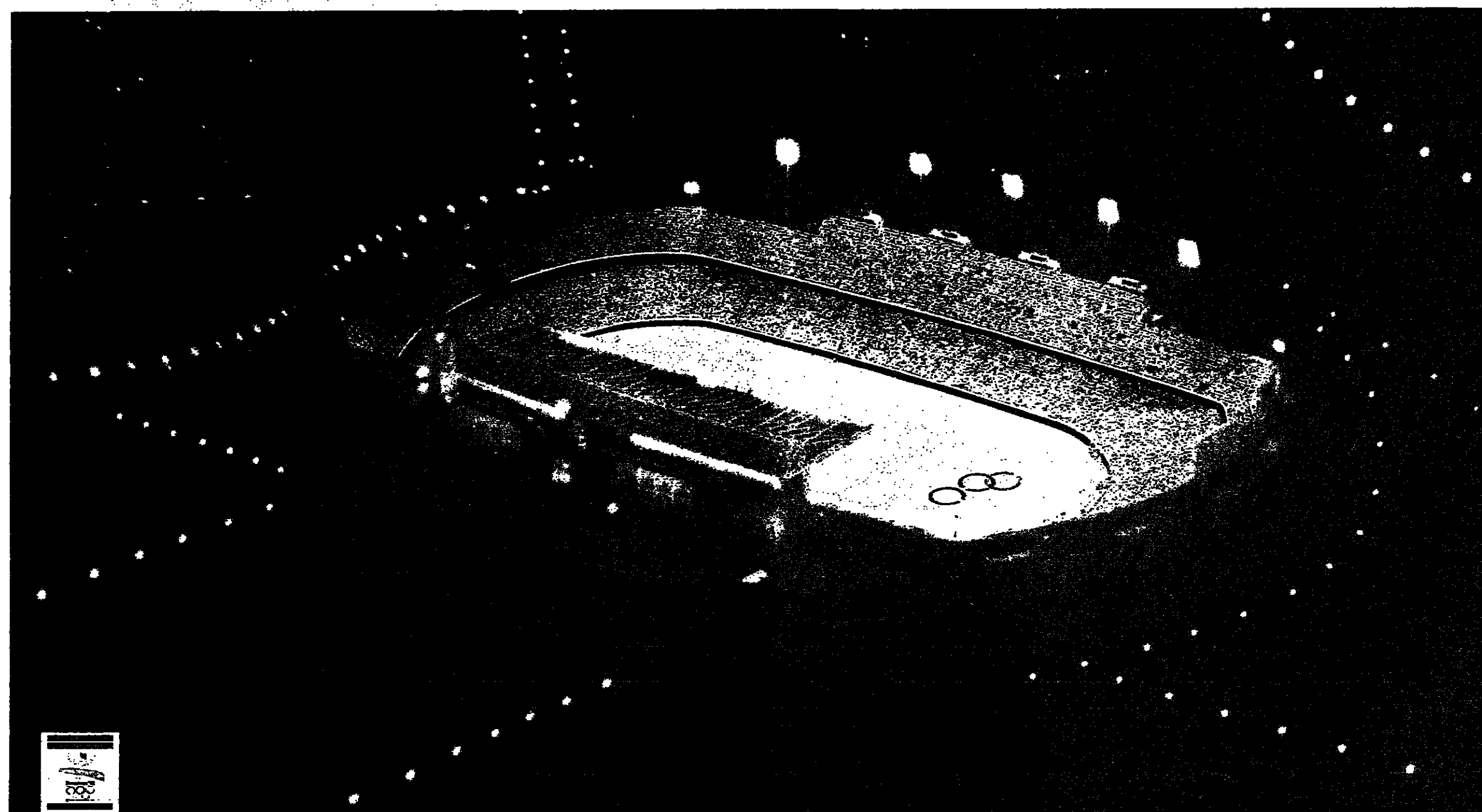


Rudi Mueller, UBS executive vice president Europe and chairman and chief executive of UBS Phillips & Drew, has wasted no time in hiring the services of outgoing British Steel chairman Sir Robert Scholey who retired after yesterday's agm - at the age of 70 after 47 years in the industry.

Sir Robert's appointment as a group adviser comes from UBS Phillips & Drew in London but he will also be working with the parent bank, Union Bank of Switzerland in Zurich. He joins Sir George Blunden, former deputy governor of the Bank of England,

who is also an adviser. "The attraction for us is in his contacts across Continental Europe - in industry, government and the European Commission" says Mueller, suggesting that his role in "one of the most sensitive industries in the world" has given him a particularly unusual accumulation of experience.

Meanwhile Mueller dismisses any suggestion that the arrival of "Black Bob" - notorious for his tough rationalisations, notably this year the closure of the Ravenscraig steel plant - might unsettle UBS staff. "I do the Black Bob duty here" says the UBS P & D boss.

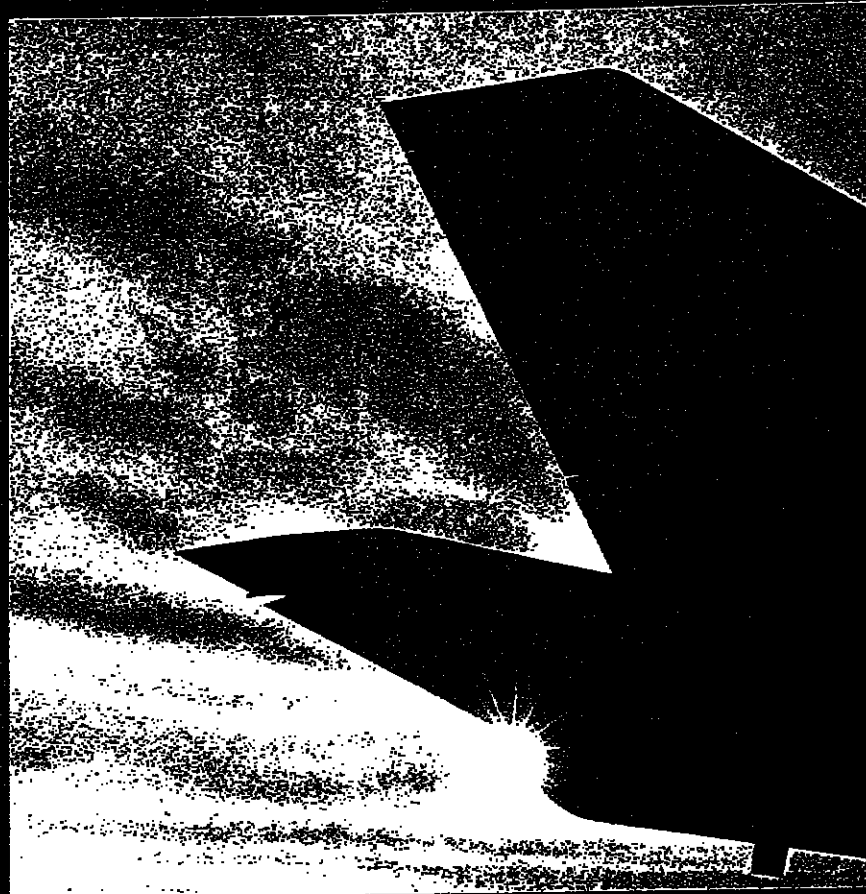


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## ARTS

Cinema/Nigel Andrews

## Begorrah, 'tis Hollywood himself

THE HISTORY of the wheel has been recapitulated in the history of the reel. If trains and cars first assaulted the distances between towns and the movie projector has obliterated them, two films this week, Ron Howard's *Far And Away* and Jim Jarmusch's *Night On Earth*, skim their plots or characters around the globe as if the friction of reality had never existed.

In most other respects the two films are perfect opposites. One stars Tom Cruise, was shot in 85-millimetre film, the first film to use the process since *Ryan's Daughter* — and is an ocean-crossing epic about human love and self-betwixtment. The other, a set of five low-budget stories about cab drivers, is a comedy of stasis masquerading as a comedy of movement.

In *Far And Away*, Tom Cruise and Nicole Kidman leave the old country to find a home in the new. In Ireland the land is green, the sea sparkles and the smoke curls from the cottages, indicating that the feudal English have been torching the villages again. We are in a troubled Western Ireland, circa 1890.

In America, once past that gateway to Irish-American freedom called Boston, the West beckons. Here men are men, women are women and horses are Formula One racing cars with tails. These hurdle their riders to glory in the cinematic, eye-boggling Oklahoma land race. By the close of this film — two hours of romance, music, spectacle and bullhorns — we feel we have been to Fantasyland and back via Cimarron.

**FAR AND AWAY**  
Ron Howard

**NIGHT ON EARTH**  
Jim Jarmusch

**THE THIEF OF BAGDAD**

*The Streetfighter and The Quiet Man.*

And, come to that, via P.G. Wodehouse. I kept being reminded of that author's Irish comedy double-act, called Pat and Mike. This duo, you recall, only ever had one routine. Pat (or Mike) tells Mike (or Pat) about a ballet in which the dancers rush in and out from stages left and right. Then after a lot of music hall cross-talk, Pat (or Mike) finally explains "Faith and begob, 'tis a Bachelorette."

That is *Far And Away* in a nutshell. Characters rush in and out from screen left or right, the soundtrack surges with full-orchestra music, and hanging over all like a *deus praesens* is the "Faith and begob" school of Irish locution. This is represented by Cyril Cusack and assorted worthies sporting cloth caps, potato-dust faces and singing accents.

The opening half hour, it must be admitted, has a winning dotiness. Tom Cruise's father, mortally injured by his landlord's hitmen, bequeaths his bull-boy courage to young Tom — "You're an especially odd boy," the old man keens — and soon Tom is proving both his oddity and his pluck. He invades the mansion of the wicked landlord (Robert Prosky), gets shot, gets nursed,

gets up, gets knocked down again, and then receives a ladder-and-window visit in his bedroom from the daughter of the house, Nicole Kidman (alias Mrs Cruise). "I'm running away because I'm modern," explains the Australian actress in an Irish accent.

Enough said. Our couple soon take ship to Boston where they masquerade as fine lady and servant: at least until Cruise earns a penny as a prizefighter while Kidman becomes estranged, rueing her fall from social grace. By the time they reach the Oklahoma land race, they have both been up and down and round and round: two socio-economic yoyos suffering from existential dizziness.

A strange madness overtakes the cinema, we have noticed, whenever there are two "9's" in the year. Everything suddenly goes all apocalyptic. Remember *Come With The Wind* (1939)? *Easy Rider* (1969)? Now we face a whole decade of this stuff. *Far And Away* was conceived and directed by Ron Howard of *Cocoon*, *Willow* and *Parent Hood*. He wanted to tell his own ancestors' story but has succeeded instead in making a historical soap opera which suffers from elephantiasis.

Every emotion is blown large and primal to fit the wide screen: from the early rage of our peasant hero to the final earth-kneeling clinch on Western soil. In between we have the nose-crunching boxing scenes, the sentimental Christmas idyll of *Meet Me In St Louis*, the spectacular land race and the quick-witted bickering of the hero and heroine, which is either Beatrice and Benedick or Rhetoric and Scarlett, according to your taste in cul-

tural invocations.

Global expansiveness apart, the only characteristic *Far And Away* shares with *Night On Earth* is a tendency to prove that the more geographical space a film covers the less it moves dramatically or psychologically. Howard's film demonstrates this unwittingly: in the untransplantability of Tom Cruise. Is he of Ireland? Boston? Oklahoma? No, he is of Hollywood, where that toothpaste commercial grin, cartoon-handsome face and acting-class earnestness radiate American Boyishness. If you like your history reprocessed in Wishfulmindsight — and many do — *Far And Away* is for you.

Low-budget independent cinema has its own version of running on the spot. Cover the globe for you, guv'nor? Certainly. Step in: "in" being the taxi in Jim Jarmusch's five-story feature, brought to you by the mournful movie wag who made *Stranger Than Paradise*, *Damn By Law* and *Mystery Train*. You will experience night rides through L.A., New York, Paris, Rome and Helsinki without feeling that you have changed locales at all.

But this is artful immobility. Taxis, as we know, are the same internationally: zones of terror where we part with large sums of money for the

privilege of sitting in a traffic jam hearing a man's life story. The taxis do move in *Night On Earth*; but they do not get anywhere. The sky outside is as dark as a parrot's shawl while the changing dials inside fail to resolve their encounters.

Casting agent Gena Rowlands sees star quality, but fails to sign it. In foulmouthed cabbie Winona Ryder, Giancarlo Esposito wields the taxi's wheel from East German ex-crown Armin Mueller-Stahl who, despite a cab licence, cannot drive; Roberto Benigni inflicts unwanted sexual confessions on a dicky-hearted priest; and only in France and Finland do a blind girl (Beatrice Dalle) and a bereaved father (Matti Pellonpää) offhandedly suggest that enlightenment can come forth from

darkness. Two hours of heads bobbing in leatherette-clad capsules and you may feel like hailing the nearest bus. At moments of maximum claustrophobia, our imaginations flash out yearningly to the Oklahoma land race. But cinema is oddly suited to these exercises in oultre entrapment. Not only is being in a taxi much like being in a movie theatre — the darkness, the rectangular slices of passing scenery, the non-stop soundtrack — but Jarmusch's comic miniaturism is enhanced by being writ large on a cinema screen.

Look at Gena Rowlands' genteel twitches of incredulity

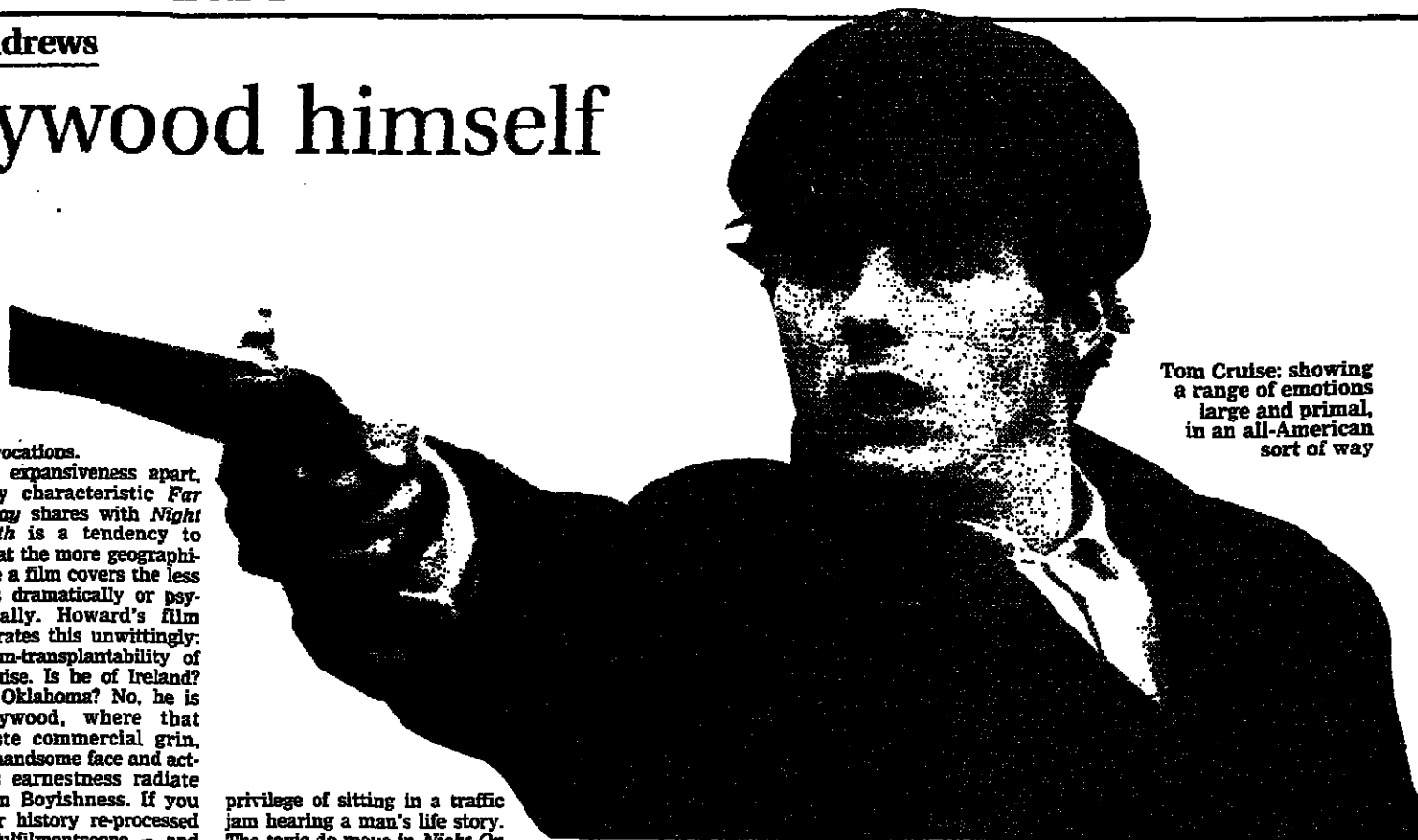
as she swaps folk wisdom with the chain-smoking, chain-swearing Winona Ryder. Or at Armin Mueller-Stahl's bemused, I'm-a-stranger-here curiosity as his black American passenger explodes at his (the passenger's) raggedly-mannered, out-all-night, sister, whom they have picked up en route to Brooklyn.

The reaction shot is king, even when in the Helsinki story the dim Northern light barely leaks through to the glum moustachioed visages. At two hours *Night On Earth* may be too much of a good thing, but a good thing it undoubtedly is.

So is *The Thief Of Bagdad*, to

which I could give but short shrift last week. The glorious 1940 Alexander Korda epic, made by a bevy of directors including Britain's Michael Powell, has been reissued in a brand new print. Thrill to the giant spider's web climbed by Sabu Tremble at the mighty genie whooshing from the bottle. Gasp at the flying white horse which hoots it aerially over the multi-coloured onion domes.

I am beginning to sound like a movie poster. But that is how all critics sound when their defences are down and they are praising a film they fell in love with long before they were critics.



Tom Cruise: showing a range of emotions large and primal, in an all-American sort of way



Brian Friel's *Philadelphia Here I Come!* has arrived at Wyndham's Theatre in the West End after its widely acclaimed performances at the King's Head in Islington, writes Malcolm Rutherford. First produced in 1984, it seems to me an even better play than Friel's later *Dancing at Lughnasa*, which is still playing at the Garrick. Superb performances by (among others) Pauline Delaney as Madge and Jonathan Arun as one of the two parts of Gareth, the young Irishman about to leave for America. Direction is by Dan Crawford.

Pictured left are, from left, Eamon Kelly, Jonathan Arun and Pauline Delaney.

Proms/Max Loppert

## Bluebeard's Castle

THE THIRD successive concert performance of an opera, at the Albert Hall was given by the Budapest Festival Orchestra (making its Proms debut) under Irvin Fischer, the orchestra's co-founder, and with two internationally eminent Hungarian opera singers in the roles of Bluebeard and Judith.

This should have guaranteed a degree of idiomatic richness generally deemed unavailable to non-native. Bartók interpreters, strangely, Tuesday's *Bluebeard's Castle*

did not work out that way. The players had already, earlier in the evening, made us familiar with their corporate characteristics of well-drilled ensemble and forceful attack in their Berlioz *Benvenuto Cellini* Overture and the Liszt E flat Piano Concerto (with Zoltán Kocsis, the other orchestra co-founder, a percussive-toned and intermittently rather mannered soloist). It was in Bartók that their limitations were most fully demonstrated: in simple terms, and in spite of the natural advantages of the natural resonance offered by

the acoustics, the sound qualities of the playing seemed to lack depth, beauty, poetry, pathos.

Bartók rigorously ordered the internal relationships of component parts and tempo choices, of each episode relative to the next; Fischer, though an alert, urgent organiser of individual sections, never gave the impression of fully perceiving the crucial importance of those relationships, with the result that the opera's cumulative intensity failed to build up. The bass, Laszlo Polgar, was

grave, dignified, eloquent, but not sufficiently grand or free at the top in the perorations of the Fifth Door; the mezzo, Nikkó Komlósi, regularly spoiled the glamorous richness of her timbre with a heavy beat.

The performance was by no means a disgrace or a waste of time — how could it be? — but at the end of it I could not conceal a feeling of considerable disappointment.

Proms appearance of the Budapest orchestra sponsored by Associated Newspapers.

## Midsummer dance in Italy

THE ITALIAN summer dance invasion this year has, as ever, been numerous in companies and varied in offerings. There have been celebrations of obvious anniversaries: Rossini was given a charming birthday tribute at the Ravenna Festival in Mischa van Rooy's *Adieu à l'Inde*; Christopher Columbus became the subject of an extravaganza involving the entire ballet troupe of La Scala, Milan, with Carla Fracci as Queen Isabella, and Columbus himself taking rather a back seat. Alberto Mendez' choreography was at its best in scenes showing American Indians, but the accompaniment of Donizetti scores proved unexpectedly dull.

The season proper began auspiciously with the arrival of Pina Bausch's production of Gluck's *Iphigénie auf Tauris*, which was shown first in Turin, and then in the Teatro dell'Opera, Rome. This staging dates from 1974, when Bausch had just joined the Wuppertal Opera — whose company made the journey to Italy — and it made quite a change to hear an orchestra tuning up before a Bausch performance. The singers were tucked out of the way in the theatre boxes so that the dancers had the stage to themselves, and the score was well presented by the Wuppertal forces under Peter Gülke. *Albini* this is an early production, Bausch has not sought to modify it, and she called upon three veterans of her company

for the central roles: Malou Airoudou as Iphigénie; Dominique Morcy as Orestes, and Lutz Förster as a terrifying King of the Scythians.

Turin's Dance Festival, which also presented John Neumeier's Hamburg Ballet, the Prague National Ballet and London Contemporary Dance Theatre, chose to open in early June, a somewhat rash decision in view of our capricious weather. Within 30 minutes of the Hamburg Ballet's beginning *Mozart Requiem* the heavens opened, and umbrellas offered little protection from

contained much more talk than movement and was not noticeably original, save in its preponderance of speech. Her target, yet again, was the bourgeoisie, and more specifically bank clerks, who seem to be her *bête noire*. The need to translate the spoken text into Italian slowed the action even further, since not all the performers could speak fluently in a foreign language.

At Spoleto's Roman Theatre the Bolshoy Theatre Grigorovich Ballet appeared with recorded accompaniment and no scenery. This is not the

were bland. Maria Mosina offered only a brave try as Elektra — her final dance of madness and death, veiled in black, could prove telling if given to a more assured ballerina.

During a press conference, Grigorovich stated that he would certainly not invite Pina Bausch to Moscow, as he found no interest in her work. But her stark, barefoot treatment of the House of Atreus — in her Gluck staging — made a much stronger impression than Grigorovich's balletic version, with its style familiar from his *Spartacus* — especially in the male groupings. The lack of experience among the young Moscow dancers also affected their presentation of *Raymonda*'s second act: good, clean technique was on display, but it was uncomfortably like an end-of-school performance.

In Rome, the most extensive festival — Roma-Europa — included music, film, literature, as well as dance, from ten European countries. Its most talked-about dance event was a brief series of appearances by Sylvie Guillem and Laurent Hilaire. Their programme comprised a first part made up of works by Balanchine and Robbins, and a new 45-minute piece by Maurice Béjart, who tackled an impossible and self-imposed task of reconciling a taped text by Pier Paolo Pasolini with totally unconnected dance scenes of a couple's somewhat stormy relationship. The evening proved one of the season's successes.

## Freda Pitt reviews a mixed season of successes and failures

the downpour in the Parco Rigon, though the performers were under cover. We could admire the standard of the dancing in a work which intersperses Mozart's score with Gregorian chant (not without taste), and offers a decent view of Neumeier's slightly distorted classic manner.

Music for the Turin performances is almost invariably recorded and this sad fact now obtains at the Spoleto Festival, where few successes were notched up this year and a decline in the dance content was disconcertingly evident. Little on view belonged without argument in the dance category, and Mary Martin's *Coriolan* — her first piece for her group after a two-year silence

## INTERNATIONAL ARTS GUIDE

## BERLIN

Peter Zadek's production of *The Blue Angel* can be seen daily except Mon at the Theater des Westens, with Ute Lemper and Eva Mattes alternating as Lola, the night club singer who captivates Professor Raat (West Berlin 3190 3193). The Hebbel Theater has a final performance tonight of *Die Zaubertüte* (West Berlin 251 0144). The Freilichtbühne an der Zitadelle has an open-air production of Shakespeare's *A Midsummer Night's Dream* on most nights of the week at 20.00 (West Berlin 331 6920). A guest production of the musical *42nd Street* is showing daily except Mon at Metropol-Theater (East Berlin 208 2715). Opera performances in Berlin's main theatres begin the new season in the final week of August. The Theaterkassette im Europa-Center has an information and ticket service (Tauentzienstrasse 9, tel 261 7051).

**BERLIN FESTIVAL**  
This year's festival (September

2-29) focuses on Prague and its links with Berlin. The Deutsche Oper will give the world premiere of Albert Reimann's new opera *Das Schloss*, based on Max Brod's dramatisation of Kafka's text. Marek Kopelent and Jan Křiváček are among the Czech composers from whom orchestral works have been specially commissioned. The music of Martinu and Dvořák features strongly in concerts conducted by Marek Janowski, Bernard Haitink, Claudio Abbado and Riccardo Muti. Other musicians at the festival include Murray Perahia, Simon Rattle, Frank Zappa and Carlo Maria Giulini. There is also a strong Czech element in the chamber music programme. There will be exhibitions devoted to photography in Prague in the first 25 years of this century and the Prague Jugendstil. An exhibition devoted to Schoenberg's paintings and drawings is on show at the Akademie der Künste, Hansseatenweg 10 (254 89250).

## FRANKFURT

**JAZZ IM PALMENGARTEN**  
Open-air jazz concerts are given every second Thursday throughout the summer in the Palmengarten. Tonight at 19.30: Joachim Kühn, Daniel Humair and J.F. Jenny-Clark trio. Next concert: Aug 13.

## LONDON

**THEATRE**  
● Absent Friends: Alan

Aykobourn's bittersweet comedy of relationships and marriage, in a production which has just moved to London from Leeds. Starring Susie Blake and Gary Bond. Runs till Aug 29 (Lyric Hammersmith 081-741 2311).

● The Mother Tongue: Alan Frenk's comedy takes a devastating look at parents, children and good old-fashioned class barriers in 1990s London. Starring Prunella Scales (Greenwich Theatre 071-858 7755).

● The Master and Margarita: Four Corners Theatre Company's adaptation of Bulgakov's satiric novel. Runs till Aug 15 (Almeida 071-369 4404).

● Philadelphia, Here I Come: Brian Friel's poignant, autobiographical 1984 play in an excellent production directed by Dan Crawford (Wyndham's 071-867 1116).

● Lady Be Good: the classic Gershwin musical starring Bernard Cribbins (Open Air Regent's Park 071-486 1933).

● Six Degrees of Separation: Stockard Channing recreates her role as the rich New Yorker transfigured by a black con artist in John Guare's play (Royal Court 071-730 1745).

● For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

**NEW YORK**  
● Classical Jazz: Wynton Marsalis and friends tomorrow kick off a week of concerts in Alice Tully Hall, beginning with the music of Thelonious Monk. Sat: Giants of Detroit Piano. Next Wed: New Orleans Jazz. Next Thurs: Duke Ellington and the Ladies (875 5050).  
● Mostly Mozart: the festival

four further performances next week. Tomorrow: Kenneth MacMillan's production of *Romeo and Juliet* (071-240 1068).  
● Royal Festival Hall 19.30 Ben Stevenson's English National Ballet production of *Cinderella*, also tomorrow and Sat. Next week: Coppelia (071-928 8800).

**MUSIC**  
● Royal Albert Hall 19.30 Paul McCreech conducts the Gabrieli Consort, Choir and Players in music by Schütz and the Gabrieli family. Tomorrow: Matthias Bamert conducts the world premiere of John Casken's new song cycle, with baritone soloist Thomas Allen. Sat: two new works by Richard Rodney Bennett. Sun: John Eliot Gardiner conducts first part of Handel's *Israel in Egypt*, plus Alexander Goehr's *The Death of Moses*. Mon: Royal Goodman and the Hanover Band. Tues: Andrew Davis conducts world premiere of Elena Firsova's new work (071-929 9699).  
● Barbican 19.30 Victor Borge in concert, also tomorrow. Sat: The Chieftains. Sun: En Shao conducts the LSO. Next Thurs: Stéphane Grappelli (071-638 8891).

## PARIS

Concerts of French baroque music are being given on Saturdays at the Centre de Musique Baroque in Versailles. This weekend, the Chapelle Royale plays a programme entitled *Le Cabinet de Musique* de Sébastien de Brossard. Aug 8: William Christie directs a programme of sacred music

by Marc Antoine Charpentier (3949 4824).  
● A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4720 8898.

## SIENA

The Incontro in Terra di Siena are an annual series of chamber music concerts in the Tuscan countryside south of Siena. Tonight's programme at Castelluccio di Pienza, La Foce, features music by Hindemith, Schubert and George Crumb. Sunday's concert at the Palazzo Piccolomini, Pienza, is an all-Schubert programme. The final concerts take place in La Foce on Aug 5, 6 and 9. (Booking for concerts and dinner can be made on 578-64050).

## ZURICH

**KYBURGIADE**  
A long weekend of open-air chamber music concerts has been arranged at Schloss Kyburg near Winterthur, focusing on the music of Beethoven, Schubert and Mendelssohn. The opening concert next Thursday (Aug 6) will be given by the Hagen Quartet with cellist Heinrich Schiff. The following day, violinist Wendy Chapman joins the Vogler Chamber. Saturday's concert (Aug 10) features the baritone Wolfgang Holzmair with pianist Ulrich Koella and the Carmina Quartet. There will be morning and evening recitals on the Sunday (Booking through Musikhaus Jocklin tel 261 7733).

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Super Channel 0830-0900 (Mon) FT East Europa Report - weekly in-depth analysis from ETV 2130-2200 (Tues) Media Europe - what's new in European media business 2130-2200 (Wed) FT Business Weekly - global business report with James Bellini 0830-0900 (Thurs) Media Europe 2130-2200 (Thurs) FT Eastern Europe Report 0830-0900 (Fri) FT Business Weekly

Sky News 0130-0200 (Mon), 2130-2200 (Tues), 0830-0900 (Fri) FT Business Weekly

## SATURDAY

CNN 0200-0930 World Business This Week - a joint FT/CNN production 1900-1930 World Business This Week

Super Channel 1930-2000 FT Eastern Europe Report

## SUNDAY

CNN 1100-1100, 1800-1830 World Business This Week

Super Channel 1830-1930 FT Business Weekly

Sky News 1230-1400, 2030-2100 FT Business Weekly



## FINANCIAL TIMES

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Thursday July 30 1992

## Lessons of the debt crisis

ALMOST 10 years ago Mexico declared a moratorium on debt service, whereupon the contagion spread. It was a time of panic, an occasion for improvisation. Ten years later, with private capital flowing into Latin America, commercial banks reeling from losses closer to home, and industrial countries mired in recession once more, the "debt crisis" seems history. But it has left much behind: problems still unsolved, lessons learned, and lessons unlearned.

Improvisation worked. The collapse of the financial system that threatened did not occur. Notwithstanding the endeavors of the commercial banks, it has still not occurred. The case-by-case approach to the problems of indebted countries has also succeeded. Those who have made serious efforts to adjust, like Mexico, thrive; those that have not, like Brazil, wallow in failure. Yet everything was not done well. It took too long to recognise the nature of the problem and still longer to move from palliatives to remedies. For this - indeed, for most of the serious errors - blame falls heavily on the industrial countries.

It is the developing countries that have had the hardest lesson: in the "lost decade", per capita income in Latin America fell by close to a fifth. But the lesson has, for the most part, been learned.

"Good policy" - non-inflationary budget finance, positive real interest rates and openness to trade and foreign direct investment - matters. It was possible to get away with less than this in an environment of low real interest rates. In a more unfavourable environment, it was not. Only countries as efficient as South Korea survived high levels of external indebtedness unscathed.

The lesson to be learned about commercial banks is, it appears,

that they never learn their lesson. Each time commercial banks have been offered the chance to trade their way out of past losses, they embrace new ones. The threat of third world debt has receded. New threats have taken its place.

The immediate response of the industrial countries to the crisis was successful. But they bear much responsibility for its creation and for the inordinately long time it took to resolve.

The inflationary policies of the industrial countries generated the negative real interest rates of the 1970s that made borrowing so attractive. The sudden volte face in US monetary policy under Paul Volcker then triggered the debt crisis. It was industrial country fiscal deficits which kept real interest rates painfully high, their refusal to recognise that illiquidity cannot be distinguished from insolvency which meant that organised debt reduction came only seven years later, and their protectionism that militates against the unilateral moves towards economic liberalism of many developing countries.

It is now well known that countries politically incapable of meeting their liabilities need some sort of bankruptcy procedure that ensures all creditors share the losses. Will that lesson be applied soon enough to the problems of the former Soviet Union? It is evident that the poorest countries must rely largely on concessional official assistance. Will this lesson be applied to Africa on a large enough scale?

It is clear too that the market must be allowed to work. Will it be allowed to, however, not merely by the market, but even when it causes political pain - as over the question of farm trade reform, now the chief obstacle to global trade liberalisation - by the rich?

## Nuclear fall-out

BRITAIN's large electricity users have reason to feel aggrieved. Industrial profits are depressed and companies are trying to cut costs. Yet Nuclear Electric, the state-owned generating company that electricity consumers are required to subsidise to the tune of £1.2bn a year, has turned in profits up 48 per cent on those of last year.

The nuclear levy, designed to compensate for the higher cost of generating power from non-fossil fuels, is scheduled to remain until 1993. But these profits, the users' lobby argues, demonstrate that the levy should be abolished.

Yet a subsidy of this magnitude is essential if Nuclear Electric is to remain profitable in the short term. Abolishing the levy would have turned a profit of £482m into a loss of £783m.

Some form of subsidy will remain necessary at least until the government's planned review of the industry is completed in 1994. Government may then decide that the benefits of preserving a

nuclear power industry, providing a relatively safe and clean power source while encouraging fuel diversity, justifies longer-term support.

Nuclear Electric has until 1994 to show either that it can operate without subsidy or to set out the price of longer-term support. The case for Nuclear Electric will be far stronger if it can credibly demonstrate before then that it can produce electricity efficiently, as well as safely. Recent indications from the electricity regulator, Oftec, that it is to examine the nuclear levy are welcome, if only for the contribution it will make to a clearer understanding of the industry's finances in the run-up to the nuclear review.

When it conducts that review, the government should also consider whether it would be fairer to meet any subsidy from general taxation rather than from a levy, which has the undesirable side-effect of impairing the competitiveness of many British companies.

## A vacuum in Asia

IT IS NOT only in Europe that the end of the cold war has allowed simmering disputes to re-emerge. China's reassertion of its claim to the Spratly Islands, a group of remote atolls and rocks surrounded by a seabed that might yield oil, is a reminder of the fragile security balance in the world's fastest-growing region. Asia's patchwork of bilateral relationships may no longer be adequate to handle the potential confrontations.

Acceptance of China's claim to the Spratlys would effectively concede to it control of the entire South China Sea, deeply alarming for Vietnam and the neighbouring south-east Asian nations, most of which claim all or part of the Spratlys for themselves. What the latest row exposes is the deep suspicion between Asian countries and their perception of a power vacuum following the closure of US bases in the Philippines. Asia lacks a forum in which positions can be sounded out, disputes aired and confidence built.

Asia's security framework remains as it developed during the cold war: a central relationship between the US and Japan, bilateral ties between the US and other countries, and a strong US naval presence. As well as countering Soviet influence, this network helped to keep the regional peace. However, the underlying rationale for it has disappeared. The regional aims of all five leading powers - the US, Russia, China, Japan and India - are now unclear. There are strong fears in Asia of a lessening US commitment because of domestic pressure for defence cuts. South-east Asian countries are responding by spending heavily on arms, and vying to host American forces.

Among potentially dangerous problems are the wobbly peace process in Cambodia and Korea. Washington has scaled down its military presence in South Korea, although it views the North's nuclear development as the region's most serious threat. The manner and timing of the unification of the two Koreas carries the potential for political uncertainty and economic instability. However, Seoul resists "two plus four" talks along German lines because the four would include Japan.

Mixed feelings about the role Japan should play are at the heart of uncertainty about regional security. As the pre-eminent economic power with large investments in other parts of Asia, it has a mutually dependent relationship with the rest of the region. It is also a substantial military power. However, the debate over its participation in peace-keeping forces revealed deep reservations in Japan and elsewhere.

The next US president will need to reiterate explicitly Washington's commitment to a strong role in preserving Asian security. Asian countries should meanwhile make greater efforts to discuss security problems among themselves. Meetings of the Association of South-east Asian Nations are being used on an ad hoc basis, but it is doubtful whether Asean has the substance or scope to be a proper security forum. There is a good case for an Asian security framework along the lines of the Conference on Security and Co-operation in Europe, with all the regional powers including Japan playing key roles. Precisely because Asian nations find it so hard to discuss their potential differences, they should make the attempt to do so.

Every second Friday of the month, the top officials of the 39 biggest companies in the Mitsubishi Industrial Grouping drive in their limousines to a Mitsubishi-owned block in central Tokyo for a meeting of the Friday Club.

"It's a bit like a social club," says Mr Minoru Makihara, the president of Mitsubishi Corporation, one of Japan's biggest trading companies and one of the regular participants. "We talk about things in general or maybe listen to a guest speaker."

But for many American and European executives and trade officials, the Friday Club is more than a social gathering. It is a symbol of all they claim is unfair about Japanese business.

These critics say Japanese companies freely exploit open markets in the US and Europe, while hiding at home behind veils of restrictive practices. They contend collusive threads tie companies with bankers, customers, suppliers and the government, and these threads hamper foreign companies. The ties are particularly strong inside Mitsubishi and other keiretsu - the industrial groupings which account for about 20 per cent of Japan's output.

Japanese businessmen reply that competition and not collusion has made life tough for foreigners. They say that if Japanese business practices are different from those in the west, they are not necessarily unfair. It may mean they are superior.

The debate about Japan's economic structure is becoming more intense because of a huge rise in the country's trade surplus. After shrinking in the late 1980s, the surplus soared 50 per cent last year to \$78bn and stands at a record \$49bn in the first half this year.

The arguments concern far more than the nit-picking of trade disputes. Japan is the first non-western nation with which the US and Europe have had to share world economic leadership. While many commercial institutions have been borrowed from the west, the way they operate is often different. Above all, Japan has developed close co-operative relationships between government and business - without having stifled the forces of competition. The combination has served Japan well in its economic expansion, but has created an economy which is particularly difficult for newcomers, including foreigners, to enter.

Western trade officials concede Tokyo has done much to dismantle the formal protection with which it surrounded its industries in the early post-war years. With the exception of agriculture, few activities are now off-limits to foreigners. But foreign access to the Japanese economy is still hampered by the habits of mind, such as Japan-first attitudes, which grew up behind the barriers.

These persist even in government. Although MITI, the powerful ministry of trade and industry, has reduced its efforts from promoting exports to boosting imports, in other agencies there is still a bias in favour of domestic companies. It is particularly strong in high technology industries, where Japanese groups feel vulnerable to western rivals.

For example, the public procurement of computers has been used to support local manufacturers. According to industry data, foreign companies had a 41 per cent share of the computers sold to the Japanese private sector by mid-1991, but only 10 per cent of the sales to the public sector. During President George Bush's visit to Tokyo earlier

Structural barriers facing foreign companies in the Japanese market are lifting, but slowly, writes Stefan Wagstyl

## A fortress under siege



this year, Japan promised the US it would revise procurement rules. But it can take years for such pledges to have an effect. The 1986 US-Japan Semiconductor Agreement set a target of 20 per cent for the foreign share of the Japanese microchip market. Six years on, the figure is still only about 15 per cent.

The protectionist past has also left a deep impression on private industry. From the early days of Japan's industrialisation in the 19th century, the government encouraged favoured corporations, giving them low-cost loans and other privileges. Smaller companies clustered around the giants. As Japan staggered through post-war reconstruction and the sweeping economic changes generated during the years of rapid growth, companies learnt the advantages of long-term relationships. The result is the close links which characterise Japanese companies.

Foreign claims that keiretsu discriminate against foreigners are supported by a study by the Brookings Institute, a Washington think tank. Comparing keiretsu buying patterns with those of non-keiretsu Japanese companies, Mr Robert Lawrence, a leading US economist, found that keiretsu were less likely to buy foreign goods.

Similarly, the OECD has found Japanese companies are less willing than western groups to trade with foreign companies in the same

industry. According to an OECD report on Japan, intra-industry trade accounts for just 33 per cent of Japanese foreign trade, compared with 60 per cent for the US.

The legacy of protectionism also colours consumers' attitudes. Although central Tokyo is increasingly cosmopolitan, in large areas of Japan there is a deep-rooted belief in the virtues of buying Japanese. In a survey last year, Jetro, the government's trade promotion agency, found one third of Japanese would buy Japanese-made goods in preference to imports.

Moreover, even if these prejudices and the other effects of past protectionism fade away, leading Japanese companies will still enjoy long-standing advantages - for example, ownership of the best land and of distribution networks - acquired during the years of protection.

Newcomers cannot rely on the law to break anti-competitive arrangements, largely because Japan lacks a strong tradition of equality before the law. Disputes tend to be settled by negotiation, which favours the strong and well-connected party over the weak.

Nevertheless, in spite of the legacy of protectionism, competition flourishes in Japan. Japanese businessmen are right to assert their

domestic markets are among the world's most competitive, particularly in industries in which Japan is strong - including motors, electronics, steel and machine tools.

The genius of the Japanese authorities has been to influence market forces without killing them. Few markets were ever completely closed to outsiders. Even 20 years ago newcomers could enter an important industry such as cars - as Chrysler Motor of the US did through investing in Mitsubishi Motors.

The result of competition is that today, while the US has only three indigenous car makers, Japan has nine. It also has 10 large electronics groups and no less than 115 companies producing machine tools.

Competition has made these industries formidable international competitors. Their biggest achievements came from inter-company rivalry. For example, the motor industry's low-cost manufacturing techniques - known as lean production - were pioneered in the 1950s by Toyota as a way of reducing costs to undercut competitors.

The challenge facing foreign companies is to find a way through the maze of collusion and competition. Those that do often find barriers which once blocked them now operate in their favour, repelling other newcomers. But many underestimate the time required. Mr William Best, managing director of the

Tokyo office of AT Kearney, the US management consultancy, says: "There are only 20-25 western companies with sales of more than \$1bn in Japan. They are mostly doing extremely well here. But many other companies are going nowhere."

There is no single route to success. Partnerships with Japanese groups have paid off for many companies - especially in industries with close links among Japanese companies. For example, while some US motor parts makers have publicly berated Japanese manufacturers for failing to buy their products, Robert Bosch, the German engineering company, has quietly developed links inside keiretsu groupings. It is a shareholder in Nippon Denso, a component maker and a Toyota affiliate, and in Japan Electronic Control Systems, a company tied to Nissan, and has a joint venture with Mitsubishi Electrical, a member of the Mitsubishi keiretsu.

Other companies, particularly in consumer markets, have tried partnerships with Japanese companies only to abandon them later in favour of independence. BMW, the German car maker, greatly increased its sales after choosing this course and building its own sales network. But even BMW and other successful "independents" say it is essential to imitate the Japanese in establishing close long-term relationships with local suppliers and customers.

Foreign companies have sometimes called on their governments to demand market-opening measures. These efforts have secured the abolition of many formal trade barriers, ranging from bans on foreign investment in strategic industries to discriminatory duties on foreign alcohol. But attempts by foreign governments to ease informal restrictions have usually proved frustrating, as in the 1986 semiconductor agreement. Progress in increasing foreigners' market share has been so slow that the issue has once more developed into a trade dispute.

Structural change is glacial because there is little domestic pressure for greater economic openness. Japanese consumers, who might benefit from lower prices if more foreign companies were active in Japan, generally do not complain. For their part, Japanese companies are often loath to abandon long-term domestic links. A European machine tool maker says: "In the US you can get business by bidding 10 per cent less than a local supplier. In Japan, 20 per cent is sometimes not enough."

But this is not to say foreign companies' efforts are doomed. Japan's imports nearly doubled in 1986-91. Foreign businessmen in Tokyo believe they could double again over the next decade.

The Japanese government last month adopted a five-year economic plan which emphasises improving the consumers' lot - including giving them more choice by promoting imports.

Japanese politicians, too, are aware that export-led, import-blocking expansion is a thing of the past. As Mr Ichiro Ozawa, a senior member of the ruling Liberal Democratic Party, says: "In many ways we have enjoyed very good economic conditions in the past. But it is impossible to continue behaving in the same way in the future." However, he adds: "Japanese people have not really got out of their old ways of living and thinking. Change will require a great deal of effort."

## BOOK REVIEW

## Towering failures

BRICKS & MORTALS  
The dream of the 80s and the nightmare of the 90s: the inside story of the property world  
By Alastair Ross Goobey  
Century Business, £25, 218 pages

The industry is paying a heavy price for the delusions of the second half of the 1980s. That was a time when finance was easy and cheap; rents appeared to have no upper limits, buildings changed hands every few months at increasingly inflated prices and developers ignored the scale of the property expansion, convinced of the superiority of their projects.

The perpetrators of this self-confidence trick were a motley crew. They ranged from the urbane, such as the old Harroviaan Beckwith brothers to down-to-earth, self-made men, such as the Richardson twins, who became the standard bearers for the regeneration of the Black Country in the English Midlands.

Some were obsessed by deal-making. Tony Clegg of Mountleigh, who would conduct five meetings at once by portable phone over breakfast, sold most of his development projects before completion.

Some, such as Geoffrey's Geoffery Wilson, kept a resolutely low profile, in spite of creating some of the most notable buildings in London, such as Embassy Place above Charing Cross station. Others, including the eccentric Godfrey Bradman of Rosehaugh hogged the headlines.

Such characters and the ups-and-downs of the property industry is a compelling story, told properly since 1967 when Oliver Marriot wrote *The Property Boom*. This neglect prompted Alastair Ross Goobey, chief investment strategist of James Capel, to fill the gap. Bricks and Mortals is a valuably

extreme to count the story as a tragedy. Tragedy involves people, perhaps with heroic visions but certainly with fatal failings," he says.

In some cases this approach succeeds. For example, he cites an over-ambitious nature as an important factor in Mr Godfrey Bradman's downfall. "You can lose as much on a small development if it goes wrong as on a major project, but the upside is not nearly as exciting." In other cases, however, Ross Goobey fails adequately to demonstrate the link between personality and business problems.

By casting developers as tragic heroes, he also underplays the contribution of the banks, advisers and government policy to the crash. For example, he skims over the effect of the relaxation of planning controls in fuelling the rapid increase in property developments. The enterprise zones, which delivered millions of square feet of unwanted office space, receive only a cursory discussion.

As a former adviser to Norman Lamont, the UK chancellor, it is perhaps unsurprising that Ross Goobey makes light work of the Treasury's forecasting and policy mistakes. But if the government's economic mismanagement had not been so pronounced, many of the developers he describes would have ridden through the downturn.

While Ross Goobey is right to focus on the poor judgment of the current crop of developers, he may place too much emphasis on the ability to learn from mistakes: plenty of the fallen heroes of the 1980s lived through the crash of the 1970s.

But he is doubtless correct when he says that similar errors will be made again. The shortcomings of policy makers, bankers and developers will probably see to that.

Vanessa Houlder

## "Doing Business in India"

For a complimentary copy of the *Masons/Trade Advisory Committee for South Asia Guide to Doing Business in India*, which contains details of recent changes in foreign investment regulations in India, please contact:

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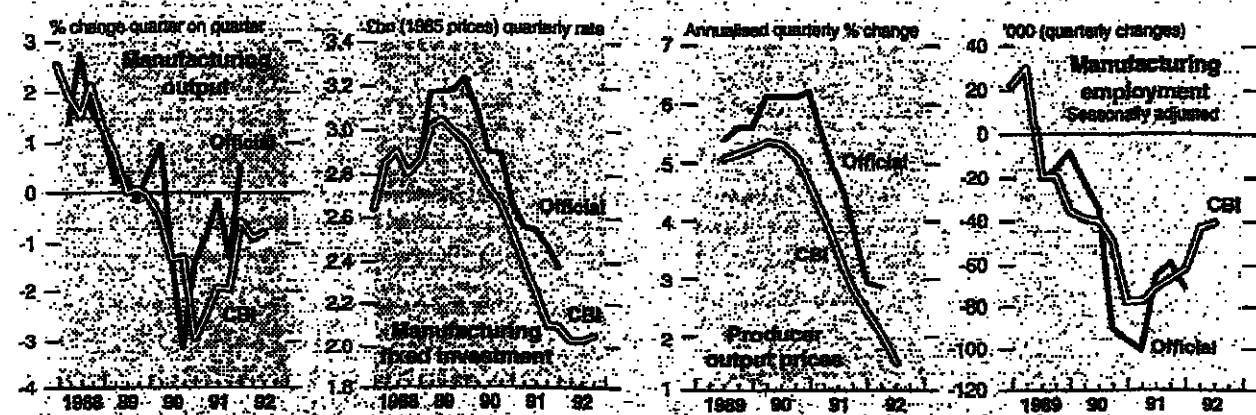


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## Trends: official and CBI



## ECONOMIC VIEWPOINT

# Recession, but not all doom and gloom

By Samuel Brittan

On present evidence, the third quarter of 1992 will be the ninth one of falling production since output reached its peak in the second quarter of 1990. This makes it the longest – but not so far the deepest – recession since the second world war.

There are no up-to-date estimates for the most comprehensive measure, GDP. In its absence there is more than one way of making the comparison with last time round. The simplest is to update the official index of manufacturing production by the survey-based CBI estimate. This suggests a drop of 10 per cent between the 1990 high point and the third quarter of 1992. For comparison it fell by 17½ per cent between the 1979 peak and the 1981 low point.

Contrary to popular belief, construction output has not been more severely hit than last time. The difference is that, at the corresponding stage of the last recession, it was poised for recovery, while today it is bathed in gloom.

There is still no hard evidence that the recession has touched bottom – only that activity is weakening at a slower rate. The least bad indicator of final demand is probably retail sales, where volume in the second quarter was slightly up on a year before. Motor trade sales volumes are still well down on a year ago. Investment intentions reported to the CBI are also well down.

Where the present and previous recessions clearly differ is that the present one has made much further inroads into inflation than that of the early 1980s. The July CBI survey shows unit cost increases were the lowest since the survey began in 1963. The CBI survey also finds that more firms have cut prices than increased them for the fifth quarter in a row.

No one is suggesting that stable prices are a guarantee of growth either in the short or the long term. But they provide a much better background for an enduring recovery when

that does come, and it will be folly to throw away the prospect in return for fool's gold.

In the words of CBI staff economist Mr Sudhir Junankar, writing in the previous month's CBI Economic Situation Report: "With productivity set to increase strongly, the competitive position of UK manufacturing is likely to improve significantly."

Even the CBI survey is not all gloom. A clear majority of firms expects to increase their expenditure on product and process innovation. A majority also expect to spend more on training and retraining – even more than did a year ago.

A great deal of evidence that the economy's supply-side potential did increase as a result of the competitive shake-up of the 1980s is given in the new summer Treasury bulletin. But because this was a quietly argued article, which stuck to the evidence and neither proclaimed a miracle nor prophesied doom, it did not gain the attention it deserved.

An optimistic long-term interpretation is also supported by a paper by Peter Spencer of Kleinwort Benson, who makes a good case that, in contrast to the last recession, "the surge in investment seen during the Lawson years has allowed manufacturers to cut costs without cutting capacity". My mere citation of this paper will enrage the doomsters, especially those working for rival firms.

The snag is that manufacturing and construction together account for only about 30 per cent of GDP. An illustration of the distance we have to go in eradicating inflationary psychology from the whole economy, and the difficulty of so doing, is the fact that only now is action being taken against

the 25-year commercial property leases which provide for upward-only rent reviews every five years.

The chief executive of Littlewoods, Sir Desmond Pither, has written to the UK's biggest retailers to suggest joint action against this inequitable practice, and a meeting will take place in the autumn to plan the campaign.

Do you think these belated efforts to stand up to this bullying manifestation of the inflationary mentality would survive if the government gave in to the siren voices demanding that it should throw in the towel – a better metaphor than abandoning the ERM

and slash interest rates or abandon all control over public spending, irrespective of what happens to sterling or prices? If it did this, all the

pain of the recession – as on so many previous occasions – would have been for nothing, and some future administration would have to start again from square one. The CBI has kept its nerve better than many Tory MPs and newspapers, confining its policy demands to some mildly useful palliatives, as well as reiterating some hardy annual grousers.

I see no evidence that the government is sacrificing the real economy on the altar of a literally zero rate of inflation. If you look, not at ministerial speeches, but at the public expenditure projections made available last week and reported in my column on July 27 ("Public Spending: A New Try"), you would see that medium-term spending plans now assume an average annual rate of increase of 2½ per cent on the GDP deflator – about the widest of available price indices. This is about the high-

est rate compatible with the Greenspan definition of stable prices – when inflation does not enter as a serious factor into business calculations.

If we are to get that low in an average year, prices overall may have to fall in an occasional recession year – and certainly in particular sectors – without a rush to the money printing press because of cries of "deflation". There is no genuine deflation while the UK national income in money terms is still rising by 4 to 5 per cent a year.

A look around the world should be sufficient to dispel the belief that the British recession is a peculiar, insular disease caught from membership of the ERM. The Japanese economy is this year teetering on the brink between zero growth and an output drop. But the Japanese authorities are not constrained by any international agreements in running their monetary policy. In the US, interest rates are the lowest for a generation, yet still the recovery is obstinately reluctant to take off.

If there is a distinction around the world between the more and the less recession-prone countries, it is not to do with exchange rate arrangements. It is rather the distinction between those – mostly the English-speaking countries plus Japan – that experienced a massive credit boom in the late 1980s and which are now suffering from a debt overhang, and those that did not. The distinction is visible even within the UK. The recession is at its worst in the south-east, where the credit boom went furthest and where the financial talking classes are to be found.

The gloomiest prognoses are to be found in this part of the country. When the green shoots of recovery are eventually seen, they are likely to come from areas well to the north and west of London, which should surely be welcome to those who have been lecturing us on regional imbalance for several decades.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Lloyd's too dependent on US business

From Mr David Neckar.

Sir, While insiders and outsiders wrangle at Lloyd's, the fundamental business problem of that market continues to be ignored.

It is the excessive dependence on American business which underlies so much of its present financial woes.

The deadly cocktail of capricious courts mixed with liability risks has produced such problems as asbestos, environmental pollution and now possibly smoking-related claims.

These are burning like an underground coal fire, destroying the foundations of the market.

Who is now prepared to join a market that contains such latent and unquantifiable hazards? And what is being stored up for the future in today's underwriting?

Lloyd's needs to cut off its current exposure to old American risks (possibly by leaving the American Trust Fund to "run off" its existing exposure) and to require all future policies to have an absolute aggregate limit and to be subject only to UK law and jurisdiction.

This might decimate Lloyd's income (not such a problem if its capacity is shrinking anyway) but it will surely increase its profits ten-fold to compensate.

David Neckar, *Bankers Cottage, Wildfield, Hertfordshire AL9 6EB*

## Intolerable burden on Blue Arrow judge

From Mr Edmund Lawson QC.

Sir, I write purely in a personal capacity.

That said, let me declare a possible interest: I acted as counsel to a corporate defendant in the Blue Arrow trial, my client being acquitted by direction of Mr Justice McKinnon and therefore not involved in the appeal which was finally resolved on Tuesday.

And, please, let me disclaim an interest: my first and only contact with Mr Justice McKinnon was in connection with that trial. It happens that I lack judicial ambition. Thus, in writing as I do, I have neither a personal nor a professional axe to grind.

The extent to which Mr Justice McKinnon is to be criticised in respect of aspects of the conduct of the trial is for others to assess.

However, it ought at least to be pointed out that throughout, he dealt courteously and promptly with every submission made; he had the courage and integrity to confess that, in respect of corporate defendants, his previous rejection of an application to direct acquittal was "wrong"; and ultimately he sought to reduce the jury's burden in a genuine, albeit – as the Court of Appeal indicated – erroneous but undoubtedly bona fide attempt to secure fairness.

Lord Lane, before his retirement, spoke of the "intolerable burden" on judges trying serious fraud cases. Those of us who sat through the Blue Arrow case witnessed a supremely honourable attempt to discharge that burden.

Edmund Lawson, *1 Paper Buildings, Temple, London EC4Y 7EX*

## Beyond the economic chill in Japan

From Mr Richard A J Maynard.

Sir, Please do not listen only to the gloomsters. Your analysis of the impact of Japan's latest rate cut ("Time runs out for the patience principle", July 27) paints a picture of a nation with nothing to look forward to but economic rigor mortis.

It is true that corporate profits, growth rates, capital expenditure, business confidence, consumer spending and the Tokyo stock market have all taken a buffeting.

But gloomsters overlook two factors: one economic, the other sociological. With a full-year net trade balance close to (or above) \$100bn, no government budget deficit, and gross national product on course for at least 2 per cent growth, Japan's economy is still more robust than any other among the G7 nations.

But perhaps more significant; whenever in the past the Japanese economy has been hit by what looked like a knockout blow, as it was by the quadrupling of oil prices in the 1970s, its response has always been a period of analytical reflection (known as "hansei") – followed by re-emergence as a more efficient and better-structured economy ready to enter another formidable growth phase. I'm going to watch it happen all over again.

Richard A J Maynard, *Managing Director, Capital Resources International (Europe), 17-18 Picton Place, London W1M 5DE*

## The case for independent input

From Mr J M F Padovan.

Sir, The topical subject of corporate governance and the desirability of involving non-executive or "independent" directors centres on the belief that this leads to better corporate decision-making. Independent directors are expected to be good at distinguishing the wood from the trees, and at ensuring that executives (normally with unquestioned technical competence) use to the full the experience and objectivity which non-executives can bring.

Why then, with near unanimity among both practi-

tioners and regulators on the desirability of the independent input, is its ignored as an aid to good decision-taking in some regulatory bodies themselves?

Take the Serious Fraud Office. Would it not be sensible to have a panel of senior professionals, businessmen and academics, who could be co-opted when decisions are to be taken on whether to prosecute, what charges to bring, how much "plea bargaining" to allow, what further resources to allocate to an investigation, and so on.

There is little confidence in the effectiveness and efficiency of recent City prosecutions: the success ratio has been low and judgment on which cases to press on with and which to abandon has looked unbalanced to say the least.

The SFO has achieved little in protecting the City's good name at a time when this has never been more important and when most would agree that in reality London is a "cleaner" place to do business than any comparable financial centre.

John Padovan, *Ebbgate House, 2 Swan Lane, London EC4R 3TS*

## Team briefing has become part of the workplace vocabulary

From Ms Yvonne Bennion.

Sir, Your report of the study, sponsored by the Department of Employment, on employee involvement ("Team briefing has little effect on commitment", July 27), is unjustifiably gloomy about team briefing.

Many employers would be pleased that the introduction of a simple monthly drill contributed to nearly 60 per cent of employees knowing more about their organisation.

Team briefing has become part of the accepted vocabulary of the workplace – a tribute to the many employers who know that ignorance is incompatible with effectiveness and profitability.

Yvonne Bennion, *campaign and development director, The Industrial Society, Robert Hyde House, 46 Bryanston Square, London W1E 7LN*

## Local customs

From Mr N F Parker.

Sir, With reference to your article "On Parade" (July 14) and at the risk of disagreeing with Mr Algosabli (Letters, July 16), I have been travelling with the UK and Saudi Arabia for many years, and I now know the customs/immigration system well enough to negotiate it within 30 minutes, without special treatment. Is this a marketable service?

N F Parker, *PO Box 3, Jeddah, Saudi Arabia*

## OBSERVER

## Prepared for the burst

"Keep taking the iodine tablets" is the Swiss government's advance prescription for potential victims of disasters at Switzerland's five nuclear power stations.

With a precautionary zeal befitting a country where all home-builders must provide fall-out shelters for every resident, the 1.5m citizens living within 20km of the plants are to be given rations of potassium iodide as a safeguard against any outburst of radioactivity.

The chemical's protective value against thyroid cancers was shown by tests after Chernobyl where, of 18m people treated with it, only three developed an over-functioning thyroid gland.

The distribution has been meticulously planned, with zones of differing urgency reflecting reflecting nearness to the plants. Since it is calculated that beyond 20km away there will be at least 12 hours to take protective action, supplies for residents at greater distances will be held in stores.

The cost is put at about £2m initially, plus annual charges – based on five years shelf-life for the tablets – of £200,000. And naturally, given Swiss logic, the bill will go largely to the potential disaster-causers, the power stations.

## Long term

Will he jump off the bench, or wait to be pushed? So goes the question being asked in lay quarters about the hapless Mr Justice McKinnon, criticised by the Court of Appeal for his role in the Blue Arrow fraud trial "disaster". But the query betrays total

misapprehension about how these things work.

After all, if judges resigned every time they were taken to task by their loftier brethren, the High Court bench would have more space than bottom. Implicit in an appeal system is the recognition that judges aren't infallible, and so can err without being incompetent, malevolent or out of their wits.

But it just happens that there are some judges who never get promoted to the Court of Appeal or the House of Lords, a reflection perhaps of their stature in the eyes of the Lord Chancellor.

So probably the worst prospect ahead of 597,580-year-old McKinnon is being out his working life – which as he's only 53, could last another 19 years – on High Court bench and crown court circuit.

## Moving mouths

Memo to ambitious public relations types: First, when you've no good news to push, lie low – the bearer of bad tidings is apt to get shot. Second, and more important, be sure to back a boss who is a winner.

Anyone doubting the wisdom of said advice need only look at a couple of developments yesterday.

James Poole, who has done well heeding up Barclays Bank's PR department, will soon be out of a job. He was close to chairman Sir John Quinlan, who retires at the end of a troublesome year for Barclays, and Poole's face doesn't suit the post-Quinlan planners. Instead of renewing his contract, Barclays is replacing him with a career banker.

Meanwhile 38-year-old Howell James, one of the few outsiders on the BBC's management board, is off to be the official mouthpiece of



"It's all about bums on seats"

his old mentor, Cable and Wireless chairman and former cabinet minister Lord Young. James, who made his PR mark during TV-am's turbulent launch, is hoping to work the same sort of magic on Young's private-sector image as he previously did on the public-sector equivalent.

It should be an easier task, always provided that Young doesn't lose his job. Even so, it's a strange move. Running the PR machine of a utility should be nowhere near as exciting as nursing the BBC's image in the run-up to the renewal of its charter. Could it be that Howell has decided C&W is a safer job?

## Career accident

No one should feel too sorry for BT chairman Iain Vallance if the questioning turns a bit rough at today's annual meeting. Fate has undeniably been kind to him. He is only 49 and if he plays his cards right, and is still running Britain's biggest company a decade from now, he should have collected a knighthood if not a peerage.

Things could have been

different. When Vallance joined the old Post Office it was as an assistant postal controller. By contrast, one of his keenest rivals, Bill Cockburn, had started on the telecom side and joined a good five years before Vallance.

Indeed, Cockburn, who is two months older than Vallance, was personal assistant to the PO chairman before Vallance held the job. Over the next few years they followed one another in similar financial jobs but some time during the 1970s Vallance moved ahead and after British Telecom split from the PO in 1981, he has never looked back.

By contrast Cockburn has only just been promoted chief executive's seat at the PO. Not only is he getting paid a quarter of what Vallance gets, but he is going to have to deal with an unknown new chairman besides undergoing a break-up orientated review of his organisation.

And they say the private sector is insecure.

## Sucker

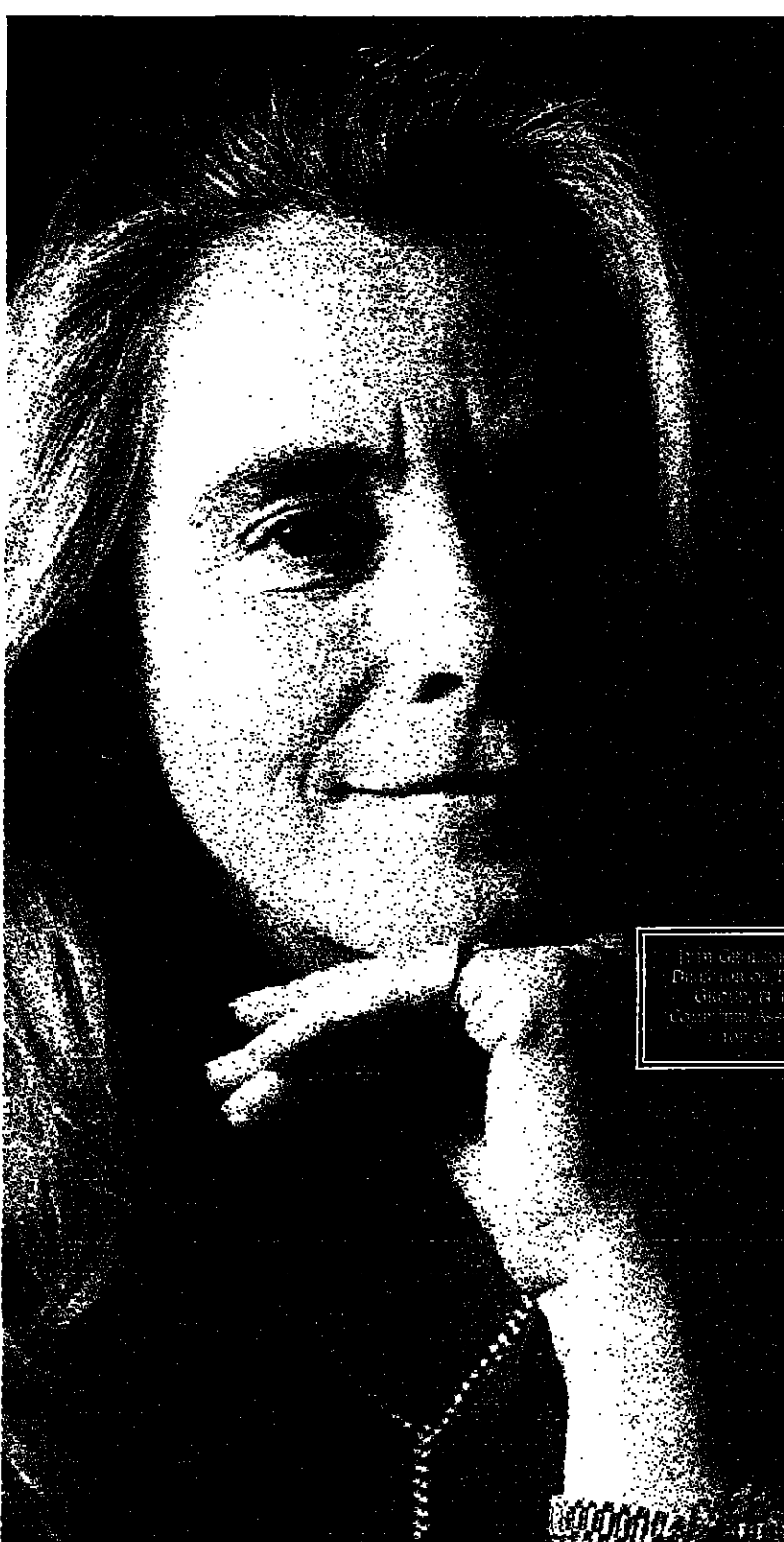
Ugh! – the indefatigable Hurd strikes again. Hardly had Britain's globe-trotting foreign secretary hit Kuala Lumpur after taking in a Philippines conference, than he bade the UK high commissioner there to organise a jungle walk.

Off trooped the party, Hurd doing a David Attenborough in the van, our man in Malaysia to the rear. The foreign secretary came back exuding enjoyment, and the high commissioner with a leech up his trousers.

## Chicken?

"The Dovecote", says the first of two signs on the gate of a Hampshire cottage. The one beneath reads: "No Hawkers"

# Software Director.



The Computing Group is a specialist computer services company that is part of the largest direct marketing organisation in the UK. It handles over 10% of the UK's direct mail business using its own specially developed software, including NAMES<sup>®</sup> and MailSort Express<sup>®</sup>.

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They use CA-TOP SECRET<sup>®</sup> security software from Computer Associates to control access to the vast amount of confidential client data passing through their hands; and CA-ASM<sup>®</sup> for disk management and maintenance.

"We might process 30 million names and addresses over one weekend, so reliability, efficiency and especially security are critical. That's what the CA products deliver."

The company's relationship with CA spans more than 10 years. "We started as a very small business," says Gehlken, "and have really seen the benefits of CA supporting us."

Both organisations have similar objectives in terms of future strategy and growth.

Gehlken explains: "We expect to progress into Europe and develop our relationship with CA there."

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## INTERNATIONAL COMPANIES AND FINANCE

## Japanese retailer to absorb affiliate

By Robert Thomson in Tokyo

DAIEI, the rapidly expanding Japanese retailer, will absorb a troubled property affiliate, Nippon Dream Kanko, which reported consolidated losses of ¥450m (\$3.52m) last year following the sharp fall in land prices.

Mr Isao Nakauchi, the Dai-ichi chairman famed for aggressive acquisitions, said his company would acquire Nippon Dream Kanko in a "spirit of equality" for a price expected to be set in October.

However, Dai-ichi's rapid expansion has come as retail demand and property prices have fallen. The takeover of Nippon Dream is a sign that Dai-ichi is under pressure.

Dai-ichi recently agreed to acquire 34 per cent of Recruit, the business information and property group, and has built holdings in several other Japanese retailers.

Over the past few months, Dai-ichi has shuffled shares around its affiliates to raise funds for the Recruit acquisition and reduce its own debt burden, but the complexity of the group structure has made unclear the true state of its financial position.

Nippon Dream, in which Dai-ichi now holds 28 per cent, runs pachinko parlours, the Japanese version of pinball, and other leisure operations, as well as owning a large tract of land in Osaka hit by falling property prices.

In the past, such land holdings were valuable as collateral, but Japanese banks have become wary of their exposure to the weakening property market.

## IBM confirms scheme to axe jobs

By Karen Zagor in New York

SHARES in International Business Machines firmed yesterday morning after the company admitted that at least 32,000 people would go in its job cutting plan this year, well above IBM's earlier estimates of 15,000 to 20,000.

Two thirds of the job losses would be in the US and the rest mainly in Europe.

Until the announcement on Tuesday, IBM had dismissed

speculation that the number of job cuts would range from 40,000 to 60,000. Analysts now expect between 35,000 to 40,000 people to accept IBM's voluntary severance package.

Although the additional job cuts will cost IBM an extra \$1.2bn, the news was well received on Wall Street where shares in IBM firmed 9% to \$84 yesterday morning.

IBM expects to take about \$1bn in charges in the second half of this year, with the big-

gest impact to its third-quarter results. Analysts have estimated that charges related to the additional job cuts will reduce IBM's second-half earnings by about \$1 a share.

IBM, which last year reported its first annual loss of \$2.8bn after charges on sales of \$94.5bn, said it would recoup these costs over the next 18 months through savings.

The company also indicated that changes were afoot at its personal computer division. In

response to reports that its PC business would be turned into a wholly-owned subsidiary, IBM said it had been working to sharpen the focus of its PC operations, "and you will continue to see us change".

IBM would not comment about specific changes, but it has been working towards increasing the autonomy and accountability of its business units since December when it announced a restructuring of its worldwide operations.

## LTV steel division remains in the red

By Martin Dickson in New York

LTV, the US steel group operating for five years under the protection of bankruptcy courts, has reported a sharp rise in second-quarter net income, thanks to a gain from the sale of a business. But its core steel operations remained mired in red ink.

LTV's income was \$138.6m, or 96 cents a share, compared with \$13.4m, or 5 cents, in the same period of last year. However, this was due to a \$150m net gain on the sale of its AM General vehicle manufacturing business; without this it would have lost \$11.4m. Sales totalled \$1.53bn, down from \$1.56bn.

The company said the results mainly reflected lower quarter-to-quarter steel selling prices and a decline in aerospace and defence operating income due to the AM sale, partly offset by higher miscellaneous division sales and a higher volume of steel shipments.

The steel division had an operating loss of \$28.4m, against \$23.4m in the same period of last year. Sales rose 7 per cent to \$947m and shipments were 8 per cent ahead at 1.88m tons.

The company said the loss was due to lower selling prices and higher employment costs, mainly from a new union contract.

The group's aerospace and defence business reported income of \$23.4m, down from \$37.4m, while energy products lost \$2.9m, up from \$2.5m.

For the six months LTV reported net income of \$95.3m, or 62 cents a share, against a net loss of \$32.9m, or 30 cents, while sales dipped from \$2.99bn to \$2.92bn.

## Eastman Kodak climbs in quarter

STRONG June sales were behind a small improvement in second-quarter profits at Eastman Kodak, the US photographic products group, agencies report from Rochester.

Net income was \$361m, or \$1.11 a share, against \$357m, or \$1.10, in the same period last year. This brought net income for the first half to \$606m, or \$1.56 a share, against \$583m, or \$1.65, a year earlier.

Fully diluted earnings per share were \$1.51 against \$1.44 for the half-year and \$1.06 against \$1.09 for the latest quarter. First-half sales totalled \$9.75bn against \$9.52bn last year with the second quarter generating \$5.27bn, compared with \$5.08bn.

Mr Kay Whitmore, chairman, said he was confident that sales and earnings would be higher for the full year.

## Dofasco losses grow to C\$73m

DOFASCO, Canada's biggest steelmaker, reduced operating losses in the second quarter, but after special restructuring charges it reported a final loss of C\$72.6m (US\$60.5m), or 82 cents a share, against a loss of C\$81.3m, or 47 cents, a year earlier, writes Robert Gibbens.

Sales were C\$549m against C\$557m. Before the special items totalling 81 cents a share after tax, the operating net loss equalled 11 cents a share against 31 cents.

The domestic market for flat rolled steel remains weak, Dofasco said, and imports are running at a high level.

The first-half loss was C\$96.9m, or C\$1.23 a share, including the special charges, against a loss of C\$26.8m, or 40 cents a share, a year earlier. Sales were little changed at C\$1bn.

## Xerox net income climbs to \$139m

By Martin Dickson

XEROX, the document processing group, yesterday reported a 10 per cent increase in second-quarter net income, helped by increasing shipments of new products and cost controls.

However, Mr Paul Allaire, chairman, noted that "the weak economic environment in Japan and some European countries affected our overall performance".

Xerox reported net income of \$139m, or \$1.23 a share, compared with \$126m, or \$1.11 a share, a year earlier. Revenues rose 2 per cent to \$4.5bn.

The document processing business saw a 9 per cent gain

in income, to \$133m, on operating revenues up 3 per cent to \$3.5bn. Excluding currency factors, revenues were up 4 per cent.

Mr Allaire said equipment sales were up 6 per cent in the quarter, driven by new products. Gross margins and expense ratios had improved.

The company's insurance and financial services operations earned \$49m, up from \$43m, with interest and headquarters expenses cutting the total to \$6m, up from \$4m.

For the six months Xerox reported net income of \$267m, or \$2.35 a share, against \$242m, or \$2.12 a share, on revenues which rose from \$8.7bn to \$8.8bn.

## US insurer rises in spite of catastrophe losses

By Nikki Tait in New York

USF&G, the large but troubled Baltimore-based insurer, yesterday managed a small \$6m profit after tax in the three months to end-June, compared with a \$56m loss in the same period a year earlier.

This followed an equally slender profit in the first quarter, and takes the insurer's net profits for the first half to \$10m, sharply improved on the \$11m loss seen a year ago. The second-quarter profit was scored after realised gains on investments of \$6m. Investment gains in the first half also totalled \$6m.

USF&G said net profits from its property-casualty business reached \$52m in the second quarter, against a loss of \$44m

a year earlier. This was attributed to improved loss experience and a better mix of business - following decisions to pull out of certain markets and states.

The result came despite larger-than-expected catastrophe losses, including the recent earthquakes and tornadoes in Kansas and Oklahoma. These have plagued the entire US property-casualty insurance sector.

USF&G's life insurance business made a small \$1m loss after tax in the quarter, compared with a profit of \$11m in 1991.

The company blamed the result on lower sales, related "to the depressed nature of the single premium deferred annuity market".

## Bethlehem Steel warning

By Martin Dickson

BETHLEHEM Steel, the second largest US steel manufacturer, yesterday reported increased second-quarter net losses and warned it expected to remain in the red in the third quarter.

The company reported net losses of \$64m, or 92 cents a share, compared with \$29m, or 46 cents a share, in the same period of last year, on net sales of \$1.06bn, down from \$1.1bn.

The results, which included a \$25m litigation contingency charge, were in line with a previous warning by the company.

Bethlehem said it expected a moderate improvement in steel demand for the balance of 1992. An expected improvement in the economy, higher levels of steel demand and remedies against unfair steel imports should provide opportunities for improved results later this year and in 1993, it added.

## Compaq to sell equity stake

By Martin Dickson

COMPAQ Computer, the US computer manufacturer in the throes of a strategy change, is selling its 20 per cent equity stake in Conner Peripherals back to Conner for some \$241m.

Compaq will book a pre-tax gain of about \$80m on the transaction and plans to use the proceeds to speed up its own share repurchase plan. Conner will retire the shares,

which will boost the group's earnings per share.

Compaq made a \$6m investment in Conner when the computer peripherals group was founded in 1986 and made an additional \$6m investment later that year. Conner will buy Compaq's 11.6m shares for \$20% each.

Mr Eckhard Pfeiffer, Compaq's chief executive, said he expected the company's strong strategic relationship with Conner to continue.

## Endesa ahead at Pta54bn

EMPRESA Nacional de Electricidad (Endesa), Spain's state-controlled electric utility, lifted net consolidated profit by 17 per cent to Pta53.5bn (\$668.5m) in the first six months of 1992 from Pta45.8bn in the same period the previous year, AP-DJ reports.

Earnings per share advanced to Pta205.74 from Pta176.1. Revenues for the period went ahead to Pta356.3bn,

against Pta341.8bn. The group's capital expenditures climbed 2.2 per cent to Pta32.49bn, against the first half of 1991, but financial investments fell 79 per cent to Pta12.08bn.

Endesa said financial investment was unusually high in the first half of 1991, when Endesa acquired an 85 per cent stake in the electricity producer Electra de Viesgo.

## NZ electricity group edges up

ELECTRICITY Corporation of New Zealand yesterday announced a rise in net profits to NZ\$407m (US\$222m) for the 12 months to March 31, up from NZ\$404m a year earlier, writes Terry Hall in Wellington.

However, it warned that profits would fall in the current year: a severe drought in the South Island is affecting hydroelectricity lake levels.

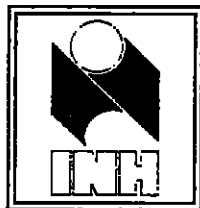
Mr Rod Deane, chief executive, said savings were anticipated this year, but these would be offset by interest and depreciation of NZ\$100m relating to its Clyde dam and Cook Strait cable projects.

Another uncertainty facing the group was that the government may sell its Transpower subsidiary. Further uncertainties related to pricing.

This announcement appears as a matter of record only.

June 1992

## INSTITUTO NACIONAL DE HIDROCARBUROS



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Floating rate notes due 2005

Notice is hereby given that the notes will bear interest at 10.84375% per annum from 30 July, 1992 to 30 October, 1992. Interest payable on 30 October, 1992 will amount to ECU138.56 per ECU1,000,000 note and ECU1,385.56 per ECU10,000,000 note and ECU12,771.18 per ECU100,000,000 note.

Agent: Morgan Guaranty Trust Company  
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T. C. Ziraat Bankasi  
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Notice is hereby given that the lowest rate for the period from 29th July, 1992 to 29th January, 1993 is 4.4%. The Floating Rate Note Interest Amount payable on 29th January, 1993 is U.S. \$149.17 per U.S. \$10,000. In accordance with clause 6(c) of the Terms and Conditions of the Notes, the Interest Rate applicable for those Noteholders who have elected to Redeem their Notes on 29th January, 1993 is 4.4% and the Floating Rate Note Interest Amount payable will be U.S. \$123.61 per U.S. \$10,000.

Agent: Morgan Guaranty Trust Company  
JPMorgan



The Kingdom of Belgium  
US\$400,000,000  
Floating rate notes due 1996

In accordance with the provisions of the notes, notice is hereby given that for the interest period from 30 July, 1992 to 29 January, 1993 the rate of interest on the notes will be 3.50% per annum. The interest payable on the relevant payment date, 29 January, 1993 will be US\$4,447.92 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company  
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## INTERNATIONAL COMPANIES AND FINANCE

## BAT Industries up 55% on reduced mortgage losses

By Andrew Bolger  
in London

REDUCED mortgage indemnity losses helped BAT Industries, the tobacco and financial services group, increase pre-tax profits by 55 per cent to \$545m (\$1.94bn) in the six months to June 30. Group revenue rose 5 per cent to \$9.42bn.

Eagle Star, the group's insurance subsidiary, which has been hit heavily by UK domestic mortgage losses, cut its first-half losses from \$175m to \$47m.

The improvement in Eagle Star's general business allowed

the group to use more advance corporation tax, cutting its tax rate from 57 per cent to 42 per cent.

Earnings per share more than doubled to 22.5p and the interim dividend was lifted by 9 per cent to 14.5p.

Sir Patrick Sheehy, chairman, said the dividend increase was in line with BAT's commitment to sustained dividend growth in excess of inflation, and was a rate he expected to be at least maintained.

The group said the 6 per cent increase in tobacco's trading profit to \$470m reflected good performance in most domestic

and export markets. Export volumes grew 20 per cent.

Trading profits from BAT's financial services businesses jumped to £252m from £133m. Farmers - the group's US arm - increased its contribution from £168m to £204m.

During the second quarter, BAT said Farmers had become the fourth largest property and casualty insurer in the US.

Sir Patrick said the sustained improvement in Eagle Star's underwriting performance was especially encouraging, and had been aided by fair but rigorous claims handling procedures.

Lex, Page 14

## Vaccine makers set up unit in Europe

By William Dawkins in Paris

PASTEUR Mérieux Serums et Vaccins, the world's biggest supplier of vaccines and the vaccine unit of Merck of the US, another leading producer, have agreed to set up a jointly owned European subsidiary.

This is the latest in a series of international alliances in the vaccines industry, as national companies join forces to pool technology to create multiple vaccines, capable of immunising against several diseases at once.

No single national group owns enough antigens - proteins which stimulate the production of antibodies - to make a good all-in-one inoculation.

The pair will concentrate on developing multiple vaccines for the European market, "to obtain, with a simplified vaccination timetable, better immune cover against a bigger number of illnesses," they said.

They have signed a letter of intent for an equally owned subsidiary to promote their vaccines and other human health products and seek other alliances across Europe.

If accepted by the European Commission's anti-trust authorities, the new company should be in place by the end of the year, said a joint statement.

Institut Mérieux, the vaccine group's parent, was one of the first in the current round of alliances, with its takeover three years ago of Connaught, the Canadian vaccine group, which turned it into the world's biggest supplier.

At the turn of this year, the French group's vaccine unit signed a letter of intent with Merck to co-operate on developing and marketing combined childhood vaccines in the US.

Institut Mérieux, majority owned by Rhône-Poulenc, the French state-owned chemicals group, is the world's leading human and animal biology group, while Merck is the leader in human and veterinary pharmaceuticals.

## Ford of Europe turns in \$24m profit

By Kevin Done in London,  
Motor Industry Correspondent

FORD of Europe achieved a net profit of \$24m in the second quarter of the year, compared with a loss of \$75m in the corresponding period a year ago.

The pace of the company's financial recovery in Europe remains slow, however, following a net profit of \$34m in the first quarter which compared with a loss of \$129m in the same period of 1991.

Ford said Jaguar, its troubled US luxury car subsidiary, suffered a loss of around \$70m in the second quarter, virtually unchanged from a

year ago. Jaguar made a loss of \$30m in the first quarter compared with a loss of \$130m in the same period a year ago.

Ford of Europe's automotive operations, including Jaguar, slumped to a net loss in the whole of last year of \$1.079bn from a net profit of \$1.45m in 1990 and a profit of \$1.19bn in 1989.

The company said that Ford of Britain - now excluding Jaguar, whose ownership was transferred last year to the US parent company - had achieved a small profit in the second quarter as in the first quarter, after running up record losses in the whole of last year.

Ford of Britain's financial performance improved thanks to higher production volumes, cost reductions and in particular lower marketing costs.

Ford said its marketing costs across Europe were virtually unchanged from a year ago, however.

Costs in the UK have been reduced "substantially" by a cut in sales to the daily rental fleets and and through reduced dealer stocks, but this has been offset by higher marketing expenditure in Germany, where competition is becoming more fierce as the market declines.

Ford has lost market share

in the west European car market this year largely through the weakness of its ageing Sierra large family car range.

It hopes to boost its fortunes early next year, however, with the launch of the new generation Sierra as well as a redesigned Escort/Orion later this year.

In 1993-94 it is planning to export two new product ranges from the US to Europe, the Probe sports coupé and the Explorer four-wheel-drive leisure utility vehicle, while sales are also due to start next year of another four-wheel-drive leisure utility vehicle to be produced for Ford in Spain by Nissan.

## Weak halfway results at Statoil

By Karen Fosell in Oslo

STATOIL, the Norwegian state oil company, yesterday revealed a drop in half-year net profit to Nkr1.7bn (\$281m) from Nkr2.4bn last year, and warned that for the year as a whole net profit will be below the Nkr4.95bn for 1991.

Lower oil prices, weaker refinery margins and "extremely" low prices for petrochemicals products contributed to the weaker six-month performance, Statoil said.

"We are clearly not satisfied with the result and are looking at measures to cut costs and reduce investments to adjust to a weaker market," said Mr

Morten Woldstad, a Statoil executive.

Group operating profit at the half-year fell to Nkr7.1bn from Nkr7.3bn last time as operating revenue advanced by Nkr2bn to Nkr4.0bn.

Second quarter net profit dipped by Nkr47m to Nkr61m while operating profit rose by Nkr500m to Nkr4.2bn. Operating revenue increased by Nkr2bn to Nkr4.0bn.

Statoil also complained that a higher 1992 tax burden was unlikely to be offset by high oil production and cost reductions.

For the individual business units, exploration and production saw half-year operating profit dip Nkr1bn to Nkr4.9bn

due to low oil prices.

The natural gas division's operating profit rose Nkr200m to Nkr2.1bn thanks to higher volumes of gas transported. Refining and marketing operating profit was slashed by Nkr279m to Nkr471m, hit by lower margins and weaker shipping operations in a depressed tanker market.

Petrochemicals and plastics, the group's worst performer, plunged to an operating loss of Nkr172m from a profit of Nkr100m last year due to a "deep" recession affecting the petrochemicals industry, Statoil said.

Statoil warned that results for refining and petrochemicals would be lower this year.

## Provision warning from Hafslund

By Karen Fosell

HAFLSLUND Nycomed, Norway's second biggest listed company, yesterday reported a 40 per cent increase in half-year pre-tax profit to Nkr757m (\$130m), but warned of a "relatively large" provision in the third quarter.

Mr Oyvind Broeyster, vice-president of finance, said the company had granted a Nkr100m mortgage loan in connection with the 1990 disposal of Hafslund Metall, acquired by the Ila Lilleby

group, a small domestic ferro silicon producer.

Hafslund also maintained a put option to transfer 33 per cent of the subsidiary's shares to Ila.

Mr Broeyster said there was little equity left in Ila Lilleby because of huge losses suffered in the past two years due to weak ferro silicon prices. The company might find it difficult to repay outstanding debt on the Hafslund loan and acquire the remaining shares of Hafslund Metall.

Negotiations are under way

with Den norske Bank and Fokus Bank, Ila's two main creditors, but a relatively large loan loss provision will most likely be made in the third quarter, Hafslund said.

Apart from this development, Hafslund said prospects for 1992 as a whole were favourable.

Group half-year operating profit rose by Nkr133m to Nkr642m as operating revenue increased 13 per cent to Nkr2.507bn, including royalties of Nkr289m.

## Dutch retailer in venture with Portuguese group

By Ronald van de Krol  
in Amsterdam

AHOLD, the Netherlands-based food retailer which is active mainly on the Dutch and US markets, is to enter southern Europe for the first time through a joint venture with the owners of Portugal's Pingo Doce chain of supermarkets.

The Dutch company will pay \$57.7bn (\$50m) for a 49 per cent stake in the joint venture, while Jeronimo Martins, the

stock exchange-listed Portuguese food producer and retailer which has owned the Pingo Doce chain since 1978, will own the remaining 51 per cent stake.

The two partners are to have equal voting rights in the new company, with key management decisions to be taken by unanimity.

Jerónimo Martins operates 40 Pingo Doce supermarkets across Portugal, generating annual sales of \$548bn.

## First half rise for Union Bank of Switzerland

By Ian Rodger  
in Zurich

UNION Bank of Switzerland said in a preliminary interim statement that business in the first half of 1992 developed positively both for the parent bank and the group, compared with the same period in 1991.

But the bank, Switzerland's largest, said business had slowed in recent months because of the slow economic recovery and the caution inves-

tors were showing in forex and securities markets.

Group cash flow was up and off balance sheet business made a much stronger contribution to income growth than interest related operations.

Total assets of the parent bank at the end of June stood at SF201.98bn (\$154.95bn) against SF199.67bn at the end of March. UBS said it would publish for the first time a full consolidated interim statement at the end of August.

**NAME CHANGE**

Notice to the Unitholders/Shareholders of the following undertakings for collective investment:

- Citicurrencies
- Citinvest
- Citiportfolios
- Citimarkets
- Citibond Sicav
- Euris Sicav
- SCI/Tech S.A.
- Equity Fund of Latin America
- Gestion Financiere International
- Luxembourg - GFI Luxembourg
- Super Asia Infrastructure Fund

By decision of the Extraordinary General Meeting of shareholders held on July 29, 1992 the depository bank has changed its name from Citicorp Investment Bank (Luxembourg) S.A. to CITIBANK (LUXEMBOURG) S.A.

The Depository Bank

**Name Change**

Notice is hereby given that with effect from July 29, 1992 Citicorp Investment Bank (Luxembourg) S.A. which was incorporated as a Bank in Luxembourg on February 2nd 1970, has changed its corporate name to Citibank (Luxembourg) S.A.

The change in corporate name does not entail any change in the corporate or capital structure of the Bank in Luxembourg.

All duties, responsibilities and operations previously undertaken under the former name of Citicorp Investment Bank (Luxembourg) S.A. are now carried out under the name of Citibank (Luxembourg) S.A.

The address for all communications is unchanged.

July 29, 1992

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**BANK OF CHINA**

U.S. Dollar Floating Rate Notes due July 1996

- WKN 478 543 -

In accordance with the Conditions of the Notes notice is hereby given that for the interest period July 24, 1992 to January 24, 1993 (183 days) the Notes will bear interest at the rate of 3.75% per annum. The coupon amount per U.S. \$10,000 Note will be U.S.\$192.71 and per U.S.\$100,000 Note U.S.\$1,927.06. The Interest Payment Date will be January 25, 1993.

In July 1992

Deutsche Bank Aktiengesellschaft

US \$100,000,000

**Credit du Nord**

Floating Rate Notes due 1997

For the period from July 30, 1992 to October 30, 1992 the Notes will carry an interest rate of 6% per annum with an interest amount of US \$34.17 per US \$10,000 Note.

The relevant interest payment date will be October 30, 1992.

Agent Bank: Banque Paribas Luxembourg Société Anonyme

Republic of Argentina

**Gas del Estado S.E.**

The Ministry of Economy and Public Works and Services

invites interested parties to participate in an

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Transportadora de Gas del Sur S.A.	70%
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Distribuidora de Gas Noroeste S.A.	90%
Distribuidora de Gas del Centro S.A.	90%
Distribuidora de Gas del Litoral S.A.	90%
Distribuidora de Gas Cuyana S.A.	60%
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For further information please contact the International Financial Advisers to Gas del Estado:

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July 1992

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Notice is hereby given that for the six months interest period from July 30, 1992 to January 29, 1993 the Debenture Notes will carry an interest rate of 3.875% per annum. The interest payable on the relevant interest payment date, January 29, 1993 against Coupon No. 15 will be U.S. \$196.88 and U.S. \$4,924.50 respectively for Debenture Notes in denominations of U.S. \$10,000 and U.S. \$250,000.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

July 30, 1992

**CHASE**



## INTERNATIONAL CAPITAL MARKETS

## Long bond surrenders earlier advances

By Karen Zagor in New York and Sara Webb in London

THE benchmark 30-year US government bond yesterday morning briefly hit a high for the year before giving up all of its gains in afternoon trading as profit-taking and an unimpressive five-year note auction took their toll on prices.

## GOVERNMENT BONDS

In late trading, the long bond eased to 106 1/2, yielding 7.435 per cent after soaring to 107 1/2 in morning trading on top of its one-point gain on Tuesday.

Movement was less dramatic at the short end of the yield curve, where the two-year note was quoted 1/2 higher to yield 4.25 per cent after adding about 1/4 at mid-day.

The long end of the yield curve led the market through most of the day, reflecting the long bond's renewed popularity with investors after several weeks of lagging shorter-dated maturities.

The morning excitement was generated by Tuesday's consumer confidence report, which fell to 61.0 in July from 72.6 the previous month. Although most analysts had expected a modest decline in the index, the larger-than-ex-

pected drop prompted renewed speculation that interest rates might fall even further.

However, a disappointing auction of \$10.5bn in five-year notes depressed prices. Although the average yield was in line with expectations at 5.56 per cent, there was some surprise that 45 per cent was allocated at the 5.57 per cent top rate.

Enthusiasm was dampened by forecasts of a drop in initial US jobless claims of about 11,000 for the week ended July 18.

The Federal Reserve refrained from operating in the open market. Fed Funds were quoted at 3 1/2 per cent in late trading.

THE Italian government bond futures contract tumbled late in the afternoon following news that Mr Vincenzo Scotti, the Italian foreign minister, had resigned.

The Italian bond market, which had witnessed a relatively quiet day until the resignation announcement, was likely to remain in a volatile state, dealers warned. The futures contract traded in a range of 92.60-92.85, but fell back to 92.15 on the news.

THE UK government bond market is continuing to focus on funding concerns as specu-

lation mounts over when the Bank of England will announce its next auction of stock.

Dealers believe the Bank will make an announcement by Friday week, targeting either the far end or the medium area of the gilt market.

The money supply figures released yesterday showed a significant pick-up in overseas buying of gilts in June, leading to speculation that the Bank could choose a 10-year auction stock as this maturity is more likely to appeal to foreign investors. Net sales to overseas investors jumped from £378m in May to £726m in June. Net sales to domestic investors fell from £2.7bn to £2.6bn.

The futures market ended little changed with the Life contract, which opened at 98.02, trading at 98.03 by late afternoon. In the cash market, long-dated gilt prices drifted lower with the 9 per cent gilt due 2008 falling from 100 1/2 to 100 1/8.

FRENCH government bonds saw a sharp sell-off on fears about the referendum on the Maastricht treaty. Most of the losses were recouped by late afternoon, and the Matif futures contract ended at 105.48 after opening at 105.40. The futures contract had fallen as low as 105.13, but dealers described the sell-off as rather exaggerated.

## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week Ago	Month Ago
AUSTRALIA	10.000	10/02	111.1668	+1.289	8.35	8.70	8.80
BELGIUM	9.000	06/01	100.1500	-0.050	8.97	8.98	8.98
CANADA	8.500	04/02	107.2300	+0.200	7.44	7.76	8.16
DENMARK	9.000	11/00	97.7000	-0.300	8.39	8.27	8.06
FRANCE	8.000	03/97	96.5655	-0.018	8.42	8.38	8.97
GERMANY	8.500	11/02	96.2500	+0.110	8.04	8.01	8.76
ITALY	8.000	01/02	95.4250	+0.045	8.07	8.10	8.04
JAPAN	12.000	05/02	92.1700	-0.075	13.91	13.90	13.16
NETHERLANDS	4.800	06/98	98.1778	+0.268	4.96	5.17	5.50
SPAIN	8.250	02/02	98.1300	+0.070	8.37	8.39	8.30
UK GILTS	10.000	11/90	102.00	-0.032	9.41	9.31	9.28
US TREASURY	7.500	05/02	106.10	-0.022	8.64	8.66	7.11
US TREASURY	8.000	11/21	107.10	+0.122	7.39	7.86	7.77
ECU (French Govt)	8.500	02/02	94.1500	-0.200	9.44	9.38	9.82

London closing "New York closing" Yield: Local market standard  
Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents)  
Prices: US, UK in 32nds, others in decimal Technical Data/ATLAS Price Source

GERMAN government bonds opened on a weak note and moved in a narrow range with the Life bond futures contract trading between 87.22 and 87.40. The cash market ended at 87.37, slightly up on Tuesday's close.

JAPANESE government bonds rallied early yesterday, but the gains were wiped out by profit-taking later on. This left the cash and futures markets slightly lower on the day. The market opened on a firm note, helped by the strength of

the US Treasury bond market overnight. The benchmark No 129 JGB opened with a yield of 4.57 per cent, moving to 4.855 per cent before closing in Tokyo at 4.905 per cent.

In the futures market, the September contract climbed from its opening of 105.15 to a high of 105.23, but later fell back to close at 105.06 on reasonably high volume.

Short-term interest rates continued to slip, with the rate on three-month certificates of deposit nudging down from 4.03 per cent to 4.00 per cent.

## Thai banks report large gains in earnings

By Victor Mallet in Bangkok

THAI banks, profiting from increased spreads between their cost of funds and returns on lending, have reported sharply higher earnings in the first half of 1992.

Net profits for Bangkok Bank, the country's largest, rose 45 per cent in the first six months to \$14.86bn (\$192m) from \$13.36bn in the same period last year.

Total income was \$137.53bn, against \$127.25bn while interest expenses fell to \$121.76bn from \$125.23bn, and operating expenses rose to \$18.47bn from \$18.76bn.

Earnings per share rose to \$1.86 from \$1.42. The biggest half-year increase so far was at Krung Thai Bank, whose net profits jumped 123 per cent to \$1.12bn from \$502m. Earnings per share rose to \$1.3 from \$0.52.

Thai Military Bank (TMB), the subject of a half-hearted boycott campaign following the killing of more than 50 pro-democracy demonstrators in May because it is one-third owned by the armed forces, reported a 60 per cent rise in net profits to \$175.7m from \$147.3m, with earnings per share up to \$122.78 from \$116.32.

TMB is expanding in the region and is planning to double its share capital to \$77m to support new ventures in China, Indochina, Burma and the US.

Siam Commercial Bank's net profits rose 64 per cent to \$1.17bn in the first half from \$1.17bn and earnings per share increased 36 per cent to \$150.5 against \$140.3.

Thai Farmers Bank, whose aggressive pursuit of market share has worried some investors, reported a rise in net profits of more than 50 per cent to \$12.39bn from \$11.57bn, while earnings per share rose 16 per cent to \$14.08 from \$13.47.

Bank of Ayudhya's net profit rose 48 per cent to \$1.16bn from \$1.07bn, with earnings per share up 11 per cent to \$12.91 from \$12.61.

## Italian bourse legislation may need revision

By Hagl Simonian in Milan

ITALY'S recently adopted stock exchange rules, might need revision, Mr Piero Barucci, the new treasury minister has suggested. The rules were brought into effect over the past 18 months to modernise equity trading.

The European Commission has been in contact with the Italian authorities following complaints from some member states that the Sini law, which obliges brokers trading certain types of securities to set up an office in Italy, conflicts with EC rules on free competition.

Mr Barucci admitted it might be necessary to modify "some points" of the legislation to bring it in line with EC practice or to change regulations in accordance with experience on the bourse since its introduction.

In a message to parliament, he indicated his preference for a simplification of the supervisory and fiscal structure covering equity trading where these were deemed to be prejudicial to the growth of a lively equity market.

Italy's stockbrokers are being squeezed by a drop in turnover and rising costs, and they have complained bitterly about aspects of the new legislation which they say have greatly increased the regulatory burden they have to meet.

The new clearing and guarantee body for share trading on Italy's expanding screen-based dealing system should start operations by the middle of next month.

The new organisation will act as a clearing house for the country's long-awaited government bond futures market.

Other categories of counterparties representing net losses were companies (36 per cent), non-dealer financial institutions (17 per cent), and US savings and loans institutions (6 per cent).

The report provided ammunition for the association's fight in the US against attempts to move over-the-counter swaps and options business on to regulated exchanges, and bolstered ISDA's argument against calls for greater regulatory control of over-the-counter derivatives business.

Some bank regulators have expressed concern that over-the-counter derivatives business is increasing the level of risk undertaken by banks.

ISDA pointed out that losses in the swaps market compare favourably to other types of credit losses.

CUMULATIVE losses in the swaps market total \$358m, or 0.115 per cent of the national principal amount of swaps outstanding, according to a survey released yesterday by the International Swap Dealers Association.

The survey was conducted among ISDA members, who account for about 70 per cent of the \$4,300bn swaps market. "More than 90 per cent of the swap transactions in the portfolios surveyed were with investment grade counterparties. This confirms the traditional high credit quality of swap counterparties," said Mr Akira Watanabe of Mitsubishi Bank, vice-chairman of the association.

UK local authorities were the source of almost 50 per cent of the \$358m of net losses.

## Arab Banking Corp rises 14%

By Mark Nicholson, Middle East Correspondent

ARAB Banking Corporation (ABC), the Bahrain-based bank, has announced a 14 per cent rise in pre-tax profits to \$65m for the first six months.

The group's assets rose 2.5 per cent to \$20.1bn, while deposits rose to \$18.9bn from \$16.2bn, with customer deposits rising 7.7 per cent to \$10.8bn as interbank deposits remained steady at \$8.3bn. Loans and advances rose 10 per cent to \$11.1m.

ABC last year turned in pre-tax profits of \$60m after reporting losses of \$47m the preceding year - due to the effects of the Gulf war.

Mr Abdullah Saudi, president and chief executive, said interest income rose to 64 per cent of earnings from 60 per cent.

## EIB launches DF1 500m FRN offering

By Tracy Corrigan

IN an otherwise quiet session in the Eurobond market, the European Investment Bank launched a DF1 500m offering of floating rate notes via Rabobank. Dealers said the issue was targeted at Italian investors, for whom EIB paper is

## INTERNATIONAL BONDS

tax-exempt. The notes pay 60 basis points less than the three-month Amsterdam interbank offered rate.

According to traders, there was little demand for the paper in the Netherlands, where floating-rate notes are not a favoured investment, as most institutional investors were keen to ensure fixed returns.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
YEN	500	(c)	100.31	2002	20/70	Rabobank Nederland
Mazda Motor Corp (Japan)	200m	(a)	100.15	1996	0.30bp	Daiwa Europe
Mazda Motor Corp (Japan)	100m	(b)	100.15	1996	0.20bp	Sanpaol Bank

Private placements: Convertible, 5 1/2% equity warrants, floating rate note, 10 1/2% coupon plus 3 month Yen Libor plus 0.275%. (c) Coupon plus 3 month Libor plus 0.275%. (d) Coupon plus 3 month Amsterdam interbank offered rate less 60bp. Call option after 5 years at par.

In the Euroyen sector, Mazda, the Japanese car company, launched two offerings totalling \$300m.

Elsewhere, Swiss Bank Corporation is to tender for up to \$150m of outstanding New Zealand Eurobonds. The 8 per cent bonds due 1997 were issued in April 1987 and are believed to be held largely by European retail investors. The price of the tender, which starts today and runs until Friday, will be

fixed initially at 48 basis points above the 6 1/2 per cent US Treasury due 1997, but may vary during the tender period. At current market levels, the indicated tender price is 107.10.

SBC has tendered for Commonwealth of Australia and Australian Wheat Board Eurobonds. An official said the bank would either hold the bonds on its own account, or sell them to investors.

Banque Paribas, France's fifth largest bank ranked by assets, has had its long-term debt rating lowered from AA to AA- by IBCA, the European credit rating agency. The agency cited Paribas's exposure to difficult markets, such as French real estate, predicting that "loan loss provisions are bound to remain high". However, the agency added that the bank should be able to keep up its revenue stream.

## MARKET STATISTICS

## FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on July 29

U.S. DOLLAR STRAIGHTS	Issued	Red Date	Offer	Chg	Yield
ABN 10/1/94	200	10/1/94	106 1/2	+1/8	8.10
ALBERTA PROV 4 3/8 98	400	10/1/98	106 1/2	+1/8	8.10
AUSTRIA 10/2/00	100	10/2/00	106 1/2	+1/8	8.10
BANK OF CANADA 5 3/8 96	100	10/2/96	106 1/2	+1/8	8.10
BELGIUM 5 3/8 98	100	10/2/98	106 1/2	+1/8	8.10
BKFC 3 3/4 97	100	10/2/97	106 1/2	+1/8	8.10
BKFC 5 3/8 98	100	10/2/98	106 1/2	+1/8	8.10
BKFC 5 3/8 99	100	10/2/99	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 98	100	10/2/98	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 99	100	10/2/99	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 00	100	10/2/00	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 01	100	10/2/01	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 02	100	10/2/02	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 03	100	10/2/03	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 04	100	10/2/04	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 05	100	10/2/05	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 06	100	10/2/06	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 07	100	10/2/07	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 08	100	10/2/08	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 09	100	10/2/09	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 10	100	10/2/10	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 11	100	10/2/11	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 12	100	10/2/12	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 13	100	10/2/13	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 14	100	10/2/14	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 15	100	10/2/15	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 16	100	10/2/16	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 17	100	10/2/17	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 18	100	10/2/18	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 19	100	10/2/19	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 20	100	10/2/20	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 21	100	10/2/21	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 22	100	10/2/22	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 23	100	10/2/23	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 24	100	10/2/24	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 25	100	10/2/25	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 26	100	10/2/26	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 27	100	10/2/27	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 28	100	10/2/28	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 29	100	10/2/29	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 30	100	10/2/30	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 31	100	10/2/31	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 32	100	10/2/32	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 33	100	10/2/33	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 34	100	10/2/34	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 35	100	10/2/35	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 36	100	10/2/36	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 37	100	10/2/37	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 38	100	10/2/38	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 39	100	10/2/39	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 40	100	10/2/40	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 41	100	10/2/41	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 42	100	10/2/42	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 43	100	10/2/43	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 44	100	10/2/44	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 45	100	10/2/45	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 46	100	10/2/46	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 47	100	10/2/47	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 48	100	10/2/48	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 49	100	10/2/49	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 50	100	10/2/50	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 51	100	10/2/51	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 52	100	10/2/52	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 53	100	10/2/53	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 54	100	10/2/54	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 55	100	10/2/55	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 56	100	10/2/56	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 57	100	10/2/57	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 58	100	10/2/58	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 59	100	10/2/59	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 60	100	10/2/60	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 61	100	10/2/61	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 62	100	10/2/62	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 63	100	10/2/63	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 64	100	10/2/64	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 65	100	10/2/65	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 66	100	10/2/66	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 67	100	10/2/67	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 68	100	10/2/68	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 69	100	10/2/69	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 70	100	10/2/70	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 71	100	10/2/71	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 72	100	10/2/72	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 73	100	10/2/73	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 74	100	10/2/74	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 75	100	10/2/75	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 76	100	10/2/76	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 77	100	10/2/77	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 78	100	10/2/78	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 79	100	10/2/79	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 80	100	10/2/80	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 81	100	10/2/81	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 82	100	10/2/82	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 83	100	10/2/83	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 84	100	10/2/84	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 85	100	10/2/85	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 86	100	10/2/86	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 87	100	10/2/87	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 88	100	10/2/88	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 89	100	10/2/89	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 90	100	10/2/90	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 91	100	10/2/91	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 92	100	10/2/92	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 93	100	10/2/93	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 94	100	10/2/94	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 95	100	10/2/95	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 96	100	10/2/96	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 97	100	10/2/97	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 98	100	10/2/98	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 99	100	10/2/99	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 00	100	10/2/00	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 01	100	10/2/01	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 02	100	10/2/02	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 03	100	10/2/03	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 04	100	10/2/04	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 05	100	10/2/05	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 06	100	10/2/06	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 07	100	10/2/07	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 08	100	10/2/08	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 09	100	10/2/09	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 10	100	10/2/10	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 11	100	10/2/11	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 12	100	10/2/12	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 13	100	10/2/13	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 14	100	10/2/14	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 15	100	10/2/15	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 16	100	10/2/16	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 17	100	10/2/17	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 18	100	10/2/18	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 19	100	10/2/19	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 20	100	10/2/20	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 21	100	10/2/21	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 22	100	10/2/22	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 23	100	10/2/23	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 24	100	10/2/24	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 25	100	10/2/25	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 26	100	10/2/26	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 27	100	10/2/27	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 28	100	10/2/28	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 29	100	10/2/29	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 30	100	10/2/30	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 31	100	10/2/31	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 32	100	10/2/32	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 33	100	10/2/33	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 34	100	10/2/34	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 35	100	10/2/35	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 36	100	10/2/36	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 37	100	10/2/37	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 38	100	10/2/38	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 39	100	10/2/39	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 40	100	10/2/40	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 41	100	10/2/41	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 42	100	10/2/42	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 43	100	10/2/43	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 44	100	10/2/44	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 45	100	10/2/45	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 46	100	10/2/46	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 47	100	10/2/47	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 48	100	10/2/48	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 49	100	10/2/49	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 50	100	10/2/50	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 51	100	10/2/51	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 52	100	10/2/52	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 53	100	10/2/53	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 54	100	10/2/54	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 55	100	10/2/55	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 56	100	10/2/56	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 57	100	10/2/57	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 58	100	10/2/58	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 59	100	10/2/59	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 60	100	10/2/60	106 1/2	+1/8	8.10
CANADIAN PACIFIC 5 3/8 61	100	10/2/61			



## COMPANY NEWS: UK

Acquisitions shift balance towards Continent and specialisation

## Expanded David S Smith declines to £15m

By Maggie Urry

DAVID S Smith, the UK's largest paper maker which has expanded its packaging interests, suffered a 36 per cent drop in pre-tax profits, from £28.8m to £15.4m, in the year to May 2.

However, the fall was only 5 per cent to £24.1m (£25.3m) before exceptional costs of £3.7m (£1.4m). These related mainly to redundancies and other reorganisation expenses related to rationalisation of a number of production facilities.

The figures were slightly better than the market had expected and the shares rose 4p to 264p.

The company acquired Kaysersberg Packaging of France on April 1. The total consideration for this and some other smaller acquisitions during the year totalled £177.3m. They contributed £17.5m to sales of £361.5m (£363.5m) and about £1.5m to operating profits of £22m (£31.3m).

Mr Peter Williams, who became chief executive in May 1991, said the acquisitions had shifted the balance of Smith's business to continental Europe and specialist packaging, rather than commodity product areas.

The acquisitions, financed

largely by a £50.7m rights issue at 295p in May last year and a £97.4m placing at 285p in January this year, greatly increased the company's size - thus reducing its dependence on the future of its Kemsley mill.

Kemsley, acquired in 1989, has absorbed considerable capital expenditure. It will not be fully on stream until autumn 1993. Kemsley was a "tremendous opportunity," Mr Williams said, but had been a drag on the company, costing about £8m at the operating level as well as requiring heavy spending.

Mr Williams said he was reasonably satisfied with the results, considering the difficult trading conditions. Prices for corrugated packaging had fallen and volumes were weak. He hoped there might be some recovery coming, partly because some competitors had announced capacity closures.

Capital expenditure during the year was £21.7m (£15m). But Mr Williams said the figure would probably more than double this year as spending on Kemsley peaked.

Shareholders' funds had risen from £118.2m to £204.2m, mainly because of the share issues, and net debt had increased from £25.5m to £46.1m.

Interest receivable of £2.1m



Peter Williams: capital expenditure would probably more than double this year

compared with £5m payable.

Earnings per share were 11.5p (23.3p) and the promise of a 6.75p final dividend made with the placing is being kept, to give an unchanged total of 9.5p.

## COMMENT

Under new management, Smith is continuing some of its past characteristics - rapid

expansion through acquisition and plenty of share issues. Fortunately the story the management has to tell has, if anything, improved. Hopes for Kemsley are high, especially as on current progress it should be ready to enjoy the economic upturn when it finally comes. Meanwhile, the Kaysersberg deal should provide a boost to profits and earnings this year,

although there will be an interest charge too. Profits should jump to £33m, giving a p/e of 13, and leap again the following year, with the multiple coming down to about 10. The company's amazingly loyal shareholders can now see their reward on the horizon, although even they may get a little restless when the price rises to the rights issue level.

## Jobs warning as Scholey retires from British Steel

By Andrew Baxter

SIR ROBERT Scholey brought down the curtain yesterday on his 47-year career in the steel industry with a warning that British Steel could reduce its costs further and would emerge from the recession "as sharp as a knife."

Speaking at his last annual meeting as chairman of the struggling UK steel maker, Sir Robert said: "We shall shrink not in terms of tonnage produced but in terms of labour costs. The days when steel could be seen as a large employer of people are over."

His statement coincided with the announcement that British Steel had signed a definitive agreement with Avesta which will lead to the merger of the Swedish stainless steel producer and virtually all British Steel's stainless operations.

Preliminary agreement on the deal, which creates a new force in the world stainless industry, was announced on June 29.

Yesterday, Sir Robert said such strategic alliances were necessary in Europe, "and most probably a requirement on a more global basis, and will, I believe, go a long way to resolving the current problems of the world steel industry."

His warning of further job cuts echoed the company's position when it announced - also on June 29 - its £55m pre-tax loss for 1991-92. The workforce was cut by 7,000 during the year to 44,800, and, with the closure of Ravenscraig in Scotland and concentration of hot rolled coil production in South Wales, is expected to dip below 42,000 by the end of the current financial year.

Sir Robert regretted that his last AGM came at a time when trading conditions were so difficult.

He will be replaced as chairman by Sir Alistair Frame. The outgoing chairman paid tribute to two British Steel directors who are also retiring, Mr Frank Fitzgerald and Sir Derek Birkin.

See People

## Non-core businesses behind 5% fall at Lloyds Abbey Life

By John Authers

LLOYDS ABBEY Life, the life assurance group, yesterday announced a 5 per cent fall in profits before tax, from £149.5m to £142m, in the first half of the year. Several group businesses were severely affected by the depressed housing market.

Earnings per share declined from 15.9p to 13.9p, and the interim dividend is maintained at 6.3p.

Sir Simon Hornby, chairman, pointed out that results were weakest in the non-insurance areas of the business, making an increase in the final dividend unlikely.

The share price fell, against the market trend, from 355p to 345p, after 340p.

Mr Alan Richards, analyst at James Capel, pointed to particularly disappointing results from the German subsidiary, where sales of £6.4m compared with £15m previously.

He was also disappointed by the results of Abbey Life, the direct sales force-led life company, where regular premium sales dropped 5 per cent, and single premiums rose by 9 per cent.

Lloyds Bowmaker, the finance company, saw pre-tax

profits decline to £4m (£15.6m) after increased bad debt charges of £55m (£46.3m). It was particularly affected by first and second mortgages.

Commission and fee income at the Black Horse Agencies chain of estate agents fell from £36.7m to £33m.

However, the core business of selling insurance products to Lloyds Bank customers maintained growth.

Black Horse Financial Services, which sells life and pension products, increased pre-tax profits to £51m (£38.7m) and Lloyds Bank Insurance Services, which sells general insurance, increased its contribution to £26m (£25.8m).

In March the group disposed of its Irish insurance subsidiary for its book value of £20.6m.

Sir Simon said yesterday: "Selling life assurance and general insurance products to customers of Lloyds Bank remains very much at the heart of our strategy and again we have achieved an increase in sales in both areas. The development of our bank related life business and that of Abbey Life, together with effective cost control in all of our businesses, are still our top priorities."

## Rodime halves loss to \$644,000

By Peter Pearce

RODIME, the one-time pioneer of 3 1/4-inch hard disk drives, more than halved its pre-tax losses from \$1.49m to \$644,000 (£337,000) in the six months to March 31 and announced that trading in its shares, suspended in August at 4p, would be resumed today.

Once a disk drive manufacturer which never achieved critical mass and was spread over three continents, the company has metamorphosed into an intellectual property company, deriving its revenues from the licensing of its patents. This stems from late 1990 when IBM paid Rodime an out-of-court settlement of about \$13m.

Mr Malcolm McIver, non-executive chairman, said that

Rodime's aim was to restore shareholder value. It had:

- to dispose of its assets successfully. It has still to receive \$4.4m, mainly from the sale of the factory in Boca Raton, Florida, from an expected \$16.9m;
- to achieve new licensing agreements. At 15, it has so far come to terms with less than half of all the companies which have infringed its patents;
- to renegotiate certain obligations of its subsidiaries which it had guaranteed;
- to maintain the support of its bankers. Rodime's total liabilities stood at \$30m at June 1992, against \$63m in October 1990.

Mr Peter Bailey, managing director and one of only five full-time employees, said that in the year to September 1991 revenues from patent licensing

totalled \$30m. He added that Rodime was perhaps a year away from the granting of patents for its digital servo, which could extend the life of the company in its current form beyond 2004, when the disk drive patents expire.

Mr Bailey said Rodime could also consult on other companies' intellectual property, or could buy technologies and their patents rights on a percentage or joint venture basis.

In May Rodime had net negative worth of \$27m (£15.2m at that time) and to qualify for the relisting, the company had to secure an unqualified opinion on the working capital adequacy review from Coopers & Lybrand, the auditor.

Operating profit was \$1.99m (loss \$373,000). Losses per share were 0.4 cents (1 cent).

## Internal inquiry at Richmond

By Peggy Hollinger

RICHMOND OIL & Gas, the natural resources company which finds itself at the centre of a Serious Fraud Office inquiry into irregular share dealings, has launched an internal investigation into the underwriting arrangements for its 1989 flotation.

Mr Terry Steele, a non-executive director appointed in January 1991, said that possible changes to the board had been discussed, but any decision would depend on the outcome of the internal inquiry.

He hoped to "hear some comment internally" on the company's own inquiry before the weekend. A full board meeting is scheduled for August 5.

Mr Steele said a statement would be made by Mr Robert

Fox, chairman, when the internal inquiry was completed.

An investigation by Price Waterhouse, reported in the Financial Times earlier this week, cited evidence for what appeared to be a circle of funds coming down to about 10. The accountancy firm suggested that the cash circle was used to give the impression that the sub-underwriting for Richmond's offer had been fully financed.

Mr David Wilkinson, then chairman and now joint managing director of Richmond, said before the article appeared that he had been unaware of any such circle.

Mr Steele said Richmond had contacted the SFO several weeks ago regarding its investigation, which was prompted by the Price Waterhouse report.

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## COMPANIES: UK &amp; INTERNATIONAL

## Link-up and deals to solve a pressing problem

Andrew Bolger looks at the latest moves at Verson which has seen its share price collapse to 4½p

**V**ERSON International Group, the loss-making Midlands-based machinery maker, has announced a large acquisition and disposal - both in the US - and the strengthening of its links with C Itoh, the Japanese trading house.

Mr Tim Kelleher, Verson's chairman and chief executive, said this complicated series of deals was aimed at significantly strengthening the finances of the group, which has seen its share price collapse from 47p since the outbreak of the Gulf war in August 1990.

The shares yesterday closed 1p lower at 4½p. Verson also reported a pre-tax loss of £12.3m for the year to January 31, compared with a deficit of £390,000 last time. Turnover rose from £82.6m to £90.1m.

Losses per share increased to 8.66p against 0.04p. It has passed its dividend, having paid a total of 1p last time.

The group has agreed to buy Niagara, a US manufacturer of metal-forming equipment, for \$23.5m (£12.1m), of which \$14m is payable in cash on completion.

Niagara, which employs more than 340 people in Buffalo, New York, last year incurred a pre-tax loss of \$1.3m on turnover of \$29.7m.

Verson is also selling Taylor-Winfield - an Ohio-based metal-working equipment manufacturer it bought in 1990 - back to its original vendors, Mr

John Anderson and some of his family, for \$7.8m.

Finally, the UK group is creating a joint venture with Enprotech, a wholly owned subsidiary of C Itoh, to distribute and sell spare parts for Verson and Niagara metal presses in North and Central America.

By changing an existing licence agreement with Enprotech, Verson will receive a further lump-sum royalty payment of \$7.5m.

In addition, Enprotech has been issued with a warrant to subscribe for up to 57.17m new shares in Verson at 10p each, which would represent 5 per cent of the UK group's current share capital.

Mr Kelleher, a Texan entrepreneur with an interest in West Midlands engineers, brought Verson to the market at the start of 1988.

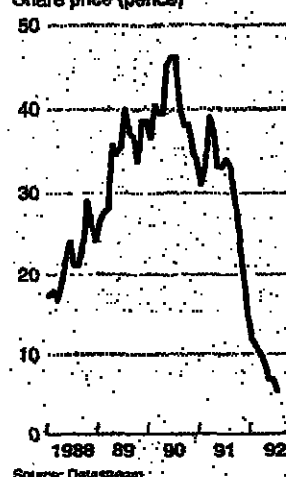
His strategy was to buy up depressed businesses, reorganise them into profitable units, and then use the group's international marketing arm to sell their products overseas.

The group enjoyed a number of years of uninterrupted growth in turnover, with increasing export sales. This came to an abrupt halt with the onset of the world recession, exacerbated by the Gulf crisis.

Mr Kelleher said: "For six months, there really was panic. Order intake just went off the cliff - even in China, one of our best markets, which is

## Verson International

Share price (pence)



Source: Datastream

normally insulated from everything.

Order intake dropped by 55 per cent after the Gulf crisis broke, with UK business being particularly affected. This led to significant under-use of UK manufacturing capacity. The group's operating losses of £3.64m last year were increased by interest charges of £4.6m and an exceptional £4m to cover write-offs, redundancies and restructuring costs.

Mr Kelleher said he had reduced internal costs by £8m since November 1990. This had included 450 redundancies in the UK, plant closures and increased use of sub-contractors.

In December, Verson



Tim Kelleher: bought up depressed businesses

announced it had agreed in principle to sell British Federal, one of its metal joining subsidiaries, to its management, backed by a venture fund. Mr Kelleher said the financial backers subsequently tried to negotiate a lower price, so discussions were terminated.

However, the UK group has agreed to sell back Taylor-Winfield to Mr Anderson and certain members of his family. Mr Kelleher said the hoped-for benefits of the acquisition had never been realised and Mr Anderson had expressed a strong desire to leave Verson and re-acquire the business.

But why is Verson making another big acquisition in the

US, given that it has had to unravel its last deal there so speedily? Mr Kelleher said Niagara is a very different company from Taylor-Winfield. "The family owners are elderly and will leave the business, so we can bring in our own management. The business is crying out for change and middle management wants to see it effected. It is also a business we know and understand completely."

There is also an important link between the acquisition of Niagara and the joint venture with Enprotech, which is a leading refurbisher of metal press equipment in North America. Spare parts supplied by the joint venture will be

made at Niagara's plant, which Mr Kelleher estimates is currently only utilising about 80 per cent of its capacity.

**A**fter these deals are completed Verson will still be geared at over 300 per cent. However, Mr Kelleher said he was confident he would continue to get full support from Lloyds Bank. On the basis of Niagara's asset base, Verson will also gain access to facilities from Marine Midland, the US subsidiary of the Hongkong and Shanghai Bank.

Mr Kelleher said all the reshaped group's businesses would be cash-generative, assuming that orders continued to improve. He was confident that as a result of these proposals, Verson would be better placed to exploit an upturn in its markets.

However, he acknowledges that, despite the strengthening of the balance sheet resulting from these deals, Verson's borrowing is still too high in relation to its banking facilities - particularly in view of the intermittent nature of cashflow from some of the group's big contracts.

The planned sale of surplus properties and changes in its US pensions operations should reduce the group's gearing and support its working capital requirements. But should the group's performance deviate materially from that anticipated, the board warns that it would be necessary to seek additional working capital.

## Offer for KIO's Spanish assets withdrawn

By David Owen in London and Peter Bruce in Madrid

A \$2.5bn offer for the Kuwait Investment Office (KIO) industrial and property assets in Spain has been withdrawn by Mr Javier de la Rosa, KIO's former Spanish partner, with both sides yesterday blaming each other for the collapse of the proposed deal.

Mr de la Rosa made his offer in a faxed letter to the Kuwaiti finance minister on July 15 and asked for an indication of interest within the following 10 days.

A spokesman for the Catalan financier said yesterday the offer had been withdrawn on Monday, 12 days after the fax had been sent.

Individuals close to the KIO last night confirmed that the offer had been received.

"A fax was received on July 15 containing a highly conditional offer from an unnamed group of Spanish companies and financial institutions to purchase Grupo Torras," they said. Grupo Torras is the KIO holding company in Spain. "This fax was received from Mr

Javier de la Rosa who identified himself as a minor investor in such a group.

"Due to the conditional nature of the contents of the fax and the need to finalise the offer, an adviser to the KIO contacted Mr de la Rosa requesting a confirmatory copy and discussed tentative arrangements for a meeting to be held earlier this week to clarify the seriousness of the offer. The confirmatory copy was not received and prior to any meetings a fax was received on July 27 from Mr de la Rosa withdrawing the offer."

Mr de la Rosa's spokesman said it had become clear during the 10-day period that the KIO was continuing negotiations started by Mr de la Rosa before leaving Grupo Torras in June, to sell off a large part of Erccros, the Torras chemicals business, to Freepart MacMahon of the US.

Thus the offer could not stand after the 10-day grace period set without the Erccros businesses, the KIO assets in Spain would have fundamentally altered, the spokesman said.

## Bridgestone tumbles 21.4% at midway

By Robert Thomson in Tokyo

**BRIDGESTONE**, Japan's leading tyre maker, blamed a 21.4 per cent fall in first-half pre-tax profits to ¥28.8bn (\$231.2m) on weak demand from the domestic car and construction industries.

Sales for the six months to the end of June fell 2 per cent to ¥342.9bn, while sales within Japan slipped 1 per cent to ¥252.3bn, with demand for passenger car tyres steady but that for trucks and buses declining.

The company is confident of an upturn in the Japanese economy in the second half, and sales for the year are

expected to be ¥740bn, up from ¥736.5bn, and pre-tax profits are forecast at ¥70bn, down 8.7 per cent.

Bridgestone said improvement in the fortunes of Firestone, the US tyre maker acquired four years ago, and an expected recovery in the international economy would lead to net consolidated profits of ¥25bn, compared with ¥7.4bn in 1991.

However, consolidated sales are forecast to rise only slightly to ¥1,770bn, from ¥1,763bn, and the improvement will come from the reconstruction of Firestone, which has been a considerable burden for the Japanese company.

## Phillips Petroleum to sell share in Japanese venture

By Gordon Cramb in Tokyo

**PHILLIPS** Petroleum of the US is to sell its half share in a plastics joint venture in Japan to Toray Industries, the fibres group which has been its local partner in the six-year-old operation.

The venture, Phillips Petroleum Toray, operates a 7,500-tonne-a-year plant making polyphenylene sulphide (PPS) resin, an engineering plastic used in the automotive and electronics industries.

No value was disclosed on the deal, but the unit has paid-in capital of ¥6bn (\$47m) and represents 30 per cent of Phillips' business in Japan, where it also has activities in liquefied natural gas, specialty

chemicals and other plastics.

Phillips said it was quitting the venture as part of a reorganisation initiated in the US this year. Included in the disposal is Phillips' Japanese operations in PPS compound, where the plastic is combined with fibre glass or other materials.

Toray said the move to full control was aimed at improving efficiency by integrating management amid what it described as excessive competition.

The two will retain marketing links which according to Toray would establish a global supply system for the plastic, and will continue their mutual supply arrangements and technology exchanges.

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## Indonesian cement group advances 49%

By William Keeling in Jakarta

**SEMENT** Gresik, one of Indonesia's largest cement producers, yesterday announced net profits of Rp40.8bn (\$20m) in the six months to June, up 49 per cent on a year earlier.

However, brokers warned of depressed earnings in the second half and estimated 1992 net profits at about Rp65bn.

The company, in which the government retains a majority stake, went public last year and is undertaking a Rp600bn expansion to lift capacity to 4.1m tonnes per annum by mid-1994 from 1.5m tonnes.

Sales for the six months to June fell 2.3 per cent to 668,483 tonnes while operating income fell 13 per cent and operating margins fell to 14 per cent from 17 per cent.

At the end of June, Gresik held Rp392bn on time deposit and interest income of Rp51bn for the half-year accounted for 82 per cent of taxable income. Brokers expected time deposits to fall to Rp80bn by year-end as payments for the expansion programme became due.

Gresik's share price yesterday was unchanged at Rp5,700, but brokers said it could suffer from the expected flotation next month of Semen Tonasa, a state-owned cement company with a capacity of 1.2m tonnes a year.

Plans to float Tonasa in 1990 were postponed after a fall in the Jakarta stock exchange.

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Term	Quota loans*		
	BBP	ATF	Amort
Over 1 up to 2	10 1/4	10 1/4	10 1/4
Over 2 up to 3	10 1/4	10 1/4	10
Over 3 up to 4	10 1/4	10	9 3/4
Over 4 up to 5	10	10	9 3/4
Over 5 up to 6	9 3/4	9 3/4	9 3/4
Over 6 up to 7	9 3/4	9 3/4	9 3/4
Over 7 up to 8	9 3/4	9 3/4	9 3/4
Over 8 up to 9	9 3/4	9 3/4	10
Over 9 up to 10	9 3/4	9 3/4	10
Over 10 up to 15	10	10 1/4	10 1/4
Over 15 up to 25	10 1/4	10 1/4	10
Over 25	10 1/4	10	9 3/4

\*Non-quota loans A are 1 per cent higher and non-quota loans B 2 per cent higher in each case than quota loans. (Equal treatment of principal, 1% repayment by half-yearly payments of interest only.)

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## COMPANY NEWS: UK

## Higher revenues boost margins at The Telegraph

By Maggie Urry

HIGHER REVENUES boosted operating margins at The Telegraph, the UK newspaper group, in which Mr Conrad Black's Hollinger Group has a 68 per cent stake, in the half-year to June 30.

That led to a 30 per cent increase in operating profits from £18.4m to £21.3m, and lifted pre-tax profits by 13 per cent to £21.6m.

The group was floated on the stock market early this month at a price of 325p, but the shares fell sharply when dealings began. Yesterday they rose 18½p to 322½p.

Mr Joe Cooke, managing director of The Telegraph, said that the low cost base meant a rise in revenues had an even greater effect on profits. Operating margins rose from 14.9 per cent to 17.8 per cent.

Sales rose 8.6 per cent to £119.5m, with revenue from circulation, including a cover price rise in February, and advertising contributing roughly equally to the gain. Mr Cooke said display advertising had been dull in March and April, but began to recover in May and was good in June.

The pre-tax result, which included first quarter profits of £9.5m (£7.5m), was struck after exceptional costs of £2.2m relating to the flotation (£1.5m) and net interest income of £700,000 (£94m).

The prospectus had warned that the second quarter would bear, for the first time, the £1m a quarter cost of moving to Canary Wharf in London's Docklands. It said interest income would be £600,000 lower in the quarter, and £1m lower in future quarters, because of the £20.2m purchase of a stake in Trinity International and the £13.4m cost of a special pre-flotation dividend.

Associate profits rose from £200,000 to £1.8m, largely reflecting the 15 per cent stake in John Fairfax, the Australian media group.

This is regarded as an associate, although The Telegraph does not have any contractual



Conrad Black, chairman: operating margins ahead

right to board representation.

The tax charge rose from 20.4 per cent to 31 per cent, as accumulated tax losses dating back to the mid-1980s had now been used up. As a result, earnings per share fell slightly to 11.1p (11.4p). The interim dividend is the promised 4.5p.

## ● COMMENT

The Telegraph's rather meagre statement yesterday shows it has not quite got the hang of being a public company yet, and the doubts about having a majority shareholder remain. That said, the company redeemed itself with slightly better than expected results. The jump in operating margins came as something of a surprise even though the prospectus published a month earlier hinted at the high operational gearing of the group. It is a reminder of the money that can be made in a relatively mature market when things start moving the right way. The February price increase has not hit copy sales, and arguably readers are getting a better product as new sections are introduced. Forecasts have gone up to £44m (£40.5m) or more and the prospective p/e of about 13.3 is now reasonable. The shares may find it difficult to rise above the 325p issue price for some time, though.

## Airtours may drop Euro Disney arrangement

By Michael Skapinker, Leisure Industries Correspondent

AIRTOURS, the UK's third largest holiday company, said it was reconsidering its status as a special operator to the Euro Disney theme park as sales to the resort had been disappointing.

The company said it was unlikely to remain a special operator when its contract comes up for renewal next year.

Euro Disney said it had eight special operators in the UK and most appeared happy with the arrangements. In some cases, operators had asked for additional Euro Disney capacity to meet demand.

Special operators have the right to book places at Euro Disney's own hotels and receive assistance with promotion and marketing.

Mr George Marshall, Airtours sales director, said it was difficult to say how well the rest of the company's high season programme was selling. "The situation is getting better. Prices are holding," he said. Airtours shares closed at 255p, up 22p on the day.

## Misys turns in strong recovery to £9.12m

By Peter Pearce

MISYS, the computer services group, reported a strong recovery in the year to May 31, with pre-tax profits rising 62 per cent from £5.63m to £9.12m.

The increase was mainly the result of reduced costs, improved margins and tight control of working capital, said Mr Kevin Lomax, chairman.

There was also an absence of exceptional charges - last time £1.05m was deducted from the pre-tax line for redundancies, full listing costs and losses on the sale of Modular Technology. Operating profits rose 28 per cent to £8.87m (£6.93m).

Turnover edged ahead to £88m (£87.5m), though the cost of sales declined by almost £1m to £38.6m. Overheads fell by £229,000 to £30.6m.

Mr Lomax said that the margins were better because the software content of the group's sales was increasing, and the hardware reducing. Software is priced on the size of applications, or the number of stations, giving it higher margins.

However, product sales were down by 7 per cent, though this was compensated for by the 18 per cent increase in service revenues, which now account for 39 per cent of total sales. In the year to May 1990 the figure was 25 per cent.

Mr Lomax said the demand for working capital was "modest", that the group carried very little stock and that debtor days were 36 - "good within the industry", he said.

The company has cash balances of almost £10m (£6.5m), after spending £3m on acquisition costs. Always known as an acquisitive company, Misys bought Insite, the provider of software for the hotel industry, and a maintenance company during the year.

At the end of the period, it bought the balances of Countrywide Holdings (UK) and Countrywide Management Group that it did not own - "a large in-fill acquisition",

said Mr Lomax, to boost Misys Financial Systems with insurance trading products.

Earnings per share rose to 17.8p (11.5p) per share and the final dividend is lifted 9 per cent to 3.83p to make 6.1p (5.67p) for the year.

The shares closed up 13p to 304p.

## ● COMMENT

Computer software companies fall into two camps. There are those, like Misys, which make products and then market them. They have the benefit of short order books. They were hit hard earlier in the recession and are now bouncing back. Then there are

the Hoskyns and Logicas of this world which make bespoke systems to order. Things aren't so pretty there. Misys also locked many of its customers into good service contracts in the good times; these are now helping it in the bad. That, and the financial services side contribute the bulk of profits, which makes the Countrywide purchases, with their recurring revenues, seem sound. Assuming, perhaps generously, pre-tax profits of £11m for the current year, earnings will be 25.2p per share giving a prospective multiple of 12.1, a marginal premium to the market average. A buy, but not without risk.

## Fairey to buy Infrared Eng

By Andrew Bolger

FAIREY GROUP, the diversified engineering company, has agreed to buy Essex-based Infrared Engineering and its marketing and technical support subsidiaries in Boston and Stuttgart in a deal worth £11.5m.

Infrared makes specialist gauges used to measure moisture, fat and protein for the food, paper and tobacco industries and the thickness of plastic films and coatings.

Fairey said Infrared had achieved compound annual sales growth of 12 per cent over the last five years, with 90 per cent of its turnover exported. In the year to March 31 underlying pre-tax profits were £1.4m on sales of £7.3m.

Fairey is paying £10.3m for Infrared by issuing 2.68m new shares to the six vendors who are currently directors.

The five executive directors remaining with Infrared after the acquisition will retain 827,676 Fairey shares.

The balance of the shares has been underwritten by Cazenove and will be placed with investment clients at 380p per share. Fairey's shares added 7p to 400p.

By separate contract, Fairey has agreed to buy from the Infrared directors' pension fund the freehold building for which Infrared operates for £1.2m cash.

Fairey expects to increase its dividend for the six months to June 30 by 10 per cent to 3.3p.

## Colorvision at £2.03m

COLORVISION, the consumer electronics retailer, reported profits before tax of £2.03m for the 18 months to March 31.

The outcome was struck after an exceptional charge of £605,000, needed after payments made to creditors, which had not been accounted for, came to light after the accounts were computerised last year.

The company reported profits of £2.21m pre-tax for the 12 months to September 30 1991.

Turnover was £88.5m. Like for like sales for the 12 months

ended March 31 rose by 17 per cent. The group has expanded the number of stores from 75 to 83.

Mr Neville Michaelson, chairman, said: "It is evident that the economy is still in recession but nonetheless we have continued to increase our share of the television video recorder, camcorder and satellite dish markets."

A recommended final dividend of 2.5p makes a total of 8.1p for the 18 month period. Earnings per share were 6.5p.

## Earnings per share up 127%

First half unaudited results to 30 June 1992

PRE-TAX PROFIT	£645m	+55%
EARNINGS PER SHARE	22.9p	+127%
DIVIDEND PER SHARE	14.6p	+9%*

\*restated on a pro forma basis

- Tobacco: record first half trading profit of £475 million.
- Group cigarette export volumes up 20 per cent.
- Financial services: trading profit from continuing operations increased to £252 million.
- Sharp reduction in Eagle Star's pre-tax loss and higher profits from Farmers, Allied Dunbar and Canada Trust.
- "The dividend increase is consistent with our commitment to sustained dividend growth significantly in excess of the rate of inflation and is a rate of increase that I expect to be at least maintained."

Sir Patrick Sheehy, Chairman



B.A.T INDUSTRIES

The full interim report is being posted to shareholders and copies are available from the Company Secretary, B.A.T Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0NL.

## Restructured FMT in the black on reduced sales

By Andrew Baxter

FMT, the Brighton-based producer of sophisticated machining centres, lightened the gloom hovering over the UK machine tool industry by announcing it had made a first-half profit and won £1.7m of orders in June.

Profit figures were not disclosed, but were struck on slightly lower turnover of £7.5m. The company has gone through a series of restructuring moves in the past year which have reduced employment from 450 to just over 200.

Mr Mike Bright, chairman, said he had "high hopes" that the company could remain in profit this year, even though

the effects of reduced order intake in the UK over the past months had not yet fed through to the results.

The recent batch of orders includes more than £1m to rebuild seven machine tools for two customers, Cummins Engine and Rockwell.

In addition, two new machining centres have been ordered by Croserol, the textile machinery manufacturers. Together with pallet stands, these are valued at more than £850,000 and will extend two machining cells already installed.

FMT, formerly called KTM, was acquired in 1988 by Mr Bright and five senior managers in a £10.6m buy-out from Vickers, the engineering group.

## NEWS DIGEST

## Hickson in £1m flooring disposal

HICKSON Flooring Distributors, a subsidiary of Hickson International, the chemicals group, has sold the Leeds branch of its floor coverings distribution business to Alvin Morris, a wholly-owned subsidiary of Mercado Holdings.

The consideration is expected to amount to £1.03m cash. An initial £900,000 has been paid.

The disposal continues Hickson's strategy of divesting its floor coverings division and concentrating on its core chemical businesses.

## Abaca shares suspended at 1½p

Dealings in shares of Abaca Group, the motor trader and property concern, were suspended at 1½p on the Unlisted Securities Market yesterday pending clarification of the group's financial position. Directors said that talks were progressing with the potential offeror mentioned in a previous announcement. It hoped to make a further announcement shortly.

## Fleming Emerging pays special 1.2p

Fleming Emerging Markets Investment Trust had a net asset value of 108.4p at June 30.

The trust, which invests mainly in countries in the World Bank's low and middle

## Sphere net asset value down to 19.4p

Sphere Investment Trust reported a net asset value, after deducting prior charges at par, of 19.4p per income share as at June 30.

The value compared with 29.3p 12 months earlier and 20.9p at the trust's December year-end.

Net asset value per zero dividend share was 71p, against 62.7p and 66.7p. Available revenue for the six months to end-June declined to £1.96m (£2.44m), equal to earnings of 1.61p (2.01p). As already announced, a second quarterly dividend of 0.75p makes 1.5p (1.875p) so far this year.

## Updown net assets show marginal fall

Halfway through its year, the net asset value at Updown Investment Company had declined to 491.45p, against 493.57p at the end of the previous first half.

Attributable profits in the six months to June 30 fell to £297,000 (£323,000) for earnings of 7.42p (8.07p) per share.



## COMMODITIES AND AGRICULTURE

## Kola nickel clean-up plans revived

By Kenneth Gooding,  
Mining Correspondent

A \$640M project to renovate one of the world's biggest polluters, the Pechengankel smelter on the Kola peninsula, which was abandoned in March because of Russia's financial problems, has been resurrected.

Outokumpu, the state-owned Finnish group that is acting as technical manager of the proposed project, has reinstated its tender - \$600m for smelter renovation and \$40m for infrastructure work - and set a new end-October deadline for acceptance.

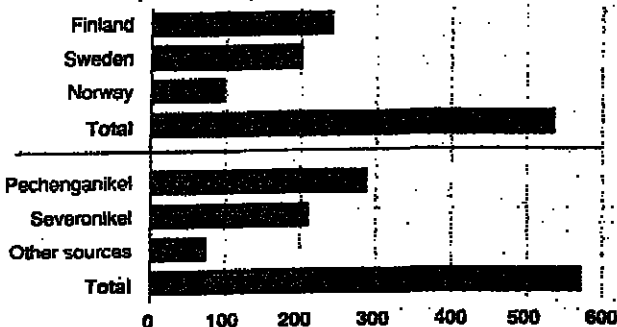
Pechengankel smelted about 284,000 tonnes of sulphur dioxide a year. Some of it falls on the nearby town of Nickel, near the Finnish border, but the prevailing winds take two-thirds of it across Finland and Norway where the acid rain caused has done severe damage to forests.

If the project goes ahead, it would cut sulphur dioxide emissions to only 15,000 tonnes and enable Russia to meet the undertaking first given by the government of the Soviet Union) to cut emissions from the Finnish border area by half.

Equally important, from Russia's point of view, the project would provide the Norilsk

## Sulphur dioxide emissions

'000 tonnes sulphur dioxide per annum



nickel group, one of the country's most reliable and successful exporters, with a new smelter. Western observers suggest that the present Pechengankel smelter, originally established in the 1930s and renovated in the 1990s, has only a few years of life left in it.

Pechengankel produces about 100,000 tonnes a year of nickel in matte (an intermediate material), which is sent to Monchegorsk for refining. At first the pollution abatement scheme was to have cost more than \$1bn, and included Monchegorsk but this proved to be economically impossible because of transport problems.

The Finnish and Norwegian governments have promised environmental grants of up to

\$100m towards the project and they, together with Sweden, have said they would provide loans for the rest of the required investment. If Russia remains short of foreign currency, Outokumpu would be willing to take up to \$100m of metal a year and would help repay the banks.

The Norilsk group, which owns the Pechengankel smelter and is the world's biggest nickel producer, is still hoping to win exemption from the Russian government for most of its foreign earnings to be handed over and converted into roubles.

Outokumpu let its tender lapse in March but has now reinstated it following a recent

decree by Mr Boris Yeltsin, Russia's president, which also set an October target for agreement on the Pechengankel project.

The Russian government has set up a special finance group to meet Nordic government representatives to thrash out financial details. The Nordic working group includes representatives from the export guarantee institutions of Finland, Norway and Sweden and the Nordic Investment Bank. Export credit would be tied to deliveries from each country.

If the project goes ahead, Finland will provide about half the equipment including about 20 per cent from Outokumpu alone (a flash smelter based on Outokumpu technology and a sulphuric acid plant), 25 per cent from Norway (Elkem is responsible for the slag cleaning plant), and 10 per cent from Sweden.

Outokumpu says that, if its tender is accepted by October, final agreement should be reached in mid-1993. There is a very tight three-year construction schedule. When the scheme was first mooted the new smelter was to have started up in 1995.

Outokumpu has spent between \$3m and \$5m so far on the project but if negotiations finally collapse the Finnish government will repay half the cost.

## Lords urge more cuts in EC fishing fleets

By Richard Mooney

THE PHASING out of industrial fishing within the European Community and further reductions in community fleets are among the proposals in a critical House of Lords report, published yesterday, on the EC's common fisheries policy.

The Lords inquiry was prompted by the mid-term review of the CFP being undertaken by the European Commission with a view to drawing up proposals for reforms for the consideration of the council of ministers later this year.

While criticising the policy's failure to ensure that fish stocks are sufficient to support the fishing industry, the House of Lords Select Committee on the European Communities concludes that the community fleet is still too large and should be reduced further by decommissioning.

Structural funds should be made available to coastal communities to help provide training and alternative employment for those who lose their jobs as a result of fleet reductions, it says. To ensure value for money for taxpayers' expenditure on decommissioning grants the report suggests that a tendering system could be employed.

The committee's concern about industrial fishing (catching non-human consumption species for animal feed production) is based on the threat it poses of undermining the food chain for larger fish and the unacceptably high by-catch of human consumption species.

This type of fishing should be phased out in EC waters over the next ten years, the report says.

The Lords committee also deplored the large-scale culling of unwanted species from human consumption catches. This practice, which wastes huge quantities of fish, should be banned, the report says, with the fish that otherwise would have been discarded being used for industrial purposes.

Whatever reforms are agreed by the EC fisheries ministers they should seek to simplify the present complex regulations, the committee argues, pointing out that the CFP can never work unless it is simple and enforceable.

It calls for harsher penalties for infringements, including revocation of licences. Review of the Common Fisheries Policy (HL Paper 9), HMSO, £38.

## Tea production falls 17% in first half

WORLD TEA output in the

first six months of 1992 fell by 17 per cent to 386m kg compared with 465.2m kg in the corresponding period last year, the United Planters' Association of Southern India said, reports Reuters from Coonoor.

The association said the fall in Sri Lanka was the greatest at 24.6m kg, followed by India, 23.4m kg, and Kenya, 12.5m kg. Malawi, Zimbabwe, Mauritius and Uganda reported marginal crop reductions.

But Bangladesh and Tanzania reported output gains of 500,000 kg and 300,000 kg respectively.

Sri Lanka's output fell to 68.6m kg in the first six months of 1992 from 103.1m in the same period of 1991. Kenya harvested 91.2m kg, compared with 103.7m kg.

The association said India's tea production was down to 174m kg in the January to June period from 197.4m a year earlier.

The bulk of the Indian crop fall, up to 17.5m kg, was in the southern region, which had suffered a drought. First half production in the southern region June was 76.3m kg against 93.5m in the previous year.

## European aluminium hit by weak dollar

By Kenneth Gooding

EUROPEAN ALUMINIUM smelters are suffering severely from changing exchange rate patterns, particularly a weakening US dollar, because the metal is internationally priced in dollars, says the Anthony Bird consultancy group in its latest review.

It suggests that Spain is worst off, with primary aluminium production costs now at 80 cents a lb compared with Venezuela, the lowest-cost country, at 42 cents.

Germany, 67 cents, Norway and the UK, 63 cents each, also have production costs well above present market prices, says Bird. Only France, where Pechiney's new Dunkirk smelter using nuclear electricity recently came into production, is reasonably well-placed

with costs of 52 cents. This places France ahead of the US, 56 cents, and even Brazil, 55 cents, Canada, 43 cents, and Australia, 45 cents, are the other low-cost producers.

Bird suggests that aluminium demand, after going into reverse this year, will surge ahead by 6.5 per cent in 1993 before settling at a 3 to 4 per cent annual growth until 1995.

There will be no recovery in aluminium prices this year and only a slow improvement in 1993, it adds. But in the medium term prices must improve because they need to be about 75 cents a lb to justify new smelters being built.

"Aluminium Analysts," quarterly, 1995 a year from Bird Associates, 193, Richmond Road, Kingston upon Thames, Surrey KT2 5DD, UK.

## Western World Supply-Demand Forecasts (thousand tonnes)

	1991	1992	1993	1994	1995
Production	14,184	14,488	14,310	15,295	15,995
Consumption	14,780	14,656	15,607	16,199	16,715
Ex-external					
net exports	806	758	534	395	243
Stock change	+850	+591	-764	-508	-516
Average price*	60	60.1	63.3	73.2	95.3

Source: Anthony Bird Associates, \*US cents a lb in constant July 1992 money.

## Malaysian palm oil sales

By Kieran Cooke in Kuala Lumpur

PAKISTAN AND Algeria are to buy \$150m worth of Malaysian palm oil under the Malaysian government's recently inaugurated long term export credit financing programme.

Mr Lim Keng Yaik, the Malaysian Primary Industries Minister, said contracts giving Pakistan a \$100m credit facility and Algeria one of \$50m would be signed early next month.

Malaysia's export credit financing programme for palm oil extends to a total of \$500m to six countries - China, India, Egypt, the Commonwealth of Independent States, Pakistan and Algeria.

Mr Lim said credits would be granted for up to two years as part of the government's strategy to secure big, long term palm oil contracts. "The contracts will ensure a ready market for the commodity in the years to come," he added.

## US butter under credit programme

By Nancy Dunne in Washington

THE US Department of Agriculture has announced its first sale of butter to Russia under its three-year credit guarantee programme.

The \$55.35m sale of government-owned salted butter covered 34,600 tonnes, costing \$1,567.50 a tonne, freight inclusive to Baltic Sea ports. Deliveries are scheduled for August through November.

Russia has opted for butter costing more than the unallocated portion of total \$300m made available for agricultural imports from the US earlier this month.

The sale comes at a time when reports about the flow of grain to Russia are confused. But it is believed that imports have been rising, partly as a result of peasants holding back supplies in the hope of an increase in prices.

On July 2, the USDA announced an acceleration in the Russian credit programme, making \$500m in guarantees - double what had been expected - immediately available.

The commodity breakdown for the allocation was as follows: \$36m for wheat; \$55m for feed grains; \$64m for protein meals; \$12.1m for tallow; \$8.3m for vegetable oil and \$41.6m unallocated.

On July 6, private exporters announced sales of 405,000 tonnes of maize and 115,000 tonnes of soyabean meal to Russia for delivery this year. On the following day came news of a 659,000 tonne wheat sale.

The \$300m allocation reflected the strong pressure on USDA to make credit available for sales of processed commodities and high value sales, like butter.

Earlier this month, the Department donated 4,000 tonnes of butter to Kazakhstan. It was sold to the private sector, with the proceeds to be targeted for the neediest in the republic.

The donation was made in co-operation with Mercy Corps International, which was to use local currency generated by the butter sale to distribute wheat flour previously donated by the US.

The Department also donated 100 tonnes of non-fat dry milk to the republic of Georgia, bringing to nearly \$200m the total value of humanitarian US food aid to the former republics.

Export credit guarantees worth \$55m were made available for commodity sales to the Ukraine on July 2.

## Mining as an environmental pariah

Matthew Kaminski on mounting pressure on the industry in the US

THE MINING industry is an environmental pariah that both industrialised and developing nations must strictly regulate.

This is the conclusion of a comprehensive study of the global environmental impact of mineral extraction. The report, Mining the Earth, is published by the Worldwatch Institute, a respected Washington think-tank.

The report describes a broad pattern of ecological damage. Each year, it says, miners strip 28bn tonnes of material, more than is removed by the planet's rivers, and generate 2.7bn tonnes of waste, much of it hazardous. Smelting pumps 6m tonnes of sulphur dioxide into the atmosphere, a major cause of acid rain.

"Few would dream that mines and smelters take up to a tenth of all the energy used each year or that the waste left by mining measures in billions of tons - dwarfing the world's total accumulation of more familiar kinds of waste, such as municipal garbage," says Mr John Young, the report's author.

Yet he notes that many countries promote virgin mining - which they see as key to

development - with hefty subsidies. In the US, for example, tax breaks provided the mining industry with a \$5bn subsidy during the 1980s.

The US mining industry dismisses the report's proposals to tighten environmental standards, tax mineral extraction to pay for waste clean-up and eliminate tax breaks. The American Mining Congress, the industry's main trade association, claims that US miners pioneered responsible practices - spending \$14bn over the past 20 years to help the environment - and religiously adhere to already tough government regulations.

"To say that the mining industry is 'ravaging' the earth is both a gross distortion of the truth and an insult to the dedicated work of miners everywhere who respect the land, its treasures and beauty," says Mr John Knebel, the AMC's president.

Even so, the lobby's bigger concern is a threatened congressional bill. The House of Representatives version, sponsored by Democrat Mr Nick Rahall, was the first hard rock mineral mining reform bill ever reported to the House floor from committee.

The bill aims to change completely a century-old system under which anyone can explore US federal lands and rights to plots for as little as \$3.50 an acre after discovery of a valuable mineral deposit.

One provision would impose a rental fee for using the land and set stricter regulations for repairing the area after mining is finished. The bill would also place an 8 per cent royalty on gold, silver, platinum and other hard-rock minerals extracted from federal lands. Environmentalists hope these standards will make mineral prices reflect the ecological costs of mining.

The industry pleads that current policy promotes new ventures on millions of acres of unexplored federal land. It warns that the fee and royalty provisions could dig deep into US mine profits and devastate communities, mostly in western states, that depend heavily on mining.

But supporters counter that the present policy is a throwback to the old west - the current law was passed in 1872 - when the government aggressively promoted settlement. Since minerals are no longer scarce (and the west is

settled), Mr Young says the administration has no excuse for ignoring the ecological hazards posed to US land by mining ventures.

However, the study finds that severe harm has been done to developing countries, which it says have been left ravaged and indebted by mining development strategies. Many Third World countries became highly dependent on mineral exports during the 1960s, but as prices fell in the past two decades the pressure on producers to repay development debts has become too great.

Zambia, which relies on copper for 86 per cent of its export revenue, is held up as an example. When copper prices slid in the early 1980s, the country's economy went into a tailspin: in 1989, the country's debt was 1.4 times its gross national product.

"The rich nations bear a special responsibility to help clean up the messes created to satisfy their needs, and to ensure that new damage is kept to a minimum," says Mr Young. "More attention - and funding - needs to be devoted to diversifying the economies of mineral producing nations."

## WORLD COMMODITIES PRICES

## MARKET REPORT

GOLD see-sawed in a volatile and extended fixing session, climbing to \$359 a troy ounce and then tumbling to fix at a 12-day low of \$356.20 in what appeared to be a move by US investment funds to extricate themselves from an overheated market. The price closed in London at \$356.85 an ounce, down \$1.60 on the day. Dealers said the recent strength of the gold market had been futures-driven on the back of US fund buying, with the spot price lagging and weighed down by producer sales. At the London Metal Exchange ALUMINIUM prices extended Tuesday's chart-inspired technical fall to

close at \$1,313.50 a tonne, down \$14 on the day. A rally in London's COCOA futures market ran out of steam, apparently without having attracted producer selling. The September price touched \$217 a tonne before slipping back to close at \$212 a tonne, up \$13 on the day. Dealers thought a sharp fall in SUGAR futures might have been sparked by talk of a sugar refinery enquiry from Cuba to Morocco which was interpreted by some as suggesting that sugar was beginning to emerge from the Latin American country. The fall gathered momentum with heavy stop-loss selling. Compiled from Reuters

## London Markets

SPOT MARKETS	
Cocoa oil (per barrel FOB)	+ 0.7
Dubai	\$18.40-45 -0.7
Brent Blend (Sep)	\$29.60-75 -0.7
Brent Blend (Oct)	\$29.60-75 -0.7
WTI (1st oil)	\$22.05-10
Oil products	
INVE prompt delivery (per tonne CIF)	+ 0.7
Premium Gasoline	\$225.225 +1
Gas Oil	\$165.17 -2.5
Heavy Fuel Oil	\$95.47
Naphtha	\$196.17 -0.5
Petroleum Argus Estimates	
Other	+ 0.7
Gold (per troy oz)	
Gold (per troy oz)	\$356.85 -1.60
Silver (per troy oz)	\$34.00 -1.0
Platinum (per troy oz)	\$322.5 -2.5
Palladium (per troy oz)	\$388.35 -0.90
Copper (US Producer)	
Lead (US Producer)	39.50 +0.6
Tin (Kuala Lumpur market)	17.05 +0.25
Tin (New York)	320.00 +5.5
Zinc (US Prime Western)	62.00
Cattle (live weight)	
Sheep (live weight)	4.46
Pigs (live weight)	53.910 -1.11
London daily sugar (new)	
London daily sugar (white)	\$275.00 -1.0
Tate and Lyle export price	\$252.5 -0.5
Barley (English seed)	
Maize (US No 2 yellow)	\$1.615 -1.5
Wheat (US Dark Northern)	Unq
Rubber (Sap)	50.50 -0.25
Rubber (Latex)	50.50 -0.25
Rubber (RSS No 1 July)	222.00
Cocoa oil (Philippines)	
Palm Oil (Malaysia)	\$270.00
Cocoa (Philippines)	\$335.00 -2.5
Soyabean (US)	\$13.00
Cotton "A" Index	64.250 -0.35
Wooltops (44 Super)	355.00

SUGAR - London FOX (\$ per tonne)	
Raw	Close Previous High/Low
Aug	245.00 255.00 245.00 255.00
Oct	210.00 220.00 210.00 220.00
Dec	195.00 205.00 195.00 205.00
Mar	204.00 214.00 204.00 214.00
May	204.00 214.00 204.00 214.00
White	
Aug	266.00 276.00 266.00 276.00
Oct	251.00 261.00 251.00 261.00
Dec	267.00 277.00 267.00 277.00
Mar	270.00 280.00 270.00 280.00
May	270.00 280.00 270.00 280.00
Aug	274.00 284.00 274.00 284.00
Turnover: Raw 222 (129) lots of 50 tonnes.	
White 1760 (482) Pairs: White (Ftr per tonne)	
Oct 1340-11 Dec 1327-30	
CRUDE OIL - IPE (\$/barrel)	
Close Previous High/Low	
Aug	20.68 20.72 20.72 20.57
Oct	20.58 20.65 20.65 20.42
Nov	20.51 20.57 20.57 20.45
Dec	20.40 20.46 20.46 20.35
Jan	20.26 20.31 20.31 20.20
Feb	20.15 20.21 20.21 20.14
Mar	19.85 19.91 19.91 19.86
Apr	19.50 19.56 19.56 19.45
Turnover: 15552 (16227)	
GAS OIL - IPE (\$/barrel)	
Close Previous High/Low	
Aug	188.00 188.75 188.75 187.15
Oct	190.00 190.25 190.25 189.00
Nov	194.75 195.00 195.00 194.25
Dec	195.00 195.25 195.25 194.75
Jan	194.50 194.75 194.75 194.00
Feb	190.25 190.50 190.50 189.75
Mar	185.25 185.50 185.50 184.75
Apr	183.00 183.25 183.25 182.50
Turnover: 12168 (11180) lots of 100 tonnes	
WHEAT - London FOX (\$/cwt)	
Close Previous High/Low	
Aug	108.00 108.00 108.00 108.00
Oct	108.00 108.00 108.00 108.00
Nov	112.00 112.00 112.00 112.00
Dec	118.00 118.00 118.00 118.00
Jan	122.00 122.00 122.00 122.00
Feb	122.00 122.00 122.00 122.00
Mar	122.00 122.00 122.00 122.00
Apr	122.00 122.00 122.00 122.00
May	122.00 122.00 122.00 122.00
Jun	122.00 122.00 122.00 122.00
Jul	122.00 122.00 122.00 122.00
Aug	122.00 122.00 122.00 122.00
Turnover: 139 (27)	
GRAINS - London FOX (\$/cwt)	
Close Previous High/Low	
Aug	112.00 112.00 112.00 112.00
Oct	112.00 112.00 112.00 112.00
Nov	112.00 112.00 112.00 112.00
Dec	112.00 112.00 112.00 112.00
Jan	112.00 112.00 112.00 112.00
Feb	112.00 112.00 112.00 112.00
Mar	112.00 112.00 112.00 112.00
Apr	112.00 112.00 112.00 112.00
May	112.00 112.00 112.00 112.00
Jun	112.00 112.00 112.00 112.00
Jul	112.00 112.00 112.00 112.00
Aug	112.00 112.00 112.00 112.00
Turnover: 104 (62), Barley: 48 (101)	
Turnover: 15 (15) lots of 2,500 kg	

COCOA - London FOX (\$/tonne)	
Close Previous High/Low	
Jul	600 600 600
Aug	612 612 612
Sep	612 612 612
Oct	612 612 612
Nov	612 612 612
Dec	612 612 612
Jan	612 612 612
Feb	612 61







## INVESTMENT TRUSTS - Contd. 1937

## INVESTMENT TRUSTS - Contd. 1997

هولاء امة السعد



**MINES - Cont.**[illegible]

Palma	22	—
Palma A	74	—

12	Aluminum Ind.	59	+1	187	29	7.82	1	55	Wheat
13	Aluminum	59	+31	187	29	7.82	1	55	Wheat
14	Aluminum	59	+31	187	29	7.82	1	55	Wheat
15	Aluminum	59	+31	187	29	7.82	1	55	Wheat
16	Aluminum	59	+31	187	29	7.82	1	55	Wheat
17	Aluminum	59	+31	187	29	7.82	1	55	Wheat
18	Aluminum	59	+31	187	29	7.82	1	55	Wheat
19	Aluminum	59	+31	187	29	7.82	1	55	Wheat
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22	Aluminum	59	+31	187	29	7.82	1	55	Wheat
23	Aluminum	59	+31	187	29	7.82	1	55	Wheat
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50	Aluminum	59	+31	187	29	7.82	1	55	Wheat
51	Aluminum	59	+31	187	29	7.82	1	55	Wheat
52	Aluminum	59	+31	187	29	7.82	1	55	Wheat
53	Aluminum	59	+31	187	29	7.82	1	55	Wheat
54	Aluminum	59	+31	187	29	7.82	1	55	Wheat
55	Aluminum	59	+31	187	29	7.82	1	55	Wheat
56	Aluminum	59	+31	187	29	7.82	1	55	Wheat
57	Aluminum	59	+31	187	29	7.82	1	55	Wheat

English \_\_\_\_\_  
 Bristol Water \_\_\_\_\_  
 Post Office \_\_\_\_\_

SOUTH AFRICANS									
	Notes	Price	% chg	High	Low	CapX	Yld%	P/E	
1 Anglo Am Ind		878 1/2	+	1145 1/2	791 1/2	655.1	10.1	8.7	
2 Anglo Am Corp		119 1/2	+	145 1/2	94 1/2	100.0	10.0	10.0	
3 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
4 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
5 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
6 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
7 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
8 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
9 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
10 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
11 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
12 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
13 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
14 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
15 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
16 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
17 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
18 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
19 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
20 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
21 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
22 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
23 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
24 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
25 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
26 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
27 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
28 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
29 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
30 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
31 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
32 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
33 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
34 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
35 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
36 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
37 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
38 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
39 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
40 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
41 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
42 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	
43 Anglo Am Corp		118 1/2	+	119 1/2	84 1/2	144.0	11.8	9.9	

Kings Planting MS. \_\_\_\_ T  
 Golden Hope MS. \_\_\_\_

Highlands MS	21	31	93	116																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
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Miles _____?	182		
Cash _____	467		+1

Free State Dev.	16	39	13	8.39	-
Harmony	216	+6	368	187	50.1
Joel (HJ)	38		70	30.7	-
Loraine	274		71	23	4.90
St Helena	263	+4	410	256	25.3
Unmel.	95	+3	183	90	26.6











**FT MANAGED FUNDS SERVICE**

*Handwritten signature*



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### MANAGED FUNDS NOTES

Prices are shown in dollars and cents. Indicators and those displayed in % show no profits result in U.S. dollars. Varies by % allow for all buying expenses. Prices of variable order insurance (bond) linked to capital gains tax on investment income. The insurance premium is based on the insurance plans. A single premium insurance is provided in Luxembourg as a UICTS (understanding for the Collective Investment in Luxembourg). The insurance premium is offered price includes all payment except agent's commission.

Previous year's price, 18-19-2000 group 10. Compared to 1999 before Jersey law 18-19-2000 it is only available to hold the bond. The bond shows annualized rates of 18-19-2000, no dividends.

(\*) Funds may still recognize. The regulatory authorities in these funds are Germany, Financial Services Commission, Luxembourg, Luxembourg, via the Ministry of Finance, Financial Supervision Commission, Jersey, Comptroller General of Luxembourg, Luxembourg, Luxembourg, Luxembourg, Luxembourg.



## FOREIGN EXCHANGES

## Fears of intervention remain

THE DOLLAR recovered ground against the D-Mark in European trading yesterday as fears of central bank intervention continued to keep the US currency off its lows, writes James Blitz.

On a quiet day of trading, with almost no corporate activity, the dollar rose a penny from its previous close to DM1.4940. Fears that the Federal Reserve might intervene in the market to keep the dollar from falling below DM1.45 continued to push the dollar higher. The currency was also boosted by rallies in the US bond and equity markets.

Rumours about US and German policy towards the dollar continued to affect the market. A suggestion circulated during the afternoon that Mr Hans Tietmeyer, the Bundesbank president, was planning a statement that Germany did not want to see the dollar lower. Although the statement never materialised, it did help the dollar break resistance at

DM1.4750. In New York the US unit eased back from the London close to end at DM1.4815. The dollar's rise against European currencies meant that the yen had a better day's trading against the D-Mark.

The Japanese currency had fallen back in recent days, following the Bank of Japan's decision to cut its discount rate by 1/2 percentage point. Dealers also said the market is starting to turn its attention to the possibility of BoJ intervention directly in D-Mark/yen trading, which could limit D-Mark strength in coming days.

The yen closed at ¥86.22 against the D-Mark, up from a previous ¥86.58. Against the dollar, the yen was softer at ¥127.50 previously, but in New York it firmed to ¥127.81.

Sterling finished slightly firmer against the D-Mark at DM2.8450, after a previous close of DM2.8430. However, the pound's divergence from the strongest currency in the

## FINANCIAL FUTURES AND OPTIONS

## LIVE LONG TERM FUTURES

Strike	Call	Put	Settlement
100	3.15	0.02	0.57
105	2.15	0.02	0.57
110	1.15	0.02	0.57
115	0.15	0.02	0.57
120	0.05	0.02	0.57
125	0.02	0.02	0.57
130	0.01	0.02	0.57
135	0.01	0.02	0.57
140	0.01	0.02	0.57
145	0.01	0.02	0.57
150	0.01	0.02	0.57
155	0.01	0.02	0.57
160	0.01	0.02	0.57
165	0.01	0.02	0.57
170	0.01	0.02	0.57
175	0.01	0.02	0.57
180	0.01	0.02	0.57
185	0.01	0.02	0.57
190	0.01	0.02	0.57
195	0.01	0.02	0.57
200	0.01	0.02	0.57
205	0.01	0.02	0.57
210	0.01	0.02	0.57
215	0.01	0.02	0.57
220	0.01	0.02	0.57
225	0.01	0.02	0.57
230	0.01	0.02	0.57
235	0.01	0.02	0.57
240	0.01	0.02	0.57
245	0.01	0.02	0.57
250	0.01	0.02	0.57
255	0.01	0.02	0.57
260	0.01	0.02	0.57
265	0.01	0.02	0.57
270	0.01	0.02	0.57
275	0.01	0.02	0.57
280	0.01	0.02	0.57
285	0.01	0.02	0.57
290	0.01	0.02	0.57
295	0.01	0.02	0.57
300	0.01	0.02	0.57
305	0.01	0.02	0.57
310	0.01	0.02	0.57
315	0.01	0.02	0.57
320	0.01	0.02	0.57
325	0.01	0.02	0.57
330	0.01	0.02	0.57
335	0.01	0.02	0.57
340	0.01	0.02	0.57
345	0.01	0.02	0.57
350	0.01	0.02	0.57
355	0.01	0.02	0.57
360	0.01	0.02	0.57
365	0.01	0.02	0.57
370	0.01	0.02	0.57
375	0.01	0.02	0.57
380	0.01	0.02	0.57
385	0.01	0.02	0.57
390	0.01	0.02	0.57
395	0.01	0.02	0.57
400	0.01	0.02	0.57
405	0.01	0.02	0.57
410	0.01	0.02	0.57
415	0.01	0.02	0.57
420	0.01	0.02	0.57
425	0.01	0.02	0.57
430	0.01	0.02	0.57
435	0.01	0.02	0.57
440	0.01	0.02	0.57
445	0.01	0.02	0.57
450	0.01	0.02	0.57
455	0.01	0.02	0.57
460	0.01	0.02	0.57
465	0.01	0.02	0.57
470	0.01	0.02	0.57
475	0.01	0.02	0.57
480	0.01	0.02	0.57
485	0.01	0.02	0.57
490	0.01	0.02	0.57
495	0.01	0.02	0.57
500	0.01	0.02	0.57
505	0.01	0.02	0.57
510	0.01	0.02	0.57
515	0.01	0.02	0.57
520	0.01	0.02	0.57
525	0.01	0.02	0.57
530	0.01	0.02	0.57
535	0.01	0.02	0.57
540	0.01	0.02	0.57
545	0.01	0.02	0.57
550	0.01	0.02	0.57
555	0.01	0.02	0.57
560	0.01	0.02	0.57
565	0.01	0.02	0.57
570	0.01	0.02	0.57
575	0.01	0.02	0.57
580	0.01	0.02	0.57
585	0.01	0.02	0.57
590	0.01	0.02	0.57
595	0.01	0.02	0.57
600	0.01	0.02	0.57
605	0.01	0.02	0.57
610	0.01	0.02	0.57
615	0.01	0.02	0.57
620	0.01	0.02	0.57
625	0.01	0.02	0.57
630	0.01	0.02	0.57
635	0.01	0.02	0.57
640	0.01	0.02	0.57
645	0.01	0.02	0.57
650	0.01	0.02	0.57
655	0.01	0.02	0.57
660	0.01	0.02	0.57
665	0.01	0.02	0.57
670	0.01	0.02	0.57
675	0.01	0.02	0.57
680	0.01	0.02	0.57
685	0.01	0.02	0.57
690	0.01	0.02	0.57
695	0.01	0.02	0.57
700	0.01	0.02	0.57
705	0.01	0.02	0.57
710	0.01	0.02	0.57
715	0.01	0.02	0.57
720	0.01	0.02	0.57
725	0.01	0.02	0.57
730	0.01	0.02	0.57
735	0.01	0.02	0.57
740	0.01	0.02	0.57
745	0.01	0.02	0.57
750	0.01	0.02	0.57
755	0.01	0.02	0.57
760	0.01	0.02	0.57
765	0.01	0.02	0.57
770	0.01	0.02	0.57
775	0.01	0.02	0.57
780	0.01	0.02	0.57
785	0.01	0.02	0.57
790	0.01	0.02	0.57
795	0.01	0.02	0.57
800	0.01	0.02	0.57
805	0.01	0.02	0.57
810	0.01	0.02	0.57
815	0.01	0.02	0.57
820	0.01	0.02	0.57
825	0.01	0.02	0.57
830	0.01	0.02	0.57
835	0.01	0.02	0.57
840	0.01	0.02	0.57
845	0.01	0.02	0.57
850	0.01	0.02	0.57
855	0.01	0.02	0.57
860	0.01	0.02	0.57
865	0.01	0.02	0.57
870	0.01	0.02	0.57
875	0.01	0.02	0.57
880	0.01	0.02	0.57
885	0.01	0.02	0.57
890	0.01	0.02	0.57
895	0.01	0.02	0.57
900	0.01	0.02	0.57
905	0.01	0.02	0.57
910	0.01	0.02	0.57
915	0.01	0.02	0.57
920	0.01	0.02	0.57
925	0.01	0.02	0.57
930	0.01	0.02	0.57
935	0.01	0.02	0.57
940	0.01	0.02	0.57
945	0.01	0.02	0.57
950	0.01	0.02	0.57
955	0.01	0.02	0.57
960	0.01	0.02	0.57
965	0.01	0.02	0.57
970	0.01	0.02	0.57
975	0.01	0.02	0.57
980	0.01	0.02	0.57
985	0.01	0.02	0.57
990	0.01	0.02	0.57
995	0.01	0.02	0.57
1000	0.01	0.02	0.57

## LIVE SHORT TERM FUTURES

LIFFE EUROMARK OPTIONS			
Options points of 100%			
Strike	Call	Put	Settlement
Price	Set	Dec	Set
8925	0.95	1.15	0
8950	0.68	0.98	0
8975	0.44	0.68	0.01
9000	0.21	0.46	0.03
9025	0.05	0.27	0.12
9050	0.02	0.13	0.34
9075	0.01	0.06	0.58
9100	0	0.04	0.82
Estimated volume total, Calls 1579 Puts			



## WORLD STOCK MARKETS

[illegible]

# CANADA

Sector		High Low Close Chng		Sales		High Low Close Chng		Sales		High Low Close Chng		Sales		High Low Close Chng			
TORONTO																	
4:00 pm prices July 25																	
Quotations in cents unless marked \$																	
107400 Alcan P	51 1/2	51 1/2	51 1/2	+	0	51200 Gons Sci	\$2 1/2	20 1/2	21 1/2	+	0	400 Laurent B	\$17	17	17	+	0
20300 Agnif P	15 1/4	15 1/4	15 1/4	+	0	51000 Goodsteel	\$10	110	110	+	0	3500 Levent B	\$5 1/2	5 1/2	5 1/2	+	0
10000 Alcan S	6 1/2	6 1/2	6 1/2	+	0	51000 Laker	\$10	110	110	+	0	30000 Lumsen Int	\$10	110	110	+	0
10000 Alcan S	6 1/2	6 1/2	6 1/2	+	0	51000 Laker	\$10	110	110	+	0	6100 Laurus	\$16 1/2	16 1/2	16 1/2	+	0
11200 Alcan S	13 1/4	13 1/4	13 1/4	+	0	40000 Duncanson	\$20	20	20	+	0	10000 Macdonald	\$5 1/2	5 1/2	5 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	7500 Darter	\$5 1/2	5 1/2	5 1/2	+	0	17000 Macdonald	\$5 1/2	5 1/2	5 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	25100 Magna Steel	\$3 1/2	29 1/2	29 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	14000 Maj U For	\$15 1/2	15 1/2	15 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	14000 Maj U For	\$15 1/2	15 1/2	15 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	21000 Marten	\$40	490	490	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	6200 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4	+	0	36100 Dossico	\$12 1/2	11 1/2	11 1/2	+	0	11000 MGS Res	\$14 1/2	14 1/2	14 1/2	+	0
11000 Alcan S	13 1/4	13 1/4	13 1/4														

NEW YORK												1992				
DOW JONES												1992				
	Jul	28	27	24	1992		Since completion		Jul	28	27	24	1992			
					HIGH	LOW	HIGH	LOW					HIGH	LOW		
Industrials	3379	19	3334	67	3282	3229.71	3413.21	3172.41	3413.21	41.22	AUSTRALIA	1611.3	1485	1498.3	1319.9	
					124.5	92.1	124.5	92.1	0.77/20					1364.50 (C25)	1545.30 (C4)	
Home Bonds	101.93	101.85	101.65	101.64	101.93	94.45	101.93	94.45	0.77/20					1460.30 (C2)		
Transp.	1309.97	1295.63	1276.83	1273.19	1295.63	1203.9	1295.63	1203.9	0.77/20					1460.30 (C25)	1545.30 (C4)	
					1457.64	1304.74	1457.64	1304.74	1.32					1460.30 (C25)	1545.30 (C4)	
					225.92	207.74	225.92	207.74	0.77/20					1460.30 (C25)	1545.30 (C4)	
					131.4	104.1	131.4	104.1	0.77/20					1460.30 (C25)	1545.30 (C4)	
Adj: Hqs 3399.72 (C345) Hqs Low 3345.15 (C27) 6.1																
STANDARD AND POOR'S																
Composite 1	422.23	417.52	411.54	411.50	422.23	394.50	422.23	394.50	4.40	FRANCE	492.7	465.0	468.3	446.7	435.40 (C24)	465.00 (C2)
					124.7	91.4	124.7	91.4	1.63/20					455.53 (C12)	727.47 (C27)	
Chemical	495.70	489.89	482.89	482.84	495.70	470.91	495.70	470.91	1.63	GERMANY	483.94	482.02	474.74	474.55	455.53 (C25)	465.00 (C2)
					145.16	104.1	145.16	104.1	1.32					455.53 (C25)	465.00 (C2)	
Financial	36.46	36.36	36.15	35.87	36.46	32.45	36.46	32.45	0.84	UNITED KINGDOM	1681.63	1597.00	1576.35	1574.82	1677.49 (C12)	1677.49 (C12)
					111.97	92.41	111.97	92.41	1.07/20					1677.49 (C12)	1677.49 (C12)	
NYSE Composite	231.95	229.94	226.50	226.48	231.95	217.92	231.95	217.92	4.46	ITALY	643.05	601.00	619.35	619.94	725.25 (C12)	638.27 (C27)
					125.7	91.4	125.7	91.4	1.63/20					725.25 (C12)	638.27 (C27)	
Amex Ind. Value	385.94	384.55	382.06	382.53	385.94	374.05	385.94	374.05	25.31	NETHERLANDS	1818.5	1801.1	1802.2	1807.2	2043.00 (C25)	1802.20 (C27)
					112.22	92.41	112.22	92.41	1.07/20					1802.20 (C27)	1802.20 (C27)	
NASDAQ Composite	577.49	571.63	564.73	564.61	577.49	564.92	577.49	564.92	54.37	HONG KONG	1638.15	1610.40	1610.40	1610.42	1811.57 (C25)	1811.57 (C25)
					112.22	92.41	112.22	92.41	1.07/20					1811.57 (C25)	1811.57 (C25)	
	Jul 24	Jul 17	Jul 17	Jul 17	year ago (approx.)											
	3.17	3.13	3.13	3.10												
Dow Industrial Div. Yield																
	3.17	3.13	3.13	3.10												
	Jul 22	Jul 15	Jul 8	Jul 1	year ago (approx.)											
	2.60	2.84	2.84	2.68												
I & P Industrial Yields	2.60	2.84	2.84	2.68												
I & P Int'l Y/E Yields	2.60	2.85	2.85	2.55												

NEW YORK ACTIVE STOCKS				TRADING ACTIVITY						
Wednesday	Stocks traded	Closing prices	Change on day	1 Volume		Millions		Til 7 p.m.		Til 7 p.m.
				Jun 26	Jun 27	Jun 26	Jun 27	Jun 26	Jun 27	
Hollander	4,940,440	15 1/4	+ 1/4	New York SE	275,740	217,590	146,460	NEW YORK	1,075,110	146,460
Amalgamated	4,930,220	23 1/4	+ 1/4	14,869	11,472	4,951	NEW YORK	1,075,110	146,460	146,460
JPB Kohlen	4,765,200	6 1/4	+ 1/4	17,372	13,131	10,610	NEW YORK	1,075,110	146,460	146,460
Capital	3,704,500	22 1/4	+ 1/4	NYSE				NEW YORK	1,075,110	146,460
Continental	3,552,100	46 1/4	+ 1/4	Issues Traded	2,321	2,319	2,291	NEW YORK	1,075,110	146,460
First Natl Bk	2,927,000	64 1/4	+ 1/4	1,234	1,336	699	NEW YORK	1,075,110	146,460	146,460
Metropolitan	2,584,500	69 1/4	+ 1/4	Fall, 43	304	43	NEW YORK	1,075,110	146,460	146,460
Metropolitan	2,540,500	61 1/4	+ 1/4	Unchanged	454	490	584	NEW YORK	1,075,110	146,460
Metropolitan	2,436,700	61 1/4	+ 1/4	New High	218	139	76	NEW YORK	1,075,110	146,460
Metropolitan	2,293,700	6 1/4	+ 1/4	New Low	27	25	28	NEW YORK	1,075,110	146,460
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	Stocks	Closing	Change		Stocks	Closing	Change
	Traded	Prices	on day		Traded	Prices	on day
Mell Mita Prod ...	7.7m	831	-61	Sonya Kogyo Co ...	2.8m	550	-73
Chemise Inds ...	1.02m	-110		Canon Int. ....	2.8m	1,020	-29
Clariant ...	3.8m	41	-100	Oriental Corp ...	2.4m	1,420	-120
Daiyoku Kanko ...	3.5m	466	-46	Tohshiba Corp. ...	2.3m	618	-57
Mitsubishi Pharm ...	3.1m	3,020	-370	Morinaga Milk ...	1.5m	700	-41

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page







## AMERICA

## Dow remains strong on fall in bond yields

## Wall Street

THE SHARP rally in US stocks continued yesterday after the summer lull as the dropping bond yields at home and stronger overseas markets boosted sentiment, writes Karen Zagor in New York.

Bond yields showed a further fall early in the session, but finished little changed on the day. This did not discourage the equity market, however, the Dow Jones Industrial Average ending 45.12 higher at 3,379.19 for a two-day surge of 97 points.

New York SE turnover reached a heavy 278m shares. The Standard & Poor's 500 moved ahead 4.69 to 422.21, breaching its previous record high of 420.77, while the Nasdaq composite added 5.85 at 577.49.

The month is threatening to give investors whiplash. The Dow entered July on a strong note by climbing 35.58 to 3,354.10 on July 1, but by July 22 the index had retreated to 3,277.61 and it held at depressed levels before the latest buying frenzy started to drive prices forward.

This week's rally has been fed by tumbling long-term interest rates, which has triggered a flow of funds into equities. In addition, the drop in interest rates should stimulate activity in the housing market in the coming months.

Eastman Kodak climbed 1% to \$43.74 after a delayed opening. The photographic equipment manufacturer posted better than expected second quarter earnings of \$1.11 a share after the close of trading on Tuesday.

Car issues were actively traded for a second day following Chrysler's unexpectedly strong second quarter earnings. Chrysler headed towards a 52-week high in morning trading but ended the day \$4 down at \$21.45 after adding \$1 on Tuesday. The company

posted net income of \$178m for the quarter against a loss of \$21m a year earlier.

Results were less rosy at Ford, which unveiled second quarter net earnings of \$502.4m, or 93 cents a share, against a loss of \$323.5m, or 68 cents, a year ago. The earnings were below expectations of about 90 cents a share, but analysts noted that a higher than expected tax charge cut into Ford's profits. Its shares eased \$1.75 to \$44.75.

Trading was also active in General Motors, which added \$1.41 to \$41.70. The company has not yet reported its results for the period.

Bristol-Myers Squibb climbed 1% to \$89 on news that the big pharmaceuticals company plans to sell its Draclet household products business, which makes Drano and Windex. In addition, an analyst at Brown Brothers reinstated a "buy" rating on the stock.

Wang Laboratories fell \$1 to \$11 on the American Stock Exchange following press reports that the embattled computer company might violate some debt covenants when it reports its results for the fourth quarter ended June 30.

## Canada

TORONTO stocks moved higher in response to gains on most other world markets, but the rise was limited by weakness in the gold and transportation sectors.

The TSE 300 index put on 13.1 to 3,424.6 as rises led declines by 275 to 244. Volume came to 31.2m shares, well ahead of Tuesday's 23.1m.

## SOUTH AFRICA

JOHANNESBURG was lifted by blue chip stocks and a higher futures market as the overall index gained 52 or 1.5 per cent to 3,417. The industrial index advanced 70 to 4,199 while gold shares eased 15 to 1,095.

## EUROPE

## New York's overnight gain lifts the Continent

WALL STREET'S overnight gain lifted most bourses yesterday, writes Karen Zagor in New York.

FRANKFURT saw foreign institutions return to the market as the view began to hold that the Bundesbank might not have to increase the Lombard rate. Some analysts believe that the better-than-expected inflation figures released last week may lead to a gradual easing in monetary policy by late summer.

At midsession the FAZ index was up 2.09 at 643.05, extending into a gain of 17.51 in the DAX index to 1,628.15 by the close. Turnover rose to DM45.9bn from DM45.5bn.

Disappointing half-year results from Commerzbank, the first of the big three banks to report, saw its shares shed DM1.30 to DM238. Dresdner Bank, which is due to report on August 4, put on DM2.80 to DM327.50 and Deutsche Bank was DM4 firmer at DM647.50. Bayerische Hypothek, which reported good figures on Tuesday, gained another DM9.50 to DM382.50.

PARIS ignored an early decline in the bond market and the CAC 40 index rose 32.83 or 1.8 per cent to 1,801.63 in turnover of FF2.5bn.

Blue chips led the advance as Michelin added FF4.50 to FF215. Total put on FF3.20 to FF233.20 and Elf rose FF2.50 to FF248. Underperformers also joined in, with Schneider adding FF3.40 or 5.8 per cent to FF617 and Lafarge up FF13.50 to FF319.

Euro Disney dropped FF2.55 or 2.7 per cent to FF90.65 after Airtrous, the UK package holiday operator, said it might end its Euro Disney programme because of poor bookings and policy changes by the theme park. Some analysts played down the announcement, which they viewed as an attempt by Airtrous to put pressure on Euro Disney during the current 1993 price negotiations. The stock was also hit by rumours, later denied, that Euro Disney would have to raise its VAT rate to 15 per cent, the new European Community minimum, from its current 5.5 per cent.

BSN also bucked the firmer trend, losing FF2 to FF1.017 while Moulins fell FF7.70 or 5.8 per cent to FF126.30, a new 1992 low.

MILAN continued its technical upswing but came back slightly by the end of the session. However, news in the afternoon that the government

had won a confidence vote in the lower house on its plans to cut the state deficit by L30 trillion in 1993 lifted Italian shares traded in London. The Comit index rose 1.13 to 401.14 in turnover estimated at L110bn after L82.2bn.

AMSTERDAM was stronger on technical trading and a firmer Wall Street. The CBS Tendency index closed up 2.5 at 117.5.

Blue chip stocks improved with Royal Dutch up F12 at F144.80, Unilever rising F14.90 to F183 and Elsevier reversing Tuesday's losses with a gain of F13.10 to F106.60.

Fokker's shares were suspended briefly prior to its

announcement that it is to issue 13.2m new shares to be placed in a new holding company to be controlled by Deutsche Aerospace. Fokker's shares closed up 30 cents at F138.20.

Chemical groups Akzo and DSM enjoyed another good performance ahead of the latter's half year results today. Akzo advanced F14 to F142 and DSM saw its shares gain F11 to F100.40.

STOCKHOLM advanced for the third consecutive session as the Affarsvarden General index rose 9.4 to 864.1 in turnover of SEK285m after SEK181m. Astra A shares rose SEK12 to SEK549 on news of

good US sales for its anti-ulcer medicine, Losec.

ZURICH was buoyed by lower domestic interest rates. The SMI index advanced 35.3 or 2 per cent to 1,812.7. The banking sector remained strong as Union Bank reported satisfactory half-year earnings. Its bearers gained SF14 to SF77.12.

MADRID rose in active trading helped by some pleasing corporate results. The general index put on 4.58 to 215.93. Endesa gained Pta125 or 4 per cent to Pta3,235 after announcing a 17 per cent rise in first half earnings.

VIENNA's ATX index rebounded 17.43 or 2.25 per cent to 790.85.

Austrian Airlines fell Sch20 to Sch1,710, a year low, on reports that it may have to cut its dividend this year.

ISTANBUL advanced as more banks lowered their deposit interest rates. The 75-share index closed up 34.28 at 4,200.38 in turnover of TL244bn.

lower by a fall in Fletcher Challenge. The NZSE-40 index lost 2.94 to 1,528.48, having earlier risen to 1,541.68. Turnover came to NZ\$25.6m.

Fletcher shed 9 cents to NZ\$3.17 on news that its Australian division will lose A\$44.6m on the sale of property in Melbourne.

BANGKOK advanced as Thai Airways put on Bt4 to Bt57.50. The SET index rose 4.01 to 786.58 in turnover of Bt4.9bn.

SEOUL's composite index fell 5.61 to 508.84 in turnover of Won\$1.2m.

SINGAPORE's Straits Times Industrial index rose 17.06, or 1.2 per cent, to 1,429.59. Sembawang Shipyard gained 40 cents to S\$7.05 after revealing good half-year results on Tuesday.

KUALA LUMPUR rebounded after a four-day fall and the composite index closed 4.94 better at 590.71.

BOMBAY reversed a two-day rally and the BSE index receded 75.32, or 2.6 per cent, to 2,755.25.

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down by a fall in Fletcher Challenge. The NZSE-40 index lost 2.94 to 1,528.48, having earlier risen to 1,541.68. Turnover came to NZ\$25.6m.

Fletcher shed 9 cents to NZ\$3.17 on news that its Australian division will lose A\$44.6m on the sale of property in Melbourne.

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SEOUL's composite index fell 5.61 to 508.84 in turnover of Won\$1.2m.

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